



# Alabama Department of Transportation

## Group-Sponsored Transit Asset Management Plan



October 2018

Prepared with support from:





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# Alabama Department of Transportation

## FTA Section 5311 and 5307 Group-Sponsored Transit Asset Management Plan

### RECOMMENDED FOR APPROVAL

\_\_\_\_\_  
D.E. (Ed) Phillips, Jr., P.E.                      Date  
State Local Transportation Engineer  
Alabama Department of Transportation

\_\_\_\_\_  
Don T. Arkle, P.E.                                  Date  
Chief Engineer  
Alabama Department of Transportation

The Federal Transit Administration's (FTA) Final Rule 49 CFR 625 on Transit Asset Management became effective on October 1, 2016. This rule requires public transportation providers to develop and implement Transit Asset Management Plans (TAM Plans). The Alabama Department of Transportation (ALDOT) serves as the sponsor of this Group TAM Plan. The TAM Plan includes ALDOT's Tier II transit providers, specifically 28 Subrecipients of Sections 5311 and 5307 FTA program funding. A Tier II transit provider is a recipient that owns, operates, or manages 100 or fewer vehicles in revenue service during peak regular service across all non-rail fixed route modes or in any one non-fixed route mode. FTA's Section 5311 program assists rural communities with populations less than 50,000, while Section 5307 assists in providing public mass transportation for urbanized areas with populations between 50,000 and 200,000. Within Alabama, many of the Section 5311 recipients also provide services under the Section 5307 program. For this reason, the ALDOT group-sponsored TAM Plan covers both Section 5311 and 5307 Subrecipients.

The plan process began with data collection and refinement. Next, project replacement priorities were identified, and project replacement impacts were outlined. An investment analysis was conducted, and a preferred investment scenario was selected. Finally, implementation actions were defined.

## DATA COLLECTION

Data collection has been a challenge for the ALDOT TAM Plan. ALDOT does not operate any assets. While ALDOT has good data on many Subrecipient assets, some of the data required to track and manage asset performance was incomplete or not available. The Asset Inventory and Condition Analysis notes where data is missing or unavailable. New data collection recommendations are presented in the Implementation Plan section of the TAM Plan. The implementation actions identify information and data needed for a robust asset management system and will assist in the future updates of the ALDOT TAM Plan.

The Revenue Vehicles, Service Vehicles, and Facilities inventories were prepared based on the data required by the April 2017 FTA Transit Asset Management Guide for Small Providers. The Revenue Vehicle Inventory used the ALDOT 2016 Useful Life Analysis as a starting point. ALDOT then provided additional sources of information from the ALDOT Transit Reporting System (ATRS) in the form of Inventory Forms, Vehicle Profile Forms, and ALDOT Section 5311 Quarterly Reports for Fiscal Year 2017 reports. Additionally, newly purchased vehicles and recent vehicle disposals were added and subtracted as needed from the inventory. To meet FTA reporting guidelines, information not present on ALDOT's standard reporting forms was also sought.

## PERFORMANCE MEASURES AND TARGET ANALYSIS

ALDOT established minimum useful life standards to ensure that vehicles and other equipment are maintained for transit use for their normal service lives and to ensure that the vehicles and equipment purchased are necessary for public transit service. ALDOT set Useful Life Benchmarks (ULBs) for all vehicles and equipment. ULB is the expected lifecycle or the acceptable period of use in service for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.

ALDOT and its Subrecipients adopted internal performance targets in January 2017 and agreed that the performance targets would be reviewed and updated annually. No base-year performance targets were set for Service Vehicles. Initial targets set for Rolling Stock – Revenue Vehicles were to reduce the percentage of vehicles exceeding their ULB for age by 10% for each vehicle type. The table below shows the base year on which the 2017 performance measures will be based.

## ALDOT Section 5311 & 5307 Base-Year Performance

Vehicle Category	Total	Exceed ULB Age	Percentage of Fleet Exceeding ULB Age
Vans	269	214	80%
Small Cutaway Buses (16-21 passengers)	41	27	66%
Small Body-On-Chassis Buses (24-27 passengers)	123	36	29%
Full Size Buses (28+ passengers)	21	0	0%
Over 10	55	55	100%
<b>Overall Fleet Total</b>	<b>509</b>	<b>332</b>	<b>65%</b>
Unknown	16		

In 2017/2018, the Subrecipients began the process of implementing the Transit Economic Requirements Model (TERM) rating scale to evaluate the condition of their facilities. The performance targets for 2018 were set using the 2016 Useful Life Analysis as the FY 2017 base-year for the adopted performance measures.

### ASSET INVENTORY AND CONDITION ASSESSMENT

According to the current inventory of Section 5307 and 5311 assets, there are 555 Revenue Vehicles in the ALDOT fleet, five Service Vehicles that are owned by four agencies, and seven buildings and one storage yard used for the transit providers. The table below lists the composition of the fleet and shows that most of the fleet – 62% – is composed of vans and mini-vans.

#### Fleet Composition

Vehicle Type	Number	Percentage
Mini Vans	30	5%
Vans	318	57%
Small Buses (16-21 passengers)	52	9%
Small Buses (24-27 passengers)	130	23%
Full Size (28+ passengers)	25	5%
<b>Total</b>	<b>555</b>	<b>100%</b>

The table below shows the total number and percentage of vehicles by type that exceed their ULB for age, their ULB for mileage, and their ULB for both age and mileage.

#### Vehicles that Exceed Current ULBs by Vehicle Class

Vehicle Class	Total	Exceed ULB Mileage	Percentage Exceed ULB Mileage	Exceed ULB Age	Percentage Exceed ULB Age	Exceed ULB Age and ULB Mileage	Percentage Exceed ULB Age and ULB Mileage	Average Mileage
Mini Vans and Vans	348	168	48%	251	72%	164	47%	121,267
Small Buses (17-21 passengers)	52	9	17%	32	62%	9	17%	104,345
Small Buses (24-27 passengers)	130	4	3%	30	23%	4	3%	82,036
Full Size Buses (28+ passengers)	25	0	0%	4	16%	0	0%	109,249
<b>Total</b>	<b>555</b>	<b>181</b>	<b>33%</b>	<b>317</b>	<b>57%</b>	<b>177</b>	<b>32%</b>	<b>109,951</b>

The table below shows the rated condition of the Section 5311 and Section 5307 Subrecipients' fleet. It is important to note that condition ratings are available for all but 58 Revenue Vehicles (or approximately 90% of the total fleet).

### Condition Ranking by Vehicle Category

Condition	Number	Percent of Total	Percent of Total Known Condition (496)
Excellent	69	12%	14%
Good	291	52%	59%
Fair	96	17%	19%
Poor	41	7%	8%
Unknown	58	10%	N/A

The inventory identified five Non-Revenue - Service Vehicles that are owned by four agencies. Three of the vehicles exceed their anticipated ULB for age, one vehicle meets its ULB for age, and the other has one year remaining before meeting its ULB for age. Further analysis of the Service Vehicle Inventory is limited due to the small size of the inventory and missing information.

ALDOT instituted FTA's TERM Scale to rate the condition of the facilities serving the ALDOT public transit agencies. The condition assessment showed that the facilities are well cared for to ensure they are serving their purpose and are maintained in a State of Good Repair (SGR). ALDOT's 5307 and 5311 Subrecipients exceeded the performance target that no more than 20% of FTA funded facilities have a condition rating below 3. All ALDOT's facilities are ranked 4 and above.

### ALDOT 2017 PERFORMANCE TARGETS PROGRESS

#### Rolling Stock – Revenue Vehicles

As noted earlier, ALDOT and its Subrecipients of FTA Section 5311 and 5307 FTA program funding adopted performance targets in 2017. The progress made on those targets is shown below.

Vehicle Type	Percentage of Fleet Exceeding ULB Age	2017 Performance Target	2017 Actual	Progress
Vans	80%	70%	72%	Did Not Meet
Small Buses (16-21 passengers)	66%	56%	62%	Did Not Meet
Small Buses (24-27 passengers)	29%	19%	23%	Did Not Meet
Full Size (28+ passengers)	0%	0%	16%	Did Not Meet
Over 10				
<b>Total</b>	<b>65%</b>	<b>55%</b>	<b>57%</b>	<b>Did Not Meet</b>

While the overall fleet did not meet the performance targets adopted and set for 2017, it is important to note that the percentage of the fleet that exceeded its ULB for age decreased from 65% to 57%. In addition, the 2016 base-line performance measurements excluded 55 vehicles that were over 10 years old and another 16 vehicles where age was unknown. The 2017 asset inventory and condition analysis included all vehicles and as much data as possible was included on those vehicles.



## Equipment – Non-Revenue Vehicles – Service Vehicles

While a performance measure was set for Non-Revenue – Service Vehicles, no target was established, and therefore progress could not be measured. The 2017 Non-Revenue-Service Vehicle Condition Analysis showed that 60% (3 out of 5 vehicles) exceeded their ULB for age.

## Facilities

ALDOT’s Section 5311 and 5307 Subrecipients met the performance target of having no more than 20% of FTA funded facilities with a condition rating below 3.0 (Good). The Facilities Condition Analysis showed that 100% of ALDOT’s Section 5311 and Section 5307 Subrecipients’ facilities rated good and above.

## ASSET REPLACEMENT ROLLING STOCK – REVENUE VEHICLES

A rating system was developed to give ALDOT and its Subrecipients a finer method of evaluating Revenue Vehicles. The evaluation methodology was built on information currently available and considered age, mileage, and condition. Condition data is currently available for only 90% of the fleet. The preferred rating system assigned weights to each factor -- age at 40%, mileage at 40%, and condition at 20%.

Using the weighted ratings, the resulting values ranged from 2.0 to 7.2, with the higher numbers indicating the best ranking (for age, mileage and condition) and the lower numbers indicating a need for replacement. The analysis identified 21 vehicles that should have the highest replacement priority. The small rating increments allow ALDOT and the agencies the ability to identify low performing assets and target replacements to align with available funds.

The TAM Plan identified areas where additional information was needed for future condition assessments. Mean Distance Between Failures for individual Revenue and Service Vehicles and detail maintenance cost tracking are two examples.

## PROJECT REPLACEMENT IMPACTS

In looking at the impact of prioritized project replacements at the current investment rate of approximately \$2 million per year, the percentage of the fleet that exceeds the current ULB for age decreases in 2018 to 55% and increases to 58% in 2019, as shown in the table below.

**Impact of Prioritized Replacements**

Age	2017		2018		2019	
	Number of Vehicles	Percent of Vehicles	Number of Vehicles	Percent of Vehicles	Number of Vehicles	Percent of Vehicles
At or under ULB Age	238	43%	248	45%	235	42%
Over ULB Age	317	57%	307	55%	320	58%
<b>Total</b>	<b>555</b>	<b>100%</b>	<b>555</b>	<b>100%</b>	<b>555</b>	<b>100%</b>

## INVESTMENT ANALYSIS

With a replacement prioritization method in place, an analysis of the Federal grant awards and local capital investments for Section 5307 and 5311 vehicles over the last 5 years (2013-2017) was conducted. The analysis showed that on average, FTA grant awards and ALDOT’s Subrecipients invested a little over \$2 million annually. Four investment scenarios were examined based on the

current rate of investment: do nothing, reduction in resources, maintain the existing investment, and enhance investment. Each investment scenario assumed an annual escalation from inflation would affect both allocation of funds and the cost of vehicles

## PREFERRED INVESTMENT SCENARIO

The scenario that maintained the existing level of investment was selected as the Preferred Investment Scenario. Maintaining the current level of investment and using ALDOT’s existing ULB for age as the primary measurement, the percentage of the fleet that exceeds ULB for age decreases to 52% in year 6, a 5% improvement in the overall fleet. However, maintaining the current investment level does not meet ALDOT’s current performance targets. Targets will be re-evaluated yearly and reported annually to the National Transit Database (NTD), which is a federal reporting program for transit agencies receiving FTA funding. However, on average, it is projected that at least 39 vehicles will be replaced annually (under the current funding projections).

### Maintain Existing Resources Investment Scenario

Year	Maintain Existing Investment					
	2018	2019	2020	2021	2022	2023
Useful Life Expired - Total Vehicles (beginning of year)	317	307	320	311	333	314
Vehicles whose Useful Life Expires in calendar year	29	52	30	61	20	12
Total Vehicles, Useful Life Expired	346	359	350	372	353	326
Replacement Vehicles Added	39	39	39	39	39	39
Net Total, Total Vehicles remaining (yearend), Useful Life Expired	307	320	311	333	314	287
Total Fleet Vehicles* (includes 3 unclassified vehicles)	555	555	555	555	555	555
<b>Percent of Total, Useful Life Expired</b>	<b>55%</b>	<b>58%</b>	<b>56%</b>	<b>60%</b>	<b>57%</b>	<b>52%</b>

## IMPLEMENTATION PLAN

### ACTION 1: IMPLEMENT TERM CONDITION RATINGS FOR FACILITIES

ALDOT’s Section 5307 and 5311 Subrecipients maintain each facility in accordance with its facility maintenance plan. The FTA TERM-Lite tool was implemented during the TAM Plan process to measure and report on facility conditions.

### ACTION 2: REDUCE OUT-OF-SERVICE VEHICLES

ALDOT should work with the Subrecipients to reduce Out-of-Service Vehicles through disposals and surplus. Some of ALDOT’s Section 5307 and 5311 Subrecipients are reporting on vehicles that are no longer in service. These vehicles are not providing benefit and should be offered for surplus.

## **ACTION 3: REVISE DATA COLLECTION**

Improved reporting is needed both to facilitate FTA and NTD reporting and to create a culture of asset management. Accurate, consistent, and timely data is needed to support the monitoring, reporting, and performance measurement activities.

ALDOT collects data from its Section 5311 and Section 5307 Subrecipients on a quarterly and annual basis. The data collected at these different points should be expanded to include information needed for good transit asset management. FTA recommends that data on vehicle maintenance and mileage be collected monthly. It is important to recognize that adding specific vehicle and incident information to road call data collection would add a higher level of detail to the overall evaluation and allow the Subrecipients to track the Mean Distance Between Failures.

As part of the TAM Plan process, a review of existing data collection methods and collection schedules should be performed. Since some data collection can be time and resource intensive, a review of cost and accuracy of data collection and reporting methods should be undertaken to assess the value of the measures compared with the resources needed to collect and report them. Every effort should be made to minimize or delete any duplicate data collection.

In the short-term, existing reporting forms can be modified to include additional data points and vehicle specific information.

A long-term and more resource intensive solution is to invest in an enterprise -level asset management system. A new database system should be acquired to collect, manage, aggregate, and report Subrecipient information on their inventories and performance of Revenue Vehicles, Non-Revenue Service Vehicles, Equipment, and Facilities. To reduce redundancy in reporting, this system can be inclusive of the existing required operating reporting. Operating and capital reporting would be managed together under ALDOT ownership.

## **ACTION 4: BRING UNIFORMITY TO CONDITION RATING OF VEHICLES**

The ratings were missing for 10% of the vehicles and were inconsistent in some cases. Subrecipient training is needed to bring more uniformity to condition ratings.

## **ACTION 5: REVIEW ASSET LIFECYCLE POLICY AND USEFUL LIFE BENCHMARKS**

ALDOT has adopted **ULBs for Rolling Stock Revenue Vehicles** that meet the FTA minimum for vehicle types but are shorter than the FTA default benchmarks. ALDOT should reassess their ULB and Asset Lifecycle Policy to more closely align with Subrecipients' use and experience of their vehicles, national data on lifecycle costs for specific vehicle types, and FTA default benchmarks.

## **ACTION 6: REVISE AND ADOPT NEW PERFORMANCE MEASURES AND TARGETS**

New performance measures and targets are recommended for the first required reporting year (2018). The new performance targets for Rolling Stock – Revenue Vehicles reduce the percentage of the current inventory that exceeds ALDOT's ULB for age by 7%. The target for Equipment – Non-

# EXECUTIVE SUMMARY

Revenue- Service Vehicles also reduces the percentage of the current inventory that exceeds ALDOT's ULB for age by 7%. The performance target for facilities remains unchanged. The new performance targets are shown in the tables below.

## ALDOT Performance Measures and Targets for Reporting Year 2019

Asset Category	Performance Measures	Performance Targets	Comments
Rolling Stock (all Revenue Vehicles)	Age: % of Revenue Vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark	Vans: Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Cutaway Buses: Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Body-on-Chassis Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Full Size Buses: Overall reduction of current inventory that exceeds ULB by <b>7%</b>	ALDOT establishes minimum useful life standards and benchmarks to ensure that vehicles and other equipment are maintained for transit use for their normal service lives and to ensure that the vehicles and equipment purchased are necessary for public transit service.
Equipment – Non-Revenue Service Vehicles	Age: % of vehicles that have met or exceeded their Useful Life Benchmark	Overall reduction of current inventory that exceeds ULB by <b>7%</b>	Definition: Nonexpendable, tangible property having a useful life of at least one year that is purchased with FTA funds. Includes non-revenue vehicles and equipment valued over \$50,000
Facilities	Conditions: % of facilities with a condition rating below 3.0 on a FTA Transit Economic Requirements Model (TERM) Scale	No more than 20% of FTA funded facilities with a condition rating below 3.0 (Good)	Only FTA funded facilities

## ALDOT Rolling Stock – Revenue Vehicle Performance Targets for Reporting Year 2019

Vehicle Type	2017	2017 Actual	2019
	Performance Target		Performance Target
Vans	70%	72%	65%
Small Buses (17-21 passengers)	56%	62%	55%
Small Buses (24-27 passengers)	19%	23%	16%
Full Size (28+ passengers)	0%	16%	9%
<b>Total</b>	<b>55%</b>	<b>57%</b>	<b>50%</b>

## TRANSIT ASSET MANAGEMENT PLAN PURPOSE

Transit Asset Management (TAM) is a business model that uses the condition of assets to guide the optimal prioritization of funding to keep transit assets in a State of Good Repair (SGR). Accordingly, the State Management Plan for Alabama's FTA Programs dictates asset management and a sound investment approach through the following steps:

- Ensure stewardship of public transit investments through a defined oversight program
- Make public transit reasonable and affordable by encouraging more local investment and promoting coordinated land use / transportation planning at the local level
- Utilize an incremental approach to new public transit investments that recognizes funding constraints and the need to maintain existing services

Alabama's transit providers maintain and operate revenue and non-revenue rolling stock, facilities, and equipment in their daily task of providing public transportation around the State. In their stewardship of these assets, the transit providers maintain, rehabilitate, and replace the assets within the constraints of local funding availability. The TAM Plan process seeks to provide Alabama and the State's transit providers with data regarding the timing, tracking, and amount of their investments.

## TRANSIT ASSET MANAGEMENT BENEFITS & GROUP TAM PLAN REQUIREMENTS

FTA's Final Rule 49 CFR 625 on TAM became effective on October 1, 2016. This rule requires public transportation providers to develop and implement TAM Plans. TAM Plans under the Final Rule should have four primary benefits:

- Improved transparency and accountability
- Optimized capital investment and maintenance decisions
- More data-driven maintenance decisions
- Potential safety benefits

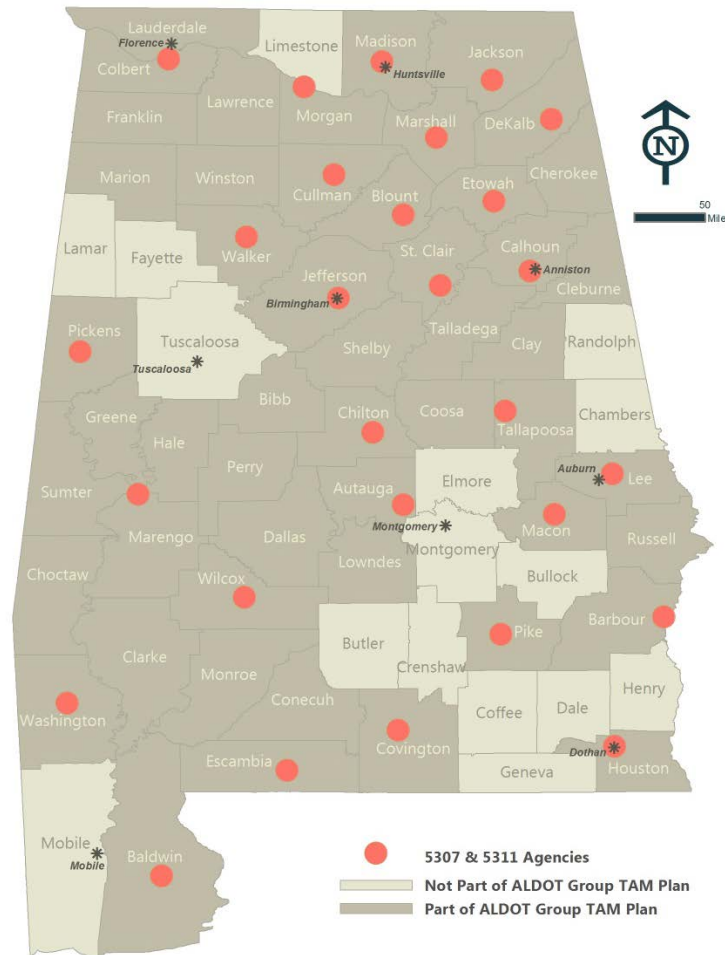
FTA prescribes that a TAM Plan for small providers have four sections:

- Asset inventory
- Condition assessments of inventoried assets
- Decision support tools
- Prioritized list of investments to improve the SGR of capital assets

The TAM Plan development process is illustrated in Figure 1.



**TAM Plan Development Process**  
(Source: Transit Cooperative Research Program (TCRP) Report 172)



**FIGURE 2**  
**ALDOT Tier II Subrecipients Participating in the Group TAM Plan**

### TRANSIT ASSET MANAGEMENT PLAN CONTEXT & APPLICABILITY

The Alabama Department of Transportation (ALDOT) serves as the sponsor of this Group TAM Plan. The TAM Plan was developed with and covers ALDOT’s Tier II transit providers, specifically organizations that are recipients of Sections 5311 and 5307 FTA program funding. A Tier II transit provider is a recipient that owns, operates, or manages 100 or fewer vehicles in revenue service during peak regular service across all non-rail fixed route modes or in any one non-fixed route mode. FTA’s Section 5311 program assists rural communities with populations less than 50,000, while the Section 5307 program assists in providing public mass transportation for urbanized areas with populations between 50,000 and 200,000. Within Alabama, many of the Section 5311 recipients also provide services under the Section 5307 program. For this reason, the ALDOT Group-sponsored TAM Plan covers both Section 5311 and 5307 Subrecipients. The map in Figure 2 shows the geographic area covered by the 28 Subrecipients of Section 5311 and Section 5307 FTA program funding that are included in the ALDOT TAM Plan. It is important to note that Greyhound Lines’ 6 full-size buses are included in the TAM Plan inventory and analysis as recipients of Section

5311 grant funds, but that under FTA rules, Greyhound is not subject to TAM Plan reporting regulations. The 28 subrecipients of Section 5311 and Section 5307 program funds that are part of the TAM Plan are listed in Table 1.

ALDOT Direct Recipients in Birmingham, Gadsden, Huntsville, Mobile, Montgomery, and Tuscaloosa are preparing their own TAM Plans. ALDOT will make this group TAM Plan available for reference to assist them in developing their plans.

The Subrecipients included in this TAM Plan provide Demand Response and Fixed Route Service. Demand Response Service is a transportation service characterized by flexible routing and scheduling of relatively small vehicles to provide point-to-point transportation. This type of service usually requires reservations and can be curb-to-curb or door-to-door. Two of the Subrecipients offer Fixed Route Service. Fixed Route Service is a transportation service operated over a set route or network of routes generally on a regular time schedule. Fixed Route with Point Deviation Services are transportation services that operate on a fixed route, but will, on demand, deviate from the route to meet passenger needs.

### TAM PLAN PROCESS & SCHEDULE

The FTA Final Rule on TAM was issued in July 2016 and become effective in October 2016. The States and the recipients of FTA program funding were given a five-year phased schedule, which began with setting internal performance targets in January 2017. ALDOT and the Subrecipients began working on a Group TAM Plan in early 2017. The initial TAM Plan is required to be completed by October 1, 2018 and should be updated every 4 years.

ALDOT and its Subrecipients adopted internal performance targets in January 2017. It was agreed that the performance targets would be reviewed and updated annually. Each Subrecipient formally agreed to be part of the Group TAM Plan process and remained in close contact with ALDOT staff throughout the plan development. Appendix B includes the Accountable Executives' statements of participation for the ALDOT TAM Plan. Additional outreach with the Subrecipients was conducted through presentations at both the 2018 Spring Rural Transit Assistance Program meeting, which was attended by the Subrecipients, and the 2018 Alabama Transportation Planners Association annual conference, where most of the State Metropolitan Planning Organization officials were in attendance.

ALDOT directed the development of the TAM Plan through the Transit Section of the Local Transportation Bureau throughout 2017 and 2018. Since TAM Plans are Self-Certified, FTA requires that each Subrecipient designate an Accountable Executive who is ultimately responsible for implementing the TAM Plan. The individuals and agencies listed in Table 1 have reviewed and accepted the TAM Plan.

The FTA Final Rule on TAM also amended the regulations for the FTA National Transit Database (NTD) reporting. The NTD is a federal reporting program for transit agencies receiving FTA funding. The Final Rule requires that group sponsors of TAM Plans report on the progress toward their adopted internal performance targets. Beginning in Reporting Year 2018, the group sponsors must report on their asset inventories and condition assessments. In Reporting Year 2019, group sponsors are also required to submit a narrative report that identifies changes in the condition of assets since the last report, notes the progress toward the internal targets, and includes background or context information as needed to explain any asset condition changes and movement toward performance targets.

ALDOT's TAM Plan will be updated every four years with the next update scheduled for October 2022.

**TABLE 1**  
**Section 5307/5311 Transit Providers Covered by ALDOT Group TAM Plan**

Formal Agency Name	Business Entity	Accountable Executive
Alabama-Tombigbee Regional Commission	ATRC Rural Transportation	Fred Armstead, Jr.
Area Referral and Information Service For the Elderly	A.R.I.S.E. Inc.	Michael M. McKezie
Autauga County Commission	Autauga County Rural Transportation	Joan Defee
Baldwin County Commission	Baldwin Rural Area Transit System (BRATS)	Taylor Rider
Birmingham Regional Paratransit Consortium	ClasTran	Shari Spenser
Blount County Commission	Blount County Public Transportation	Carla Cleveland
Chilton County Commission	Chilton County Transit	Jessica Carter
City of Eufaula	Eufaula/Barbour Transit Authority	Zaneta Daniels
City of Guntersville	Guntersville Public Transportation	Reita Graham, Lori Kirkland
City of Troy	Pike Area Transit System (PATS)	Donta Frazier
Covington County Commission	Covington Area Transit System (CATS)	Krystal Lee Bonds
Cullman County Commission	Cullman Area Rural Transportation System (CARTS)	Joyce Echols
Dekalb County Commission	Dekalb County Rural Transportation	June Brewer
East Alabama Regional Planning and Development Commission	Area Wide Community Transportation Service (ACTS)	Shane Christian
Educational Center for Independence	Educational Center for Independence	Jessica Odom, Crystal Coates, Christy Wilson
Escambia County Commission	Escambia County Alabama Transit System (ECATS)	Gwendolyn Grimes
Etowah County Commission	Etowah County Rural Area Transportation	Sherri Kelley, Lora Weaver, LaRitha Anderson
H.E.L.P. Inc.	H.E.L.P. Inc.	Patricia McCafferty
Jackson County Commission	Jackson County Rural Transportation	Lynne Thurmond
Lee-Russell Council of Governments	Lee County Express (LETA) Phenix City Express (PEX)	Mike Cannon
Macon-Russell Community Action Agency, Inc.	Macon County Rural Transportation Program	Patrick Smith
Madison County Commission	Transportation for Rural Areas of Madison County (TRAM)	Anne W. Burkett
North Central Alabama Regional Council of Governments	NARCOG Regional Transit Agency	Robby Cantrell
Northwest Alabama Council of Local Governments	NACOLG Transit	Keith Jones
SE AL Regional Planning and Development Commission	Wiregrass Transit Authority	J. Austin Wood
St. Clair County Commission	St. Clair County Rural Transportation Program	Janet Smith
Walker County Commission	Walker County Rural Transportation Program	Cheryl Ganey
West Alabama Health Services, Inc.	West Alabama Public Transportation	Bobby J. Armstead



## TRANSIT PROGRAM VISION, MISSION & GOAL

*Public transit – connecting people and places through multiple-passenger, land or water-based means – will contribute to the State’s continued economic growth through a dedicated and sound investment approach into viable mobility options accessible to all Alabama residents and visitors.*

The **mission** of the Alabama Transit Program is to provide a safe, efficient, environmentally sound intermodal transportation system for all users. The program also seeks to facilitate economic and social development and prosperity through the efficient movement of people and goods and to facilitate intermodal connections within Alabama. ALDOT must also demand excellence in transportation and be involved in promoting adequate funding to promote and maintain Alabama's transportation infrastructure.

The **goal** of the Alabama Transit Program is to enhance the quality of life for Alabama's citizens by providing passenger transportation service, where desirable and feasible, and to facilitate greater access to goods and services. Elements considered in assessing feasibility include funding availability, population density, minimum population, and significant demographic issues (i.e. the number of elderly persons and persons with disabilities, unemployment rate, personal income, and distance to services).

## ALDOT PERFORMANCE MEASURES & TARGETS

The FTA Final Rule on TAM was made effective in July 2016 and required initial performance targets to be set by January 1, 2017. Table 2 lists the performance targets set by ALDOT in 2017 for Rolling Stock (Revenue Vehicles), Equipment (including Non-Revenue Vehicles), and Facilities. ALDOT policy states that the performance targets will be based on the fiscal year of October through September and will be reviewed and updated annually.

**TABLE 2**  
**ALDOT Performance Measures and Targets as of January 2017**

Asset Category	Performance Measures	Performance Targets	Comments
Rolling Stock (all Revenue Vehicles)	Age: % of Revenue Vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark	Vans: Overall reduction of current inventory that exceeds ULB by 10%; Cutaway Buses: Overall reduction of current inventory that exceeds ULB by 10%; Body-on-Chassis Overall reduction of current inventory that exceeds ULB by 10%; Full Size Buses: Overall reduction of current inventory that exceeds ULB by 10%	ALDOT establishes minimum useful life standards and benchmarks to ensure that vehicles and other equipment are maintained for transit use for their normal service lives and to ensure that the vehicles and equipment purchased are necessary for public transit service.
Equipment	Age: % of vehicles that have met or exceeded their Useful Life Benchmark	Overall reduction of current inventory that exceeds ULB by 10%	Definition: Nonexpendable, tangible property having a useful life of at least one year that is purchased with FTA funds. Includes non-revenue vehicles and equipment valued over \$50,000
Facilities	Conditions: % of facilities with a condition rating below 3.0 on a FTA Transit Economic Requirements Model (TERM) Scale	No more than 20% of FTA funded facilities with a condition rating below 3.0 (Good)	Only FTA funded facilities

In the 2016 Useful Life Analysis of ALDOT’s Section 5311 and Section 5307 Subrecipients’ inventory, a total of 525 vehicles were reported. Of the 525 total vehicles, 16 vehicles were noted as having an unknown age. Using the remaining 509 vehicles with known age, 332 vehicles (65% of the overall fleet) exceeded their ULB for age. Table 3 below shows the percentage of ALDOT’s Subrecipient vehicles that exceed the ULB for age by type of vehicle. These percentages serve as the base-year performance targets from which the 2018 Rolling Stock – Revenue Vehicles will be measured.

**TABLE 3**  
**ALDOT Section 5311 & 5307 Base-Year Performance Analysis**

Vehicle Category	Total	Exceed ULB Age	Percentage of Fleet Exceeding ULB Age
Vans	269	214	80%
Small Cutaway Buses (16-21 passengers)	41	27	66%
Small Body-On-Chassis Buses (24-27 passengers)	123	36	29%
Full Size Buses (28+ passengers)	21	0	0%
Over 10 years old	55	55	100%
<b>Overall Fleet Total</b>	<b>509</b>	<b>332</b>	<b>65%</b>
Unknown	16		

No base-year performance targets were set for Equipment / Non-Revenue - Service Vehicles or Facilities, since the Subrecipients were in the process of implementing ULBs and condition inventories of their Non-Revenue - Service Vehicles and utilizing the Transit Economic Requirements Model (TERM) rating scale to evaluate the condition of their facilities.

### ALDOT USEFUL LIFE BENCHMARKS

FTA’s Transit Asset Management Frequently Asked Questions (<https://www.transit.dot.gov/TAM/gettingstarted/htmlFAQs>) defines a ULB as “the measure agencies will use to track the performance of Revenue Vehicles (rolling stock) and Service Vehicles (equipment) to set their performance measure targets. Each vehicle type’s ULB estimates how many years that vehicle can be in service and still be in a SGR. The ULB considers how long it is cost effective to operate an asset before ongoing maintenance costs outweigh replacement costs. ULBs are derived from FTA’s TERM. The TERM model estimates the age at which each of the vehicle types would enter the SGR backlog, or have a rating of 2.5 or below on the TERM scale.”

ALDOT establishes minimum useful life standards to ensure that vehicles and other equipment are maintained for transit use for their normal service lives and to ensure that the vehicles and equipment purchased are necessary for public transit service. ALDOT set ULBs for all vehicles and equipment. As shown in Table 4, ALDOT currently has in place a set of ULBs for age and mileage for four categories of vehicles that have been adopted by the ALDOT Subrecipients.

**TABLE 4**  
**Adopted ALDOT Useful Life Benchmarks**

Category	Years	Mileage
Vans (Standard, raised roof, modified)	4	100,000
Small Buses (Cut Away Type, 16-21 passengers)	5	150,000
Small Buses (Body-in-Chassis, 24-27 passengers)	7	200,000
Full Size (Transit Coaches, 28+ passengers)	10	300,000

FTA sets both minimum and default ULBs as guides for the nation's transit providers. ALDOT has adopted the FTA minimum ULBs for age. Table 5 shows the FTA default ULBs for age.

**TABLE 5**  
**FTA Default Useful Life Benchmark Cheat Sheet**  
(Source: Federal Transit Administration 2017 Asset Inventory Module Reporting Manual, Page 53)

Vehicle Type	Default ULB (in years)
AB Articulated bus	14
AG Automated guideway vehicle	31
AO Automobile	8
BR Over-the-road bus	14
BU Bus	14
CC Cable car	112
CU Cutaway bus	10
DB Double decked bus	14
FB Ferryboat	42
HR Heavy rail passenger car	31
IP Inclined plane vehicle	56
LR Light rail vehicle	31
MB Minibus	10
MO Monorail vehicle	31
MV Minivan	8
Other rubber tire vehicles	14
RL Commuter rail locomotive	39
RP Commuter rail passenger coach	39
RS Commuter rail self-propelled passenger car	39
RT Rubber-tired vintage trolley	14
SB School bus	14
Steel wheel vehicles	25
SR Streetcar	31
SV Sport utility vehicle	8
TB Trolleybus	13
TR Aerial tramway	12
VN Van	8
VT Vintage trolley	58

## SECTION ONE: ASSET INVENTORY

The TAM Plan process starts with an inventory of the Group’s capital assets. FTA defines capital assets as including “equipment, rolling stock, infrastructure, and facilities for use in public transportation and owned or leased by a recipient or subrecipient of Federal financial assistance.”

### DATA RESOURCES & DATA COLLECTION EFFORTS

Data collection was and is an issue for the Alabama TAM Plan. ALDOT does not operate any assets. While ALDOT has good data on the Subrecipient assets and operators, some of the data required to track and manage asset performance was incomplete or not available. The Asset Inventory and Condition Analysis notes where data is missing or unavailable. New data collection recommendations are presented in the Implementation Plan section of the TAM Plan. These recommendations include information and data needed for a robust asset management system and will assist in future updates of the ALDOT TAM Plan.

As required by the FTA TAM rules, full inventories of ALDOT Revenue Vehicles, Non-Revenue Vehicles (Service Vehicles) and Facilities were prepared based upon several data sources and with continuous input from ALDOT staff. The data and resources used to develop the TAM Plan inventory differ by asset type. The participants in this Group TAM Plan have assets in three categories:

- Rolling Stock – Revenue Vehicles
- Equipment - Non-Revenue - Service Vehicles
- Facilities

The data collection efforts confirmed that other than Non-Revenue -- Service Vehicles, there was no other equipment valued over \$50,000. ALDOT TAM Plan participants do not have any infrastructure assets.

The Revenue Vehicles, Service Vehicles, and Facilities inventories were prepared based on the data required by the April 2017 FTA Transit Asset Management Guide for Small Providers. The Revenue Vehicle Inventory used the ALDOT 2016 Useful Life Analysis as a starting point. ALDOT then provided additional sources of information from the ALDOT Transit Reporting System (ATRS) in the form of Inventory Forms, Vehicle Profile Forms, and ALDOT Section 5311 Quarterly Reports for Fiscal Year 2017. Additionally, newly purchased vehicles and recent vehicle disposals were added and subtracted as needed from the inventory. To meet FTA reporting guidelines, information not present on ALDOT’s standard reporting forms was also sought.

FTA recommends the following information be tracked and reported within the Capital Asset Inventory section of a TAM Plan:

- |                  |                 |                    |
|------------------|-----------------|--------------------|
| • Asset Category | • Model         | • Acquisition Year |
| • Asset Class    | • Count         | • Vehicle Mileage  |
| • Asset Name     | • ID/Serial No. | • Replacement      |
| • Make           | • Asset Owner   | • Cost/Value       |

### ALDOT & Agency Data Collection

ALDOT currently collects and reports information from Subrecipients in three independent systems: the ALDOT Transit Reporting System (ATRS), the Bus Maintenance and Management System (BMMS) and ALTRANS, the public facing transit information platform that allows the public to locate all available transportation services by county. Different information is collected within each system or platform. As part of ALDOT’s TAM Plan, the agency and its Subrecipients are considering a move to a single system. A new enterprise-wide database will form the basis of inventory management and reporting for ALDOT’s Group-sponsored TAM Plan in the future, which ALDOT will own and manage.

### ALDOT Transit Reporting System (ATRS)

ALDOT implemented a computerized transit reporting system to manage several types of reports filed by Subrecipients that receive FTA transit program funding. ATRS has been used by ALDOT for many years and is a proprietary system developed specifically for ALDOT. ATRS allows Subrecipients to file their reports through a Web-based program and permits ALDOT employees to manage the reports through a client-server based administrative program. The administrative program allows ALDOT users to file reports, view, edit, and print reports that have been filed online, and track reports that are past due.

ALDOT's Section 5307 and 5311 Subrecipients are required to submit status reports quarterly. The Quarterly Transportation Report is due to ALDOT by the 30<sup>th</sup> of the month following each fiscal quarter (January 30<sup>th</sup>, April 30<sup>th</sup>, July 30<sup>th</sup> and October 30<sup>th</sup> each year). The report is designed to show the past quarter's information. The following information is collected on the Quarterly Transportation Reports:

#### Demand

1. **Passenger Trips** – Number of total passenger trips made during the quarter. (Each time a person boards and then exits a vehicle, it is considered one passenger trip.)
2. **Passenger Service Hours** - Number of hours passengers were on the vehicle.

#### Supply

1. **Vehicle Hours** – Total hours vehicles travel while in revenue service plus non-revenue hours.
2. **Vehicle Miles** – Total number of miles driven during the quarter.
3. **Passenger Service Miles** - Number of miles driven with passengers on board.

#### Costs

1. **Operating** – Total quarter's operating costs from the Expense Recap Sheets.
2. **Administration** – Total quarter's administration costs from the Expense Recap Sheets.
3. **Total Cost** – Sum of operating cost and administrative cost.

#### Revenue

1. **Revenue** – Total quarter's revenue from the Expense Recap Sheets.

#### Effectiveness/Efficiency Measures

1. **Vehicle Miles/Gallons of Fuel** – Total miles driven in the quarter divided by the gallons of fuel consumed.
2. **Number of Project Vehicles** – Total number of fleet vehicles.
3. **Total Seating Capacity** – Total number of seats available on all vehicles.
4. **Road Calls** – Total number of road calls during the quarter. A large number of road calls may suggest the need for new vehicles or better preventative maintenance.

#### Disadvantaged Business Enterprise (DBE) Requirements

1. **Total Contracting Opportunities** – Total Federal dollars spent during the quarter on contracting opportunities.
2. **DBE Contracts Awarded** – Federal Dollar Value of DBE contract awards during quarter.
3. **% DBE Awarded** – Federal Dollar Value of DBE contracts awarded divided by the total value of contracting opportunities.

### Key Ratios

1. **Productivity** – The number of passenger trips divided by the number of vehicle hours. This value indicates the number of passenger trips per hour being provided. The higher the number the more efficient the system utilizes vehicles.
2. **Hourly Utilization** – The passenger service hours divided by the number of vehicle hours. Consistently low numbers in this category may indicate the need to restructure routes to reduce “deadhead” time.
3. **Mileage Utilization**– The passenger service miles divided by the total vehicle miles. Low percentages in this category may indicate the need for route restructuring.
4. **Cost Per Trip** – The total operating cost divided by the number of passenger trips. This figure indicates how much it costs to provide service. The figure should be lower than cost per hour as several passenger trips should be provided per hour. However, a consistently high number should indicate a need to examine management practices.
5. **Cost per Hour** – The total operating cost divided by the total number of vehicle hours.
6. **Operational Cost Recovery Ratio** – The Revenue divided by Operating Expenses.

Section 5307 Subrecipients must submit a Quarterly Report, an Annual Operating Report, Capital Equipment Maintenance Summary Report, an Annual Operational Expenditures Report, and an Annual Monitoring Report. Maintenance reporting must be reported in the BMMS computer program.

Section 5311 Subrecipients are required to electronically file reports using the ATRS program. The required reports are a Semi-annual DBE Report, a Quarterly Report, and an Agency Maintenance Report. Instructions for using the electronic system are found in the ATRS User Guide. Maintenance reporting must be reported in the BMMS computer program.

A screen shot of the required Section 5311 Quarterly Report that is filled and filed electronically by the participants is shown in Figure 3 on the next page.

**FIGURE 3**  
**ALDOT Section 5311 Quarterly Report Form**

The screenshot shows a web-based form titled "5311 Quarterly Report". The form is organized into several sections:

- Agency Information:** Includes dropdown menus for "Agency:", "Reporting Period:", and "Report Filed By:", and a date field for "Date Filed:" set to "7/18/2006".
- Cost:** Includes text input fields for "Operating:", "Administrative:", and "Total Cost:".
- Other Information:** Includes a "County(ies) Served:" section with checkboxes for "Autauga", "Baldwin", "Barbour", and "Bibb". Below it is a "Program Changes:" section with a large empty text area.
- Demand:** Includes text input fields for "Passenger Trips:" and "Passenger Service Hours:".
- Revenue:** Includes a text input field for "Revenue:".
- Effectiveness/Efficiency Measures:** Includes text input fields for "Vehicle Miles/Gallon of Fuel:", "Number of Project Vehicles:", "Total Seating Capacity:", and "Road Calls:".
- Supply:** Includes text input fields for "Vehicle Hours:", "Vehicle Miles:", and "Passenger Service Miles:".
- DBE Requirements:** Includes text input fields for "Total Contracting Opportunities:", "DBE Contracts Awarded:", and "% DBE Awarded:".
- Key Ratios:** Includes text input fields for "Productivity:", "Hourly Utilization:", "Mileage Utilization:", "Miles Per Trip:", "Cost Per Trip:", "Cost Per Hour:", and "Operational Cost Recovery Ratio:".

At the bottom right of the form, there are "Save" and "Cancel" buttons.

All Subrecipients must have a written maintenance plan in place which includes accessibility equipment. Following the manufacturer's suggested maintenance plan is acceptable provided documentation is available to outline provisions of the plan. The maintenance program should include, but is not limited to, daily vehicle inspections, vehicle routine and/or preventative maintenance, vehicle warranty procedures, and tracking of repairs and condition of vehicle.

A screen shot of the required Agency Maintenance Form that is filled and filed electronically by the participants is shown in Figure 4 on the following page.

**FIGURE 4**  
**Agency Maintenance Reporting Form**

Agency Maintenance

Agency Number: (not assigned)

**Agency Information**

Agency Name:

Address:

City:  State: AL  Zip:

Phone:  Fax:

County: Autauga  Contact:

Reports Filed:  5307  5309  5310  5310-P  5311

**Additional Information**

Notes:

**Vehicles**

**Agency Personnel**

**Vehicle Capital Equipment Maintenance Summary Report**

In addition, the BMMS Capital Equipment Maintenance Summary Report collects information on maintenance activities and costs on individual vehicles. The form collects the following information:

- Agency name
- Service Area
- Vehicle Identification Number (VIN)
- Model Year and Type
- Current Odometer
- Accessibility Equipment
- Number of Wheelchair Stations
- Seating Capacity
- Maintenance Date, Odometer, Work Order Number, Description, Material Cost
- Labor Cost
- Total Cost



## Vehicle Replacement Costs

As part of the TAM Plan effort, Vehicle Replacement Values were established. Average replacement values for each type of vehicle with a defined ULB were developed from formal purchase agreements and standard vehicle option packages. Table 6 summarizes the average Vehicle Replacement Cost used as a baseline for 2018 expenditures.

**TABLE 6**  
**Average Vehicle Replacement Values**

Vehicle Class	Average Replacement Cost
Mini Vans	\$37,756.00
Vans	\$55,994.25
Small Buses (17-21 passengers)	\$58,545.88
Small Buses (24-27 passengers)	\$61,833.40
Full Size Buses (28+ passengers)	\$90,087.50

## Facility Maintenance Plans

Facility Maintenance Plans are prepared for each FTA funded transit facility. These plans were used in the inventory and condition analysis.

## ROLLING STOCK – REVENUE VEHICLE INVENTORY

As mentioned in the introduction, ALDOT established by policy ULBs for Rolling Stock Revenue Vehicles as shown in Table 4 on Page 7.

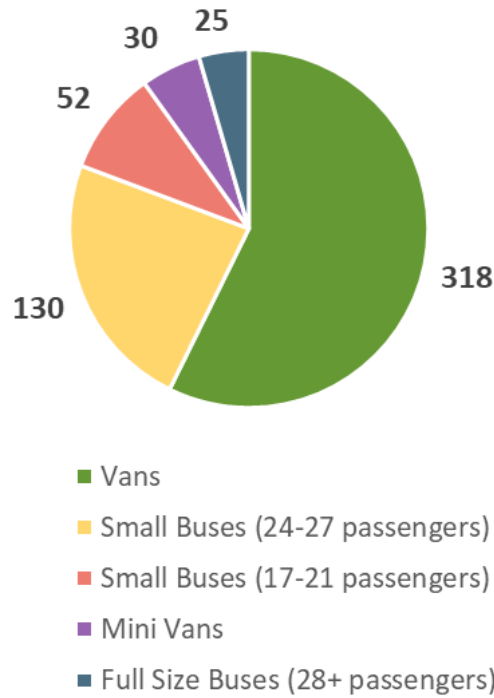
According to the current inventory of Section 5307 and 5311 Subrecipients' Revenue Vehicles, there are 555 Revenue Vehicles in the ALDOT fleet. An inventory of all Rolling Stock Revenue Vehicles is included in Appendix C.

Table 7 lists and Figure 5 illustrates the allocation of Revenue Vehicles by vehicle classification, as defined within ALDOT's ULB policy:

**TABLE 7**  
**Fleet Composition**

Vehicle Class	Number	Percentage
Mini Vans	30	5%
Vans	318	57%
Small Buses (17-21 passengers)	52	9%
Small Buses (24-27 passengers)	130	23%
Full Size (28+ passengers)	25	5%
<b>Total</b>	<b>555</b>	<b>100%</b>

**FIGURE 5**  
**Revenue Vehicle Fleet by Composition**



The total fleet has traveled more than 60 million miles and the average mileage on a vehicle is over 109,000 miles. Annually, the fleet averages almost 19,000 miles per vehicle. The average mileage and the average annual mileage are shown in Table 8.

The average age of a vehicle within the fleet is 6.4 years with the mini vans and vans having the oldest average age of 7 years and the 24 to 27-seat small buses having the youngest average age at 4.9 years. Table 8 presents a snapshot view of the age of the overall fleet by vehicle type.

**TABLE 8**  
**Revenue Vehicles by Class, Mileage and Age**

Vehicle Class	Vehicles	Average Mileage	Average Annual Mileage	Average Age
Mini Vans and Vans	348	121,267	17,649	7
Small Buses 17-21 passengers	52	104,345	21,470	5.8
Small Buses 24-27 Passengers	130	82,036	21,290	4.9
Full Size Buses 28+ passengers	25	93,664	19,092	6.4
<b>Total Fleet</b>	<b>555</b>	<b>109,249</b>	<b>18,925</b>	<b>6.4</b>

**EQUIPMENT- NON-REVENUE VEHICLES – SERVICE VEHICLES INVENTORY**

The inventory identified five Service Vehicles that are owned by four Subrecipients. Table 9 below shows the existing inventory of these Service Vehicles in ALDOT’s fleet.

**TABLE 9**  
**ALDOT Section 5307/5311 Service Vehicle Inventory**

Make & Model	Asset Owner	Model Year	Vehicle Mileage	Replacement Cost/Value*	ULB Mileage	ULB Age	Condition
International 4600	Alabama-Tombigbee Regional Commission	2010	23,623	\$86,000	100,000	4	Good
Ford F250	Covington County Commission	2003	86,810	\$15,099	100,000	5	Fair
Ford Edge	West Al Health Services, Inc.	2014	6,900	*	100,000	4	*
Ford Transit	West Al Health Services, Inc.	2013	7,600	*	100,000	4	*
Ford F150	NARCOG Regional Transit Agency	2011	28,342	\$45,000	100,000	4	*

\*Information was not provided for these vehicles

It is important to note that ALDOT owns a simulator that is operated by the University of Alabama at Huntsville (UAH) to train ALDOT transit agencies Statewide. UAH trains Subrecipients of all FTA grant programs in Alabama. Since it is also utilized by Subrecipients not covered by this TAM Plan, the simulator, purchased at approximately \$1 million and consisting of a truck and trailer that is outfitted with computerized driver simulation equipment, is not included in the Section 5311 and 5307 Group TAM Plan Equipment – Non-Revenue – Service Vehicle Inventory.

# SECTION ONE: ASSET INVENTORY

## FACILITIES INVENTORY

As in the case of Service Vehicles, ALDOT's Subrecipients have very few physical facilities. Table 10 below shows the existing inventory of seven buildings and one storage yard used by Section 5307/5311 transit providers.

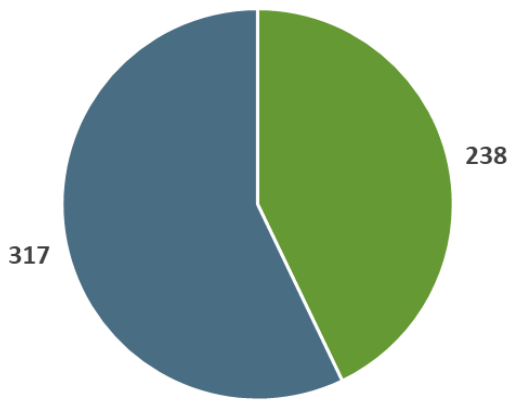
**TABLE 10**  
**ALDOT Section 5307/5311 Facilities Inventory**

Asset Class	Asset Name	Asset Owner	Acquisition Year	Age (Yrs)	Replacement Cost/Value	Address	Square Footage
Building	Dixie Depot	Wiregrass Transit Authority	2008	111	\$1,041,000	201 Depot Street, Dothan, AL 36303	6000
Building	ATRC Transportation Building	Alabama Tombigbee Regional Commission	2010	8	\$260,100	108 Claibourne Street, Camden, AL 36784	2200
Building	Pike Area Transit System Office	Pike Area Transit System	2007	11	\$143,000	113 Segars Street, Troy, AL	28178
Building	Etowah County Rural Transportation Bus Facility	Etowah County Commission	2010	8	\$150,000	Etowah County Maintenance Department, 741 1St Street Avenue, Gadsden, AL 35901	1200
Building	Robertsdale BRATS Office	Baldwin County Rural Area Transportation System	2012	6	\$329,400	18100 County Road 54, Robertsdale, AL 36567	5070
Building	Robertsdale BRATS Maintenance Facility	Baldwin County Rural Area Transportation System	1994	24	\$334,365	18100 County Road 54, Robertsdale, AL 36567	2500
Building	Fairhope BRATS Transit Hub	Baldwin County Rural Area Transportation System	2013	5	\$353,702	918 Fairhope Avenue, Fairhope, AL 36532	748
Storage Yard	East Alabama Regional Planning and Development Commission Transit Parking Lot	East Alabama Regional Planning and Development Commission	2011	7	\$529,722	1130 Quintard Avenue Anniston, Alabama 36202	39900

## ROLLING STOCK – REVENUE VEHICLES CONDITION ANALYSIS

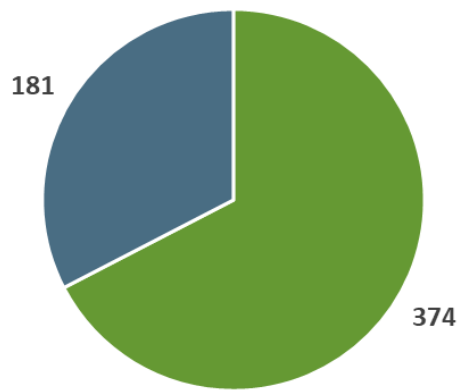
ALDOT established ULBs (see Table 4 on Page 9) that were used in the initial condition evaluation of ALDOT’s Revenue Vehicle inventory. When looking at the overall fleet through the lens of ALDOT’s established ULBs for age, 317 vehicles, or 57% of the fleet exceed the ULB for Age. A detailed listing of the ALDOT TAM Plan Condition Assessment for Rolling Stock – Revenue Vehicles is included in Appendix D. Using the ULB for Mileage, 33% of the fleet exceeds the ULB for Mileage. Using both measures together – where a vehicle exceeds both the ULB for age and the ULB for mileage – 32% of the fleet exceeds both the ULB for age and the ULB for mileage. This data is shown in Figures 6, 7, and 8 below:

**FIGURE 6**  
**2017 Revenue Vehicles**  
**ULB AGE**



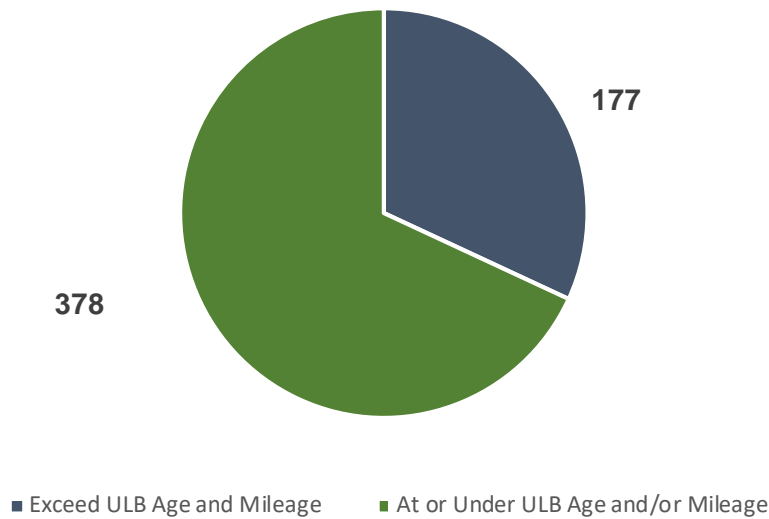
■ At or under ULB Age ■ Over ULB Age

**FIGURE 7**  
**2017 Revenue Vehicles**  
**ULB MILEAGE**



■ At or under ULB Mileage ■ Over ULB Mileage

**FIGURE 8**  
**2017 Revenue Vehicles**  
**ULB AGE and MILEAGE**



Most of the fleet is made up of smaller vehicles, and mini vans and vans account for 62% of the fleet. Small Buses that seat 24 to 27 passengers account for 23% of the fleet, while 17 to 21 passenger small buses account for only 9% and full-size buses account for only 5%. Table 11 below provides an overview of the ALDOT fleet by vehicle classification and the number and percentage of each class that exceed the mileage or age ULB. Additionally, Table 11 also provides the average mileage per vehicle class.

**TABLE 11**  
**Vehicles that Exceed ULBs by Vehicle Class**

Vehicle Class	Total	Exceed ULB Mileage	Percentage Exceed ULB Mileage	Exceed ULB Age	Percentage Exceed ULB Age	Exceed ULB Age and ULB Mileage	Percentage Exceed ULB Age and ULB Mileage	Average Mileage
Mini Vans and Vans	348	168	48%	251	72%	164	47%	121,267
Small Buses (17-21 passengers)	52	9	17%	32	62%	9	17%	104,345
Small Buses (24-27 passengers)	130	4	3%	30	23%	4	3%	82,036
Full Size Buses (28+ passengers)	25	0	0%	4	16%	0	0%	109,249
<b>Total</b>	<b>555</b>	<b>181</b>	<b>33%</b>	<b>317</b>	<b>57%</b>	<b>177</b>	<b>32%</b>	<b>109,951</b>

ALDOT has requested that their Subrecipients rate their vehicles by condition as well as age and mileage ULBs. The scale (Table 12) below shows the ratings that ALDOT has asked the Subrecipients to use when assessing the condition of their vehicles. Rating categories of New and Excellent were combined for this analysis. Condition ratings can be somewhat subjective, and the TAM Plan effort revealed that work is needed to bring more uniformity to the condition ratings.

**TABLE 12**  
**TERM Vehicle Condition Ranking**

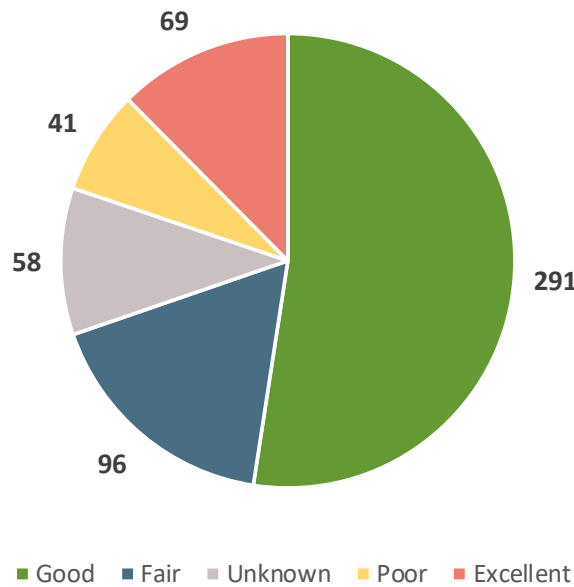
Condition	Rating Scale	Description
Excellent	4	Low mileage in relation to age and no visible mechanical flaw.
Good	3	Average mileage in relation to the age and only minor mechanical flaws.
Fair	2	High mileage and/or noticeable mechanical flaws.
Poor	1	High mileage and major mechanical flaws. Major repairs, such as engine or transmission overhaul, etc. are needed to keep the vehicle in service.

Of the 555 Revenue Vehicles in the ALDOT fleet, condition ratings are available for all but 58 Revenue Vehicles (approximately 10% of the total fleet). Table 13 lists the number and percent of the entire fleet of Revenue Vehicles that are within each of the condition rating categories. Figure 9 illustrates this information graphically.

**TABLE 13**  
**Condition Ranking by Vehicle Category**

Condition	Number	Percent of Total	Percent of Total Known Condition (496)
Excellent	69	12%	14%
Good	291	52%	59%
Fair	96	17%	19%
Poor	41	7%	8%
Unknown	58	10%	N/A

**FIGURE 9**  
**Condition of Revenue Vehicles**  
**(Excludes Vehicles Not Rated)**



**ALDOT 2017 PERFORMANCE TARGETS PROGRESS ROLLING STOCK – REVENUE VEHICLES**

As noted earlier, ALDOT and its Subrecipients of FTA Sections 5311 and 5307 program funding adopted performance targets in 2016. The progress made on those targets is shown below in Table 14.

**TABLE 14**  
**2017 Performance Targets and Progress**

Vehicle Type	Percentage of Fleet Exceeding ULB Age	2017 Performance Target	2017 Actual	Progress
Vans	80%	70%	72%	Did Not Meet
Small Buses (17-21 passengers)	66%	56%	62%	Did Not Meet
Small Buses (24-27 passengers)	29%	19%	23%	Did Not Meet
Full Size (28+ passengers)	0%	0%	16%	Did Not Meet
Over 10 Years Old				
<b>Total</b>	<b>65%</b>	<b>55%</b>	<b>57%</b>	<b>Did Not Meet</b>

While the overall fleet did not meet the performance targets adopted and set for 2017, it is important to note that the percentage of the fleet that exceeded its ULB for age decreased from 65% to 57%. In addition, the 2016 base-line performance measurements excluded 55 vehicles that were over 10 years old and another 16 vehicles where age was unknown. The 2017 asset inventory and condition analysis included all vehicles, and as much data as possible was included for those vehicles.



## SECTION TWO: CONDITION ASSESSMENT

### EQUIPMENT - NON-REVENUE VEHICLES – SERVICE VEHICLE CONDITION ANALYSIS

As noted in Section One, the inventory identified five Service Vehicles that are owned by four Subrecipients. Three of the vehicles exceed their anticipated ULB for age, one vehicle meets its ULB for age, and the other vehicle has one year remaining before meeting its ULB for age. Further analysis of the Service Vehicle Inventory is limited due to the small size of the inventory and missing information.

Table 15 below shows the existing inventory and condition assessment of the five Service Vehicles within ALDOT’s fleet. Three of the five Service Vehicles have been rated for their condition. Of those vehicles with ratings, two were rated good and one was fair.

**TABLE 15**  
**Service Vehicle Condition Analysis**

Make & Model	Asset Owner	Model Year	Vehicle Mileage	Replacement Cost/Value	ULB Mileage	ULB Age	Condition	Condition Status
International 4600	Alabama-Tombigbee Regional Commission	2010	23,623	\$86,000	100,000	4	Good	Exceeds For Age
Ford F250	Covington County Commission	2003	86,810	\$15,099	100,000	5	Fair	Exceeds For Age
Ford Edge	West AI Health Services, Inc.	2014	6,900		100,000	4		Meets For Age
Ford Transit	West AI Health Services, Inc.	2013	7,600		100,000	4		Meets For Age
Ford F150	NARCOG Regional Transit Agency	2011	28,342	\$45,000	100,000	4	Good	Exceeds For Age

### ALDOT 2017 PERFORMANCE TARGETS PROGRESS - EQUIPMENT – NON-REVENUE VEHICLES – SERVICE VEHICLES

While a performance measure was set for Non-Revenue – Service Vehicles, no target was established, and therefore progress could not be measured. The Subrecipients were in process of setting ULBs for age for Service Vehicles. The 2017 Non-Revenue-Service Vehicle Condition Analysis showed that 60% (3 out of 5 vehicles) exceeded their ULB for age.

### FACILITIES CONDITION ANALYSIS

As in the case of Service Vehicles, ALDOT’s Subrecipients have very few physical facilities.

ALDOT instituted FTA’s TERM Scale to rate the condition of the facilities serving the Subrecipients. The TERM Rating Scale is explained in Table 16. As shown in the Facilities Condition Analysis (Table 17), the facilities are well cared for to ensure they are serving their purpose and are maintained in a SGR. The TERM Rating Scale rates the conditions of facilities from 5 (Excellent) to 1 (Poor). All seven facilities have been rated, and four of the facilities have a rating of 4 (Good) and three have a rating of 5 (Excellent). ALDOT’s 5307 and 5311 Subrecipients exceeded the performance target that no more than 20% of FTA funded facilities have a condition rating below 3. All ALDOT’s facilities are ranked 4 and above.

## SECTION TWO: CONDITION ASSESSMENT

**TABLE 16**  
**Transit Economic Requirements Model (TERM) Condition Rating Scale**

Rank	Category	Description
5	New/Excellent	New asset; no visible defects
4	Good	Some slightly defective/deteriorated component(s)
3	Adequate	Some moderately defective/deteriorated component(s)
2	Marginal	Increasing number of defective/deteriorated component(s) & maintenance needs
1	Poor	In need of immediate repair or replacement; item is a safety hazard and may have critically damaged component(s)

**TABLE 17**  
**ALDOT Section 5307/5311 Facilities Condition Analysis**

Asset Class	Asset Name	Asset Owner	Acquisition Year	Age (Yrs)	Replacement Cost/Value	Address	Square Footage	TERM Condition Rating
Building	Dixie Depot	Wiregrass Transit Authority	2008	111	\$1,041,000	201 Depot Street, Dothan, AL 36303	6000	4
Building	Transportation Building	Alabama Tombigbee Regional Commission	2010	8	\$260,100	108 Claibourne Street, Camden, AL 36784	2200	4
Building	Transit System Office	Pike Area Transit System	2007	11	\$143,000	113 Segars Street, Troy, AL	28178	4
Building	Rural Transportation Bus Facility	Etowah County Commission	2010	8	\$150,000	Etowah County Maintenance Department, 741 1st Street Avenue, Gadsden, AL 35901	1200	4
Building	Robertsdale BRATS Office	Baldwin County Rural Area Transportation System	2012	6	\$329,400	18100 County Road 54, Robertsdale, AL 36567	5070	5
Building	Robertsdale BRATS Maintenance Facility	Baldwin County Rural Area Transportation System	1994	24	\$334,365	18100 County Road 54, Robertsdale, AL 36567	2500	5
Building	Fairhope BRATS Transit Hub	Baldwin County Rural Area Transportation System	2013	5	\$353,702	918 Fairhope Avenue, Fairhope, AL 36532	748	5
Storage Yard	Transit Parking Lot	East Alabama Regional Planning and Development Commission	2011	7	\$529,722	1130 Quintard Avenue Anniston, Alabama 36202	39900	4

## SECTION TWO: CONDITION ASSESSMENT

### ALDOT 2017 PERFORMANCE TARGETS PROGRESS - FACILITIES

ALDOT's Section 5311 and 5307 Subrecipients met the performance target of having no more than 20% of FTA funded facilities with a condition rating below 3.0 (Good). The Facilities Condition Analysis showed that 100% of ALDOT's Section 5311 and Section 5307 Subrecipients' facilities rated good and above.

## SECTION THREE: ASSET REPLACEMENT & DECISION SUPPORT ANALYSIS

The Asset Replacement and Decision Support Analysis Section describes how ALDOT currently awards funds in the administration of the State's Section 5307 and 5311 program funds. It also outlines the tools developed to support asset replacement decisions, prioritize, and guide future investments by the Subrecipients. The decision support tools were developed using the available reporting data and considered the availability of local matching funds (currently required at a 20% match) as a constraint.

### TAM PLAN DECISION PRIORITIZATION

ALDOT's State Management Plan for FTA Programs governs the eligibility and distribution of FTA funds to the Section 5311 and 5307 Subrecipients in Alabama. The State of Alabama does not provide matching funds to the Subrecipients for capital assets, so the Subrecipients are responsible for funding the required match for FTA funds (20% for capital assets).

ALDOT distributes FTA grant funds through an application process, where applications for funds are evaluated to determine the extent to which a proposed project meets the overall program goals and objectives of the State and specific program application criteria set by ALDOT. Based on the amount of funds appropriated for each program, ALDOT determines the total number of applications to be funded. Applications are reviewed by transit staff to ensure they are complete and all eligibility requirements are met.

The availability of local matching funds has been the critical element in the allocation of FTA grant funds. ALDOT strives to allocate FTA funds to all Subrecipients that meet the eligibility requirements and have secured local matching funds. ALDOT regularly has more Federal funds available than what can be matched by local funds.

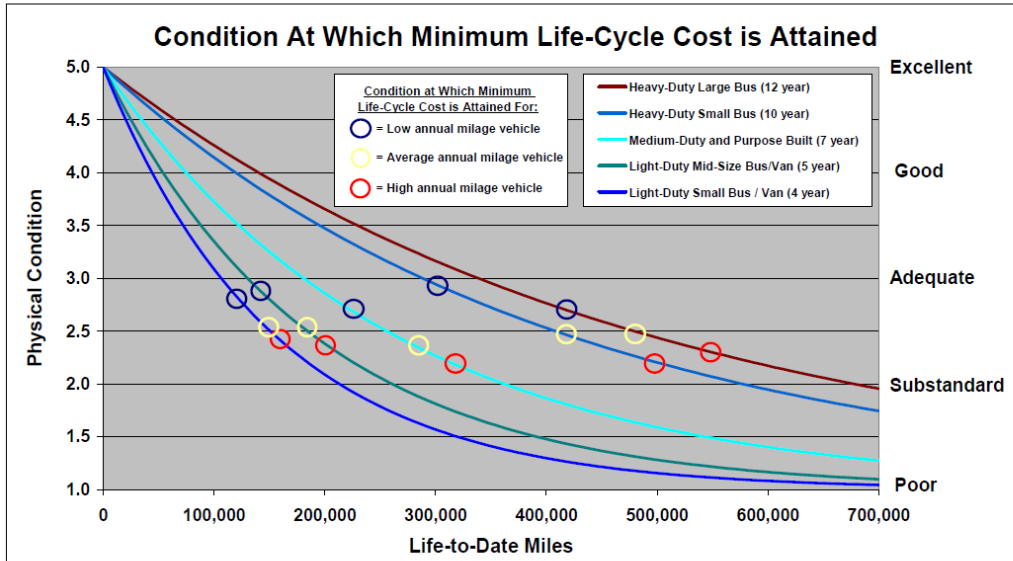
### Decision Support Methodology

To construct a meaningful Deterioration Model for ALDOT's fleet and sub-fleets, data on the mean distance between failures (road calls) by specific vehicle and the cause of the road call is needed. Although the Subrecipients do track the number of road calls and many can report on the specific vehicle involved, data on mileage has not been reported. With specific vehicle, mileage, and cause of failure information, deterioration can be charted, and specific problem vehicles identified.

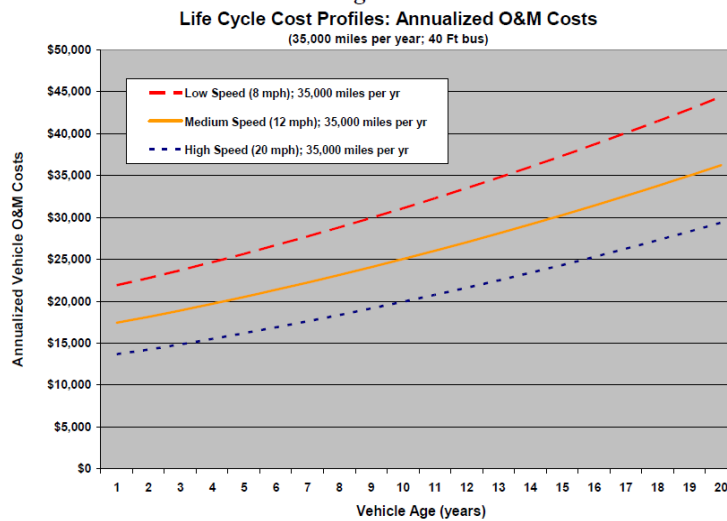
In the absence of road call incident data related to individual vehicles within ALDOT's fleet to quantify points where the return on investment for lifecycle cost is optimized, it is useful to look at national benchmark data to determine how specific classifications of vehicles perform nationally. Figures 10 and 11 are from the April 2007, FTA Useful Life of Transit Buses and Vans. Figure 10 provides optimal points at which different vehicle classifications reach their minimum lifecycle cost. Figure 11 illustrates the likely escalation in annualized operation and maintenance costs for low, medium, and high-speed vehicles.



**FIGURE 10**  
**Condition at Which Minimum Lifecycle Cost is Attained**  
 (Source: FTA Useful Life of Transit Buses and Vans, April 2007, Report No. FTA Va-26-7229-07)



**FIGURE 11**  
**Lifecycle Cost Profiles: Annualized O&M Costs**  
 (Source: FTA Useful Life of Transit Buses and Vans, April 2007, Report No. FTA Va-26-7229-07)



With the national data on deterioration and lifecycle costs and the analysis of the condition of the capital assets of ALDOT's 28 Subrecipients, an ALDOT-specific methodology was developed to guide project replacement decisions.

As noted in the Asset Inventory Section of the TAM Plan, ALDOT's Section 5307 and 5311 Subrecipients have very few facilities and, with the exception of Service Vehicles, no equipment valued at over \$50,000, so the decision support tool was tailored to Revenue Vehicles.

### ASSET REPLACEMENT ROLLING STOCK – REVENUE VEHICLES

To better assess the priority replacements of the fleet, ranking tools were developed. Revenue Vehicles were ranked by mileage, age, and a weighted combination of the two elements. These rankings assist in providing prioritization scoring for each vehicle.

### Vehicle Maintenance Costs and Failures Reporting

Ideally, the annual maintenance costs and failures, or road calls, for individual vehicles should contribute to the evaluation and prioritization of the replacement of that vehicle. This evaluation should result in the identification of problem assets, such as specific makes and models of vehicles or specific vehicles.

As noted in the Data Collection Efforts, Sections 5307 and 5311 Subrecipients must utilize the ALDOT Bus Maintenance and Management System (BMMS) to report all maintenance and repair work performed on the Subrecipient's vehicles. From 2013 to 2017, 5 Subrecipients reported \$1,102,597 in maintenance expenditures on 248 vehicles (45% of the overall fleet). A majority of the Subrecipients (24 out of 28) did not report any maintenance costs for the 2013-2017 period. Part of the implementation of the TAM Plan will be to improve consistency in all reporting. Table 18 shows year by year maintenance expenditures.

**TABLE 18**  
**Total Annual Maintenance Costs**

Year	Maintenance Cost
2013	\$205,026.74
2014	\$198,964.83
2015	\$268,662.44
2016	\$246,374.85
2017	\$183,568.40

Table 19 illustrates the year by year annual maintenance costs by the reporting agency.

**TABLE 19**  
**Year by Year Reported Annual Maintenance Costs by Agency**  
 (Source: BMMS)

Agency	Year	Maintenance Cost	2013-2017 Maintenance Cost
Baldwin Rural Area Transit System (BRATS)	2013	\$117,525.55	\$575,371.18
	2014	\$114,983.05	
	2015	\$105,095.36	
	2016	\$147,724.18	
	2017	\$90,043.04	
Cullman Area Rural Transit System	2013	\$33,126.07	\$131,284.36
	2014	\$22,212.47	
	2015	\$27,195.78	
	2016	\$24,745.77	
	2017	\$24,004.27	
DeKalb County Commission	2013	\$3,909.99	\$11,901.65
	2014	\$1,731.90	
	2015	\$1,882.37	
	2016	\$2,662.17	
	2017	\$1,715.22	
Escambia County Alabama Transit System	2013	\$7,976.33	\$37,379.55
	2014	\$4,922.14	
	2015	\$4,339.49	
	2016	\$4,572.82	
	2017	\$15,568.77	
Northwest Alabama Council Of Local Gov's	2013	\$42,488.80	\$346,660.52
	2014	\$55,115.27	
	2015	\$130,149.44	
	2016	\$66,669.91	
	2017	\$52,237.10	
<b>Total</b>	<b>2013</b>	<b>\$205,026.74</b>	<b>\$1,102,597.26</b>
	<b>2014</b>	<b>\$198,964.83</b>	
	<b>2015</b>	<b>\$268,662.44</b>	
	<b>2016</b>	<b>\$246,374.85</b>	
	<b>2017</b>	<b>\$183,568.40</b>	

**Road Calls**

A Road Call is defined as an on-road failure of an in-service bus, which results in a bus being taken out of service or replaced on-route. Road Call information is an important element in determining the deterioration of vehicles and fleets. ALDOT's Subrecipients track data on road calls and tie the road call events to a specific vehicle but lack the data to tie road call events to the mileage of a vehicle. Mean Distance between Failure data therefore is not currently available and deterioration models using such data cannot be developed.

## SECTION THREE: ASSET REPLACEMENT & DECISION SUPPORT ANALYSIS

During the 2017 Fiscal Year, ALDOT Subrecipients reported a total of 174 road calls on a total of 7,837,089 total vehicle miles. Of the 28 Subrecipients, 10 Subrecipients reported having no road calls during 2017. This information is shown in Table 20.

**TABLE 20**  
**2017 Reported Road Calls**

Subrecipient	2017 Vehicle Miles	2017 Passenger Service Miles	2017 Road Calls	2017 Vehicle Miles/2017 Road Calls	Average Quarterly Number of Vehicles
Alabama Tombigbee Regional Commission	390,622.00	268,126.00	19	20,559.05	25
Area Referral and Informational Services for the Elderly - ARISE	61,783.00	48,391.00	0		5
Autauga County Commission	302,132.00	271,899.00	2	151,066.00	14
Baldwin County Commission	1,044,542.00	712,974.00	5	208,908.40	51
Birmingham Region Paratransit Consortium	25,438.19	21,145.30	0		12
Blount County Commission	133,448.00	129,786.00	0		10
Chilton County Commission	100,406.00	84,245.00	0		10
City of Eufaula	36,372.00	20,684.00	0		7
City of Guntersville	90,289.00	79,903.00	1		5
Covington County Commission	113,173.00	66,061.00	0		4
Cullman County Commission	594,073.00	480,279.00	14	42,433.79	37
Dekalb County Commission	168,168.00	156,396.00	0		11
East Alabama Regional Planning & Development Commission	493,741.00	312,054.00	0		40
Educational Center for Excellence	127,380.20	105,522.90	5	25,476.04	9
Escambia County Commission	89,943.00	76,182.00	2	44,971.50	11
Etowah County Commission	135,589.00	120,092.00	4	33,897.25	10
H.E.L.P., Inc.	60,371.00	43,292.00	1		6
Jackson County Commission	164,670.00	141,098.00	2	82,335.00	9
Lee-Russell Council of Governments	613,436.00	548,775.00	23	26,671.13	28
Macon-Russell Community Action Agency, Inc.	116,018.00	89,992.00	8	14,502.25	7
Madison County Commission	228,621.00	180,956.00	0		9
North Central Alabama Regional Council of Governments	245,101.00	179,713.00	22	11,140.95	49
Northwest Alabama Council of Local Governments	200,295.00	173,533.00	7	28,613.57	27
Pike Area Transit System (PATS)	234,121.00	206,984.00	16	14,632.56	8
Southeast Alabama Regional Planning & Development Commission	256,156.00	239,360.00	11	23,286.91	18
St. Clair County Commission	359,360.00	215,397.00	2	179,680.00	13
Walker County Commission	92,919.87	77,230.01	0		2
West Alabama Health Services, Inc.	1,358,921.00	1,087,137.00	30	45,297.37	60
<b>TOTAL</b>	<b>7,837,089.26</b>	<b>6,137,207.21</b>	<b>174</b>		





**Vehicle Age Rating**

ALDOT’s Revenue Vehicles were rated and ranked on how near or far they are from their ALDOT-established ULBs for Age (ULBA) as listed in Table 4 on Page 7. The ULBA varies by vehicle classification. The rating system was developed using national examples. Table 21 shows a recommended rating system.

**TABLE 21  
Revenue Vehicle Rating Criteria  
Using ALDOT ULBA Policy (see Table 4 on Page 7)**

Rating	ULBA Revenue Vehicle Age Rating Criteria
4	3 or more years remaining before ULB Age
3	0 to 2 years remaining before ULB Age
2	1-5 years over ULB for Age
1	6 or more years over ULB for Age

For example, using this rating criteria, a 2012 van with 55,000 miles, would be rated as 2 because it has exceeded its ULBA by at least 1 year but no more than 5 years. Applying the rating scale for age to the overall fleet shows that the majority (57%) of ALDOT’s fleet is over its ULBA, while 43% of the fleet is either at or before its ULBA (see Table 22 below).

**TABLE 22  
ALDOT ULBA Rating Breakdown**

Rating	Total Number	Percentage Of Fleet
4	127	20%
3	111	23%
2	229	41%
1	88	16%

**Vehicle Mileage Rating**

The Revenue Vehicles were rated on how near or far they are from their ALDOT-established ULB for Mileage (ULBM). The ULBM varies by vehicle classification. The ranking system was developed using national examples. Table 23 shows the Recommended Rating System. Table 24 shows the rating breakdown for ALDOT’s fleet by total number of vehicles and the percentage of the overall fleet for each rating using the Recommended Rating System.



**TABLE 23  
RECOMMENDED RATING SYSTEM  
Revenue Vehicle Mileage Rating Criteria  
Using ALDOT ULBM Policy (see Table 4 on Page 7)**

Rating	Mileage
5	20,000 miles or more under ULB Mileage
4	0 to 19,999 miles under ULB to ULB Mileage
3	1 to 15,000 miles over ULB Mileage
2	15,001 to 30,000 miles over ULB Mileage
1	30,001 miles or more over ULB Mileage

**TABLE 24  
ALDOT Mileage Rating Breakdown**

Rating	Total Number	Percentage of Fleet
5	334	60%
4	39	7%
3	0	0%
2	51	9%
1	131	24%

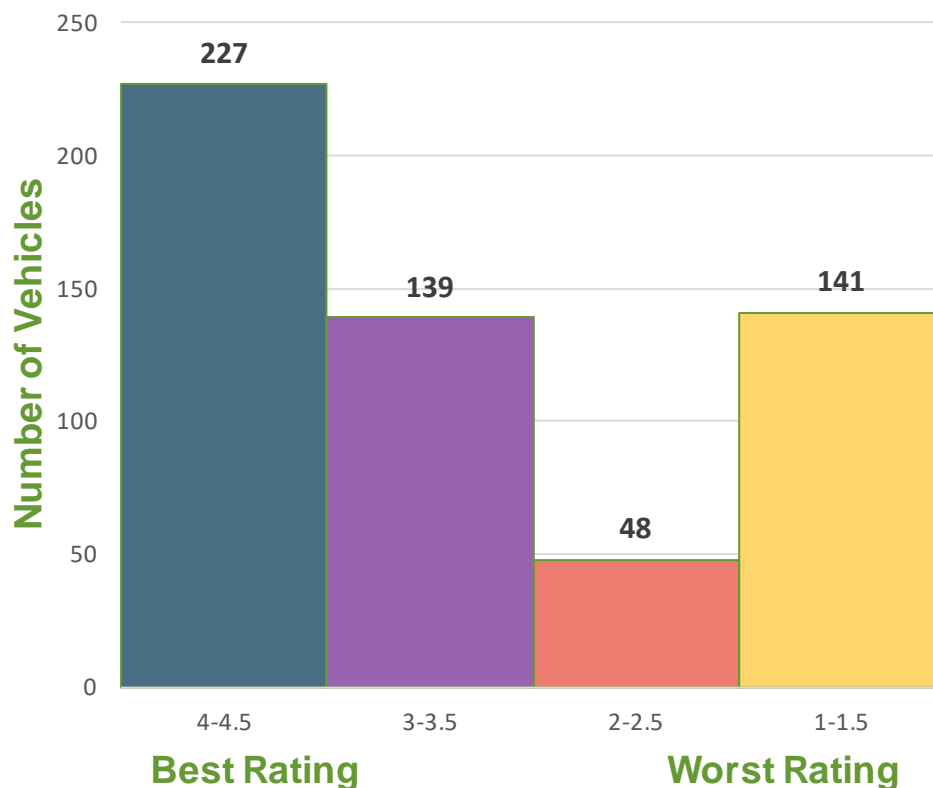
Using the same example mentioned previously, a 2012 van with 55,000 miles would have a high rating of 5 for its ULBM, because it has 45,000 miles before it reaches its useful life in terms of mileage. Using this ranking matrix for mileage, 60% of the fleet (334 vehicles) ranks as 5, having 20,000 miles or more before they reach their ULBM. The overall fleet performance ranks better using vehicle mileage as the key evaluation tool.

## Combined Age & Mileage Ranking

Ideally, vehicles should be evaluated considering several factors: age, mileage, condition, mean distance between failures, and maintenance costs. Since some of this information was not available, an evaluation tool was developed to rank and assess the replacement priority using a single system to rate both the age of a vehicle and the accumulated mileage. Under this analysis, the ULB Age Rating was given a 50% weighted value and the ULB Mileage Rating was given a 50% weighted value.

When weighted together, the ULB Age Ranking and the ULB Mileage Ranking combine to produce weighted values that range from 1.0 to 4.5, with 4.5 indicating vehicles with the most positive rating and 1.0 indicating vehicles that will need replacement sooner. Figure 12 illustrates how the fleet breaks down in the weighted rating system

**FIGURE 12**  
**Weighted Ranking**  
**Revenue Vehicles Rated by Age and Mileage**  
(Age 50%/Mileage 50%)



## Preferred Ranking System: Combined Age, Mileage & Condition (AMC) Ranking

Given that the replacement of 141 vehicles is too great a percentage of the fleet to replace at once, another rating system was developed to give ALDOT a finer method of evaluating vehicles. The preferred evaluation methodology was built to consider age, mileage, and condition. Since condition data is currently available for only 90% of the fleet, the information presented below excludes 58 vehicles. As in the previous rating exercise, an equal weight of 40% each was given to both age and mileage. The condition rating of a vehicle was given a 20% weight, as it is the most subjective of the rating measures.

Using the 40%/40%/20% weighted ratings, the resulting values ranged from 2.0 to 7.2, with the higher numbers indicating the best ranking (for age, mileage, and condition) and the lower numbers indicating a need for replacement. Figure 13 is grouped into eleven categories (using .20 to .40 as the increments) and identifies 21 vehicles that should have the highest priority in replacement. The increments allow ALDOT and the Subrecipients the ability to identify low performing assets and target replacements to align with available funds.

**FIGURE 13**  
**Weighted Ranking**  
**Revenue Vehicles Rated and Grouped by Age, Mileage and Condition**  
**(Excludes Vehicles Where Condition is Unknown)**  
**(Age 40%/Mileage 40%/Condition 20%)**

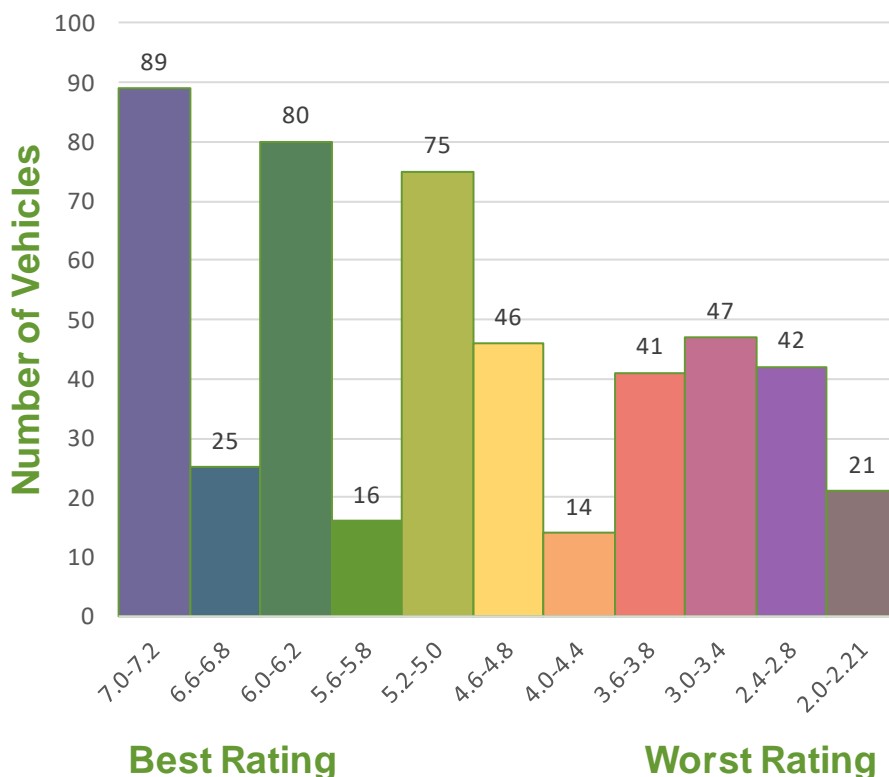
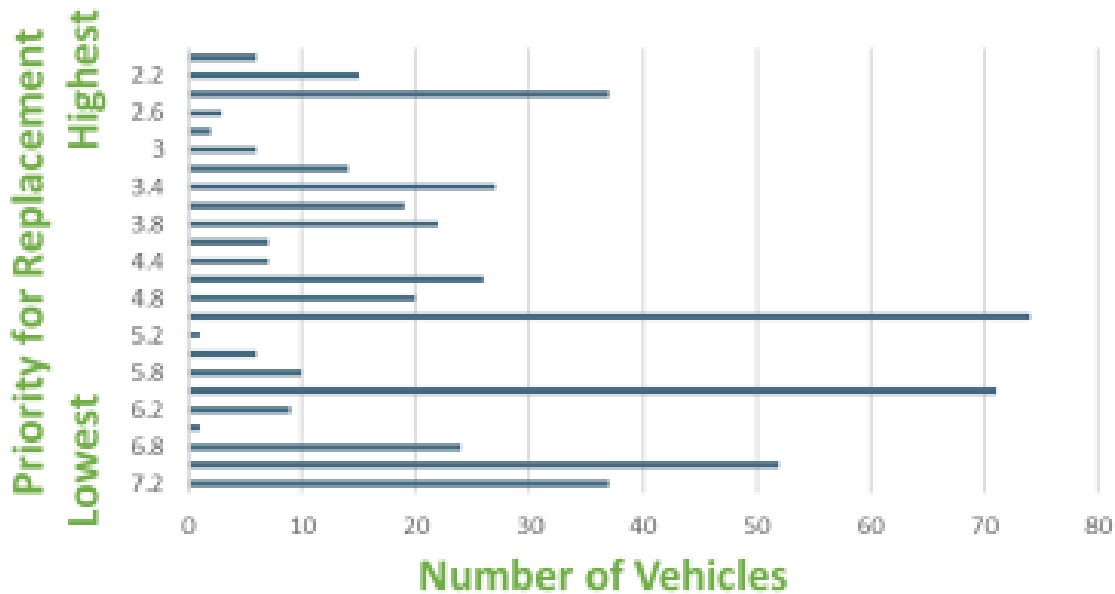




Figure 14 illustrates the full distribution of the vehicles (with known condition ratings) on the rating scale of 40% for age, 40% for mileage, and 20% for condition.

**FIGURE 14**  
**Revenue Vehicles Ungrouped, Rated by Age, Mileage, and Condition**  
**(Excludes Vehicles Where Condition is Unknown)**



**ASSET REPLACEMENT PRIORITIZATION RECOMMENDATIONS - REVENUE VEHICLES**

Using the preferred ranking system -- Age (40%) / Mileage (40%) / Condition (20%) -- 21 vehicles were identified as priority replacements in 2018. This analysis process identified 17 vans, 1 mini-van, and 3 17 to 21-passenger small buses as high priority vehicles for replacement.

Table 25 identifies the 21 vehicles for high priority replacement in 2018.

# SECTION THREE: ASSET REPLACEMENT & DECISION SUPPORT ANALYSIS



**TABLE 25**  
**High Priority Replacement Vehicles (Using Asset Prioritization Methodology)**

Asset Class	Make	Model	ID/Serial No.	Asset Owner	Model Year	Vehicle Mileage	Replacement Cost/Value	Program
Van	FORD	E350	1FDWE35L67DB36583	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2007	182275	\$55,994.25	5311
Van	FORD	E350	1FDWE35L67DB36566	BALDWIN COUNTY COMMISSION - BRATS	2007	176145	\$55,994.25	5311
Van	CHAMPION	E450	1FDXE45SX5HA65914	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2005	173358	\$55,994.25	5311
Van	Ford	E350	1FDWE35L77DB47527	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2007	164229	\$55,994.25	5307
Van	Ford	E350	1FDWE35L85HB48904	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (ANNISTON)	2005	158389	\$55,994.25	5307
Van	FORD	E350	1FDWE35L35HB48891	NARCOG - LAWRENCE COUNTY COMMISSION	2005	156461	\$55,994.25	5311
Mini-Van	PLYMOUTH	VOYAGER	1P4GP44R7B273404	WEST ALABAMA HEALTH SERVICES	2002	443587	\$37,756.00	5311
Van	FORD	E350	1FDWE35L14DB26494	AUTAUGA COUNTY COMMISSION	2007	277077	\$55,994.25	5311
Van	FORD	E350	1FDWE35L55HB48911	AUTAUGA COUNTY COMMISSION	2005	249487	\$55,994.25	5311
Van	FORD	E350	1FDWE35L56DB15738	AUTAUGA COUNTY COMMISSION	2006	226790	\$55,994.25	5311
Van	FORD	E350	1FDWE35L77DB47530	JACKSON COUNTY COMMISSION	2007	193809	\$55,994.25	5311
Small Buses (17-21 passengers)	FREIGHTLINER	GOSHEN	4UZAACBW85CU57208	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2003	223980	\$58,545.88	5307
Van	FORD	E350	1FDWE35L46DB32966	AUTAUGA COUNTY COMMISSION	2006	173837	\$55,994.25	5311
Van	FORD	E350	1FDWE35L07DB47529	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (OXFORD)	2007	166435	\$55,994.25	5307
Small Buses (17-21 passengers)	FREIGHTLINER	GOSHEN	4UZAABBW83CL64373	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2002	210020	\$58,545.88	5307
Van	FORD	GOSHEN	1FDWE35L47DB13609	NARCOG	2007	159931	\$55,994.25	5311
Small Buses (17-21 passengers)	FREIGHTLINER	GOSHEN	4UZAACBWX5CU57209	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2003	204403	\$58,545.88	5307
Van	FORD	E350	1FDWE35P75HA51826	EUFAULA BARBOUR TRANSIT AUTHORITY	2004	149693	\$55,994.25	5311
Van	FORD	E350	1FDWE35L07DA13409	ESCAMBIA COUNTY COMMISSION	2007	146799	\$55,994.25	5311
Van	FORD	E350	1FDWE35LX7DB36585	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2007	141955	\$55,994.25	5311
Van	FORD	E350	1FDWE35L87DA13402	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (COOSA)	2007	135955	\$55,994.25	5311

Because 10% of the Revenue Vehicle fleet did not report on vehicle condition, these vehicles were not included in the ranking analysis. An additional analysis of the fleet was conducted that included the 58 vehicles without condition rankings and excluded the 21 worst ranked vehicles using the Asset Prioritization Methodology. In looking at the vehicles with the highest mileage over the ULBM, the vehicles with mileage at or near 225,000 miles were selected as additional high priority replacement candidates. This analysis revealed 18 additional high priority replacement vehicles. Table 26 identifies these additional high priority vehicles for replacement in 2018.

# SECTION THREE: ASSET REPLACEMENT & DECISION SUPPORT ANALYSIS

**TABLE 26**  
**Additional High Priority Replacement Vehicles**  
**(Vehicles with Mileage Over 250,000 above ULB)**

Asset Class	Make	Model	ID/Serial No.	Asset Owner	Model Year	Vehicle Mileage	Replacement Cost/Value	Program
Van	FORD	E350	1FDWE35F62HB65111	WEST ALABAMA HEALTH SERVICES	2002	598801	\$55,994.25	5311
Van	FORD	E350	1FDWE35F51HA10368	WEST ALABAMA HEALTH SERVICES	2000	552934	\$55,994.25	5311
Mini-Van	CHRYSLER	TOWN & COUNTRY	1C4GP64L1VB28839	WEST ALABAMA HEALTH SERVICES	2002	551810	\$37,756.00	5311
Van	FORD	E350	1FDSE30F9XHB56724	WEST ALABAMA HEALTH SERVICES	2000	518698	\$55,994.25	5311
Van	FORD	E350	1FDWE30F8WHB64247	WEST ALABAMA HEALTH SERVICES	1998	510763	\$55,994.25	5311
Van	FORD	E350	1FD3E35L38DB59632	WEST ALABAMA HEALTH SERVICES	2008	424824	\$55,994.25	5311
Van	FORD	E350	1FD3E35L58DB59633	WEST ALABAMA HEALTH SERVICES	2008	416604	\$55,994.25	5311
Van	FORD	E350	1FDSE35L6YHC03692	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC MACON COUNTY RURAL TRANSPORTATION PROGRAM	2000	405209	\$55,994.25	5311
Van	STARCRAFT	E350	1FDEE3FLXBDA32570	WEST ALABAMA HEALTH SERVICES	2011	402607	\$55,994.25	5311
Van	FORD	E350	1FDSE30F6XHB56728	WEST ALABAMA HEALTH SERVICES	1999	400000	\$55,994.25	5311
Van	FORD	E350	1FDWE35F11HA50351	WEST ALABAMA HEALTH SERVICES	2000	399079	\$55,994.25	5311
Van	FORD	E350	1FDJE30L1VHC09866	WEST ALABAMA HEALTH SERVICES	1997	398455	\$55,994.25	5311
Van	STARCRAFT	E350	1FDEE3FL0BDA02669	WEST ALABAMA HEALTH SERVICES	2010	382095	\$55,994.25	5311
Van	FORD	E350	1FDJE30L8VHC09864	WEST ALABAMA HEALTH SERVICES	1998	369943	\$55,994.25	5311
Van	FORD	E350	1FDJE30L4VHC09862	WEST ALABAMA HEALTH SERVICES	1997	349201	\$55,994.25	5311
Van	FORD	E350	1FD3E35P48DA35663	WEST ALABAMA HEALTH SERVICES	2008	332360	\$55,994.25	5311
Van	FORD	GOSHEN	1FDWE35F51HA50353	WEST ALABAMA HEALTH SERVICES	2001	328400	\$55,994.25	5311
Van	FORD	E350	1FDWE35P16HA67943	WEST ALABAMA HEALTH SERVICES	2006	325000	\$55,994.25	5311

The high priority vehicles for replacement under this analysis total approximately \$2 million in annual capital investments (FTA award funds administered through ALDOT and local matching funds). It is important to note that while these assets are identified as the priority replacements, their replacement is contingent upon the availability and allocation of both Federal and local funding. It should also be noted that some of the older vehicles that are reported on the inventories of the Subrecipients and included as high priority vehicles for replacement may be out of service. An investigation/analysis of these capital assets will be conducted to determine if such vehicles can be removed from the Subrecipient's inventory.

### ASSET REPLACEMENT PRIORITIZATION RECOMMENDATIONS EQUIPMENT – NON-REVENUE – SERVICE VEHICLES

ALDOT Section 5307 and 5311 Subrecipients have only five Service Vehicles. Three out of the five vehicles have exceeded their ULBA although the accumulated mileage is low. Condition assessments of the Service Vehicles are not complete, but the three vehicles that were rated all scored fair and above. Given both the small number of Service Vehicles and their low mileage and high condition, Service Vehicle replacements are not a high priority in the first two years of the TAM Plan.

### ASSET REPLACEMENT PRIORITIZATION RECOMMENDATIONS - FACILITIES

As noted earlier in the TAM Plan, ALDOT Section 5307 and 5311 Subrecipients are served by eight facilities which include seven buildings and one storage yard. The facilities have condition ratings of excellent or good, and each site has a documented maintenance plan. Facility upgrades and expansions should be considered to improve the maintenance and performance of the ALDOT transit system. However, given the scarcity of local matching funds for major capital outlays, Revenue Vehicles are a more likely priority for asset prioritization. Major facility upgrades and expansions should be considered in the next update to the TAM Plan.



## PROJECT REPLACEMENT IMPACTS

The asset replacement prioritization framework identified in the prior section provides a decision framework for ALDOT to use when making annual project selections. Based on the current fleet total of 555 vehicles, the current useful life of vehicles, and the assumption that there is no expansion of services, a replacement schedule of 39 vehicles each year (without counting new start additions) would reduce the number of vehicles over the ULBA. Table 27 shows the reduction in vehicles exceeding useful life over the years 2017-2019 should a replacement of 39 vehicles be made per year.

In order to successfully accomplish a reduction of vehicles that exceed ULBs, Subrecipients must plan ahead to budget the 20% local match to replace vehicles. By developing a multiyear ALDOT priority capital replacement schedule that targets those vehicles that are most in need of replacement (and gives priority in awarding funding to these projects), Subrecipients can plan ahead of time and include the local match in prior year local capital budget requests.

Because 10% of the fleet does not have condition ratings and cannot be ranked using the asset replacement prioritization framework, an analysis of the project replacement impacts in future years becomes problematic after 2019. It is anticipated that condition ratings will be implemented fleet-wide within the next year, and that the tool can be fully used. In addition, as new data collection methods are implemented, the prioritization framework tool will be revisited and modified as necessary.

In looking at the impact of prioritized project replacements at the current investment rate of approximately \$2 million per year, the percentage of the fleet that exceeds the current ULBA decreases in 2018 to 55% and increases to 58% in 2019. Table 27 illustrates the projections.

**TABLE 27**  
**Impact of Prioritized Replacements**

Age	2017		2018		2019	
	Number of Vehicles	Percent of Vehicles	Number of Vehicles	Percent of Vehicles	Number of Vehicles	Percent of Vehicles
At or under ULB Age	238	43%	248	45%	235	42%
Over ULB Age	317	57%	307	55%	320	58%
<b>Total</b>	<b>555</b>	<b>100%</b>	<b>555</b>	<b>100%</b>	<b>555</b>	<b>100%</b>

The goal of the TAM Plan is to optimize asset rehabilitation and replacement decisions within the context of capital asset funding. The prioritization methodology discussed in Section 4 is based on ALDOT's lifecycle policy and project replacement impacts. The methodology allows for funding constraints that often make replacement of assets impossible at their optimal replacement age or mileage. The asset replacement prioritization framework methodology was crafted to produce a more granular analysis of the ALDOT Section 5307 and 5311 fleet and allows ALDOT and the Subrecipients to prioritize vehicle replacements to meet budgetary constraints.

## SECTION FOUR: ASSET INVESTMENT ANALYSIS & PRIORITIZATION

### INVESTMENT ANALYSIS

An analysis was made of the capital investments for Section 5307 and 5311 vehicles over the last 5 years (2013-2017). The analysis showed that on average, FTA and ALDOT's Subrecipients invested a little over \$2 million annually. Table 28 shows the level of investments between 2013 and 2017 and the average cost per vehicle for the same period.

**TABLE 28**  
**ALDOT Section 5307 & 5311 Vehicle Expenditures 2013-2017**

Investment Year	Number of Vehicles Purchased	Total	Federal Share	Local Share	Average Cost Per Vehicle
2013	57	\$2,963,069.55	\$2,370,455.64	\$592,613.91	\$51,983.68
2014	22	\$1,217,462.60	\$973,970.08	\$243,492.52	\$55,339.21
2015	46	\$2,623,858.52	\$2,099,086.82	\$524,771.70	\$57,040.40
2016	34	\$1,820,581.20	\$1,456,464.96	\$364,116.24	\$53,546.51
2017	38	\$2,051,690.95	\$1,641,352.76	\$410,338.19	\$53,991.87
<b>TOTAL</b>	<b>197</b>	<b>\$10,676,662.82</b>	<b>\$8,541,330.26</b>	<b>\$2,135,332.56</b>	<b>\$54,196.26</b>
<b>5 Year Average</b>	<b>39</b>	<b>\$2,135,332.56</b>	<b>\$1,708,266.05</b>	<b>\$427,066.51</b>	<b>\$54,380.33</b>

Table 29 shows the number of each type of vehicle purchased in each year from 2013 to 2017. The data shows that 76% of the Subrecipients' purchases were for vans and mini-vans.

**TABLE 29**  
**ALDOT Section 5307 & 5311 Vehicle Expenditures 2013-2017**

Year	Mini-Van	Van	Small Bus 17-21	Small Bus 24-27
2013	11	40	5	2
2014	1	14	4	3
2015	1	30	12	3
2016	6	23	3	2
2017	3	21	13	0
<b>TOTAL</b>	<b>22</b>	<b>128</b>	<b>37</b>	<b>10</b>
<b>5 Year Average Vehicle Purchase Total</b>	<b>4</b>	<b>26</b>	<b>7</b>	<b>2</b>

## SCENARIO ANALYSIS

In order to evaluate how different levels of capital investment would impact the ability of ALDOT and its Subrecipients to replace an aging fleet, four scenarios based on this average \$2 million annual expenditure were analyzed:

- **Do Nothing:** What would happen to assets if no additional investments (no replacement vehicles) were provided by the FTA or local partners in the program?
- **Reduction in Resources:** What would happen if there was a 10% reduction in investment? This would equate to \$1.8 million annually in investment.
- **Maintain Existing Investment:** What would happen if the existing \$2 million investment were maintained?
- **Enhance Investment:** What would happen if there was a 10% increase in investment? This would equate to \$2.2 million annually.

The first scenario, while unlikely to occur, is an important indicator of how quickly assets in marginal or good repair will degrade without investment. The three investment level alternatives provide ALDOT and their Subrecipients with planning level figures depending on future conditions. **For the purpose of this analysis, the annual number of vehicles purchased was used as the constant and assumes inflation/escalation of both annual investments in vehicles and the cost of the vehicles themselves.**

As noted in the previous section, the asset replacement prioritization framework methodology requires that the age, mileage, and condition of each vehicle within the overall fleet is known and considered. Since this information is not currently available for the entire fleet, the impact of the four investment scenarios was analyzed using the ALDOT's current ULBA policy.

The analysis below illustrates the four investment scenarios using ALDOT's current ULBA policy (see Tables 30-33).

**TABLE 30  
Do-Nothing Investment Scenario**

Year	Do Nothing					
	2018	2019	2020	2021	2022	2023
Useful Life Expired - Total Vehicles (beginning of year)	317	346	398	428	489	509
Vehicles whose Useful Life Expires in calendar year	29	52	30	61	20	12
Total Vehicles, Useful Life Expired	346	398	428	489	509	521
Replacement Vehicles Added	0	0	0	0	0	0
Net Total, Total Vehicles remaining (year-end), Useful Life Expired	346	398	428	489	509	521
Total Fleet Vehicles	555	555	555	555	555	555
<b>Percent of Total, Useful Life Expired</b>	<b>62%</b>	<b>72%</b>	<b>77%</b>	<b>88%</b>	<b>92%</b>	<b>94%</b>

## SECTION FOUR: ASSET INVESTMENT ANALYSIS & PRIORITIZATION

The Do-Nothing scenario is a no-additional investment scenario. The Do-Nothing scenario shows, as expected, the fleet ages quickly, meaning that within five years a total of 94% of the vehicles will be over their ULB for age.

**TABLE 31**  
**Reduction in Resources Investment Scenario**

Year	Reduction in Resources					
	2018	2019	2020	2021	2022	2023
Useful Life Expired - Total Vehicles (beginning of year)	317	311	328	323	349	334
Vehicles whose Useful Life Expires in calendar year	29	52	30	61	20	12
Total Vehicles, Useful Life Expired	346	363	358	384	369	346
Replacement Vehicles Added (per ALDOT Applications)	35	35	35	35	35	35
Net Total, Total Vehicles remaining (year-end), Useful Life Expired	311	328	323	349	334	311
Total Fleet Vehicles* (includes 3 unclassified vehicles)	555	555	555	555	555	555
<b>Percent of Total, Useful Life Expired</b>	<b>56%</b>	<b>59%</b>	<b>58%</b>	<b>63%</b>	<b>60%</b>	<b>56%</b>

The Reduction in Resources scenario – reflecting an annual investment of nearly \$1.8 million, a 10% decrease in vehicle expenditures -- shows a decrease in the performance of the fleet. The decrease is most significant in years 2021 and 2022 when a large number of vehicles within the ALDOT fleet reach their optimal age for replacement. Sixty-one, or nearly 11% of ALDOT's Section 5307 and 5311 transit vehicles reach their optimal age for replacement in 2021.

**TABLE 32**  
**Increase in Resources Investment Scenario**

Year	Increase in Resources					
	2018	2019	2020	2021	2022	2023
Useful Life Expired - Total Vehicles (beginning of year)	317	303	312	299	317	294
Vehicles whose Useful Life Expires in calendar year	29	52	30	61	20	12
Total Vehicles, Useful Life Expired	346	355	342	360	337	306
Replacement Vehicles Added (per ALDOT Applications)	43	43	43	43	43	43
Net Total, Total Vehicles remaining (year-end), Useful Life Expired	303	312	299	317	294	263
Total Fleet Vehicles* (includes 3 unclassified vehicles)	555	555	555	555	555	555
<b>Percent of Total, Useful Life Expired</b>	<b>55%</b>	<b>56%</b>	<b>54%</b>	<b>57%</b>	<b>53%</b>	<b>47%</b>

## SECTION FOUR: ASSET INVESTMENT ANALYSIS & PRIORITIZATION

The Increase in Resources scenario reflects a 10% increase in investment from just over \$2 million per year to approximately \$2.2 million per year. The Increase in Resources scenario shows minor improvement in years 1 through 5, but a major improvement in the overall fleet by year 6. The number of vehicles exceeding its Useful Life for Age drops from 57% in 2017 to 47% in 2023. This scenario shows that consistent annual investments and small increases can have a significant impact in reducing the amount of the fleet that is over its ULBA. By having a fleet of younger vehicles, maintenance and operations costs will be reduced over time.

### PREFERRED INVESTMENT SCENARIO

The final scenario that was examined was to maintain the existing level of investment. This scenario was selected as the preferred scenario.

**TABLE 33**  
**Maintain Existing Resources Investment Scenario**

Year	Maintain Existing Investment					
	2018	2019	2020	2021	2022	2023
Useful Life Expired - Total Vehicles (beginning of year)	317	307	320	311	333	314
Vehicles whose Useful Life Expires in calendar year	29	52	30	61	20	12
Total Vehicles, Useful Life Expired	346	359	350	372	353	326
Replacement Vehicles Added	39	39	39	39	39	39
Net Total, Total Vehicles remaining (year end), Useful Life Expired	307	320	311	333	314	287
Total Fleet Vehicles* (includes 3 unclassified vehicles)	555	555	555	555	555	555
<b>Percent of Total, Useful Life Expired</b>	<b>55%</b>	<b>58%</b>	<b>56%</b>	<b>60%</b>	<b>57%</b>	<b>52%</b>

Maintaining the current level of investment shows a similar trend line to the prioritized project replacement in the initial two years. (Years 2020 to 2023 were not examined under the prioritized project replacement methodology due to data constraints.) Using the ULB for age measurement, the percentage of the fleet that exceeds ULB for age decreases to 52% in year 6, a 5% improvement in the overall fleet.

As stated in the introduction, TAM is a business model that uses the condition of assets to guide the optimal prioritization of funding to keep transit assets in a SGR. The process of preparing the TAM Plan included a review of asset management policies and data collection methods and the following recommendations grew out of that review.

### **ACTION 1: IMPLEMENT TERM CONDITION RATINGS FOR FACILITIES**

**Timeframe: Ongoing**

**Status: Complete (Summer 2018)**

ALDOT's Section 5307 and 5311 Subrecipients maintain each facility in accordance with its facility maintenance plan. The FTA Transit Economic Requirements Model (TERM-Lite) tool was implemented during the TAM Plan process to measure and report on facility conditions.

### **ACTION 2: REDUCE OUT-OF-SERVICE VEHICLES**

**Timeframe: (2018-2019)**

**Status: Ongoing**

ALDOT should work with the Subrecipients to reduce of Out-of-Service Vehicles through disposals and surplus. Some of ALDOT's Section 5307 and 5311 Subrecipients are reporting on vehicles that are no longer in service. These vehicles are not providing benefit and should be offered for surplus.

### **ACTION 3: REVISE DATA COLLECTION**

**Timeframe: (2018-2022)**

**Status: In Review**

The FTA Final Rule on TAM included both internal and external data gathering and reporting requirements. While the TAM Plan itself is an internal policy document for ALDOT and the Section 5311 and 5307 Subrecipients, parts of the TAM Final Rule included new and expanded reporting requirements for the National Transit Database (NTD). These requirements are being instituted in a phased schedule. The NTD was created to keep track of the public transit industry and provide public information and statistics as the industry continues to grow. FTA's NTD records the financial, operating, and asset condition of transit systems. The NTD is designed to support local, state, and regional planning efforts, and help governments and other decision-makers make multi-year comparisons and perform trend analyses. FTA grant recipients – those receiving funding from the Urbanized Area Formula Program (5307) or Rural Formula Program (5311) – are required to submit data to the NTD in uniform categories. An agency's NTD report due date is based on the agency's Fiscal Year end date. Agencies submit their Annual Report four months after their Fiscal Year expires.

ALDOT is required to submit a report to the NTD on its progress toward meeting its FY2018 internal performance targets by January 31, 2019. The reporting for FY2019, due January 31, 2020, must include a narrative report on the progress towards meeting performance targets.

Reports to FTA on the condition of vehicles are required for Reporting Year 2018, and reports on the condition of facilities are phased in from 2019 through 2021.

FTA recommends aggregation level, performance measures, and reporting frequency by asset types as shown in Table 34.

**TABLE 34**  
**FTA Report Recommendations**

Asset Type	Aggregation Level for Calculations	Performance Measure	Calculation Frequency
Facilities	Facility	Backlog of investment needs	Annual
Facilities	Facility	Average Age	Annual
Vehicles	Sub Fleet	Backlog of investment needs	Annual
Vehicles	Sub Fleet	Mean distance between failures	Monthly
Vehicles	Sub Fleet	Average accumulated mileage	Monthly

Improved reporting is needed both to facilitate FTA and NTD reporting and to create a culture of asset management. Accurate, consistent, and timely data is needed to support the monitoring, reporting, and performance measurement activities.

ALDOT collects data from its Section 5311 and Section 5307 Subrecipients on a quarterly and annual basis. The data collected should be expanded to include information needed for good transit asset management. FTA recommends that data on vehicle maintenance and mileage be collected monthly. It is important to recognize that adding specific vehicle and incident information to road call data collection would add a higher level of detail to the overall evaluation and allow the Subrecipients to track the Mean Distance Between Failures.

As part of the TAM Plan process, a review of existing data collection methods and collection schedules should be performed. Since some data collection can be time and resource intensive, a review of cost and accuracy of data collection and reporting methods should be undertaken to assess the value of the measures compared with the resources needed to collect and report them. Every effort should be made to minimize or delete any duplicate data collection.

In the short-term, existing reporting forms can be modified to include additional data points and vehicle specific information. Mockups of recommended form modifications are included in Appendix E.

A long-term and more resource intensive solution is to invest in an enterprise -level asset management system. A new database system should be acquired to collect, manage, aggregate, and report Subrecipient information on their inventories and performance of Revenue Vehicles, Non-Revenue Service Vehicles, Equipment, and Facilities. To reduce redundancy in reporting, this system can be inclusive of the existing required operating reporting.

#### **ACTION 4: BRING UNIFORMITY TO CONDITION RATING OF VEHICLES**

**Timeframe: 2018-2019**

**Status: In Review**

As noted within the Condition Analysis section of this TAM Plan, condition ratings by the Subrecipients were problematic. The ratings were missing for 10% of the vehicles and were inconsistent in some cases. For example, some older vehicles were listed as being new and some

very old vehicles were listed as being in good or excellent condition. Subrecipient training is needed to bring more uniformity to condition ratings.

## ACTION 5: REVIEW ASSET LIFECYCLE POLICY AND USEFUL LIFE BENCHMARKS

**Timeframe: 2018-2019**

**Status: In Review**

The Transit Cooperative Research Program’s Report 172, *Guidance for Developing a Transit Asset Management Plan*, has defined an asset lifecycle policy as the set of actions to be taken to best achieve transit agency objectives. Typically, the transit agency’s objective, with respect to an asset, is to minimize the lifecycle cost of purchasing and maintaining the asset. Ideally, the level of maintenance should also maintain or improve service levels and meet the public’s expectations. However, a transit agency may consider other factors that are difficult to incorporate in a lifecycle cost calculation, such as aesthetics, compliance with legal requirements, environmental concerns, and other factors. The policy for an asset should address when all maintenance, repair, rehabilitation, and replacement actions should be taken and how these items will at least conceptually relate to the quality of the transit agency’s services.

ALDOT has adopted **ULBs for Rolling Stock Revenue Vehicles** (Table 35 below) that meet the FTA minimums for vehicle types but are shorter than the FTA default benchmarks.

**TABLE 35  
ALDOT Useful Life Policy**

Vehicle Type	Optimal Replacement Mileage	Useful Life Expectancy (Years)	Optimal Replacement Age	Average Replacement Cost (2018\$)
Mini Vans	100,000	4	5	\$37,756.00
Vans	100,000	4	5	\$55,994.25
Small Buses 16-21 passengers	150,000	5	6	\$59,036.37
Small Buses 24-27 passengers	200,000	7	8	\$61,163.50
Full Size Transit Coaches 28+ passengers	300,000	10	11	\$90,087.50

There are a multitude of reasons for setting lower ULBs, such as rural road conditions, outdoor storage, and other factors, including irregularity of vehicle use. In reviewing FTA default ULBs, the estimated life of vehicles is much longer than the FTA minimum. For example, 8 years is the default life for vans and mini-vans, as compared to 4 for the FTA minimum.

ALDOT should reassess their ULB and Asset Lifecycle Policy to more closely align with Subrecipients’ use and experience of their vehicles, national data on lifecycle costs for specific vehicle types, and FTA default benchmarks.



## ACTION 6: REVISE AND ADOPT NEW PERFORMANCE MEASURES AND TARGETS

**Timeframe: 2018-2019**

**Status: In Review**

Based on the analysis within the TAM Plan, revised performance measures and targets are proposed. As noted in Section Two: Condition Assessment of this TAM Plan, ALDOT's Section 5311 and 5307 Subrecipients did not meet their adopted internal performance targets. Table 14 on Page 22, shows the overall performance by vehicle type.

As noted earlier, while the overall fleet did not meet the 2017 performance targets, it is important to note that the percentage of the fleet that exceeded its ULB for age decreased from 65% to 57%. In addition, the 2016 base-line performance measurements excluded 55 vehicles that were over 10 years old and another 16 vehicles where age was unknown. The 2017 inventory and condition analysis included all vehicles and as much data as possible was included on those vehicles.

New performance measures and targets are recommended for the first required reporting year (2018). The new performance targets for Rolling Stock - Revenue Vehicles reduce the percentage of the current inventory that exceeds ALDOT's ULB for age by 7%. The target for Equipment – Non-Revenue- Service Vehicles also reduces the percentage of the current inventory that exceeds ALDOT's ULB for age by 7%. The performance target for facilities remains unchanged. The new performance targets are shown in Table 36 below. Table 37 shows the performance targets for reporting year 2019 using the actual 2017 performance as the basis.

**TABLE 36  
ALDOT Performance Measures and Targets for Reporting Year 2019**

Asset Category	Performance Measures	Performance Targets	Comments
Rolling Stock (all Revenue Vehicles)	Age: % of Revenue Vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark	Vans: Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Cutaway Buses: Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Body-on-Chassis Overall reduction of current inventory that exceeds ULB by <b>7%</b> ; Full Size Buses: Overall reduction of current inventory that exceeds ULB by <b>7%</b>	ALDOT establishes minimum useful life standards and benchmarks to ensure that vehicles and other equipment are maintained for transit use for their normal service lives and to ensure that the vehicles and equipment purchased are necessary for public transit service.
Equipment – Non-Revenue Service Vehicles	Age: % of vehicles that have met or exceeded their Useful Life Benchmark	Overall reduction of current inventory that exceeds ULB by <b>7%</b>	Definition: Nonexpendable, tangible property having a useful life of at least one year that is purchased with FTA funds. Includes non-revenue vehicles and equipment valued over \$50,000
Facilities	Conditions: % of facilities with a condition rating below 3.0 on a FTA Transit Economic Requirements Model (TERM) Scale	No more than 20% of FTA funded facilities with a condition rating below 3.0 (Good)	Only FTA funded facilities

**TABLE 37**  
**ALDOT Rolling Stock – Revenue Vehicle**  
**Performance Targets for Reporting Year 2019**

Vehicle Type	2017 Performance Target	2017 Actual	2019 Performance Target
Vans	70%	72%	65%
Small Buses (17-21 passengers)	56%	62%	55%
Small Buses (24-27 passengers)	19%	23%	16%
Full Size (28+ passengers)	0%	16%	9%
Total	55%	57%	50%

**A. DEFINITIONS**

**B. ACCOUNTABLE EXECUTIVES – PARTICIPATION STATEMENTS**

**C. ASSET INVENTORY–ROLLING STOCK & FACILITIES**

**D. CONDITION ASSESSMENT–ROLLING STOCK & FACILITIES**

**E. DATA COLLECTION TEMPLATE MOCK-UPS**



# APPENDICES



## A. DEFINITIONS

## APPENDIX A: DEFINITIONS

Accountable Executive: Means a single, identifiable person who has ultimate responsibility for carrying out the safety management system of a public transportation agency; responsibility for carrying out transit asset management practices; and control or direction over the human and capital resources needed to develop and maintain both the agency's public transportation agency safety plan, in accordance with 49 U.S.C. 5329(d) and the agency's transit asset management plan in accordance with 49 U.S.C. 5326.

Asset Category: Means asset classes, including equipment, rolling stock, infrastructure, and facilities.

Asset Class: Means a subgroup of capital assets within an asset category. For example, buses, trolleys, and cutaway vans are all asset classes within the rolling stock asset category.

Asset Inventory: Means a register of capital assets, and information about those assets.

Capital Asset: Means a unit of rolling stock, a facility, a unit of equipment, or an element of infrastructure used for providing public transportation.

Demand Response Transit (DR): Means the type of transit service where individual passengers can request transportation from a specific location to another specific location at a certain time. Transit vehicles providing demand-response service do not follow a fixed route, but travel throughout the community transporting passengers according to their specific requests.

Decision Support Tool: Means an analytic process or methodology: (1) to help prioritize projects to improve and maintain the state of good repair of capital assets within a public transportation system based on available condition data and objective criteria; or (2) to assess financial needs for asset investments over time.

Direct Recipient: Means an entity that receives Federal financial assistance directly from the Federal Transit Administration.

Equipment: Means an article of nonexpendable, tangible property having a useful life of at least one year.

Facility: Means a building or structure that is used in providing public transportation.

Fixed Route Transit: Means transit services where vehicles run on regular, scheduled routes with fixed stops and no deviation. Typically, fixed-route service is characterized by printed schedules or timetables, designated bus stops where passengers board and alight and the use of larger transit vehicles.

Fixed Route Transit: Means public transportation service in which the transit vehicle is required to arrive at designated transit stops in accordance with a prearranged schedule but is not given a specific route to follow between these stops. It allows the vehicle to provide curbside service for those who request it.

Implementation Strategy: Means a transit provider's approach to carrying out TAM practices, including establishing a schedule, accountabilities, tasks, dependencies, and roles and responsibilities.

Infrastructure: Means the underlying framework or structures that support a public transportation system.

Investment Prioritization: Means a transit provider's ranking of capital projects or programs to achieve or maintain a state of good repair. An investment prioritization is based on financial resources from all sources that a transit provider reasonably anticipates will be available over the TAM plan horizon period.

Lifecycle Cost: Means the cost of managing an asset over its whole life.

National Transit Database (NTD): Means a federal reporting program for transit agencies receiving FTA funding.

Participant: Means a Tier II subrecipient that participates in a group TAM plan.

Performance Measure: Means an expression based on a quantifiable indicator of performance or condition that is used to establish targets and to assess progress toward meeting the established targets (e.g., a measure for on-time performance is the percent of trains that arrive on time, and a corresponding quantifiable indicator of performance or condition is an arithmetic difference between scheduled and actual arrival time for each train).

Performance Target: Means a quantifiable level of performance or condition, expressed as a value for the measure, to be achieved within a time period required by the Federal Transit Administration (FTA).

Public Transportation System: Means the entirety of a transit provider's operations, including the services provided through contractors.

Recipient: Means an entity that receives Federal financial assistance under 49 U.S.C. Chapter 53, either directly from FTA or as a subrecipient.

Road Call: Means an on-road failure of an in-service bus, which results in a bus being taken out of service or replaced on-route.

Rolling Stock: Means a revenue vehicle used in providing public transportation, including vehicles used for carrying passengers on fare-free services.

Service Vehicle: Means a unit of equipment that is used primarily either to support maintenance and repair work for a public transportation system or for delivery of materials, equipment, or tools.

State of Good Repair (SGR): Means the condition in which a capital asset is able to operate at a full level of performance.

Subrecipient: Means an entity that receives Federal transit grant funds indirectly through a State or a direct recipient.

TERM Scale: Means the five (5) category rating system used in the Federal Transit Administration's Transit Economic Requirements Model (TERM) to describe the condition of an asset: 5.0—Excellent, 4.0—Good; 3.0—Adequate, 2.0—Marginal, and 1.0—Poor.

Tier I Provider: Means a recipient that owns, operates, or manages either (1) one hundred and one (101) or more vehicles in revenue service during peak regular service across all fixed route modes or in any one non-fixed route mode, or (2) rail transit.

*Tier II Provider:* Means a recipient that owns, operates, or manages (1) one hundred (100) or fewer vehicles in revenue service during peak regular service across all non-rail fixed route modes or in any one non-fixed route mode, (2) a subrecipient under the 5311 Rural Area Formula Program, or (3) any American Indian tribe.

*Transit Asset Management (TAM):* Means the strategic and systematic practice of procuring, operating, inspecting, maintaining, rehabilitating, and replacing transit capital assets to manage their performance, risks, and costs over their life cycles, for the purpose of providing safe, cost-effective, and reliable public transportation.

*Transit Asset Management (TAM) Plan:* Means a plan that includes an inventory of capital assets, a condition assessment of inventoried assets, a decision support tool, and a prioritization of investments.

*Useful Life:* Means either the expected life cycle of a capital asset or the acceptable period of use in service determined by FTA.

*Useful Life Benchmark (ULB):* Means the expected lifecycle or the acceptable period of use in service for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.

*Useful Life Benchmark Age (ULBA):* Means the expected lifecycle in terms of years or the acceptable period of use in terms of age for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.

*Useful Life Benchmark Mileage (ULBM):* Means the expected lifecycle in terms of the number of miles or the acceptable period of use in terms of mileage for a capital asset, as determined by a transit provider, or the default benchmark provided by FTA.



**B. ACCOUNTABLE EXECUTIVES – PARTICIPATION STATEMENTS**

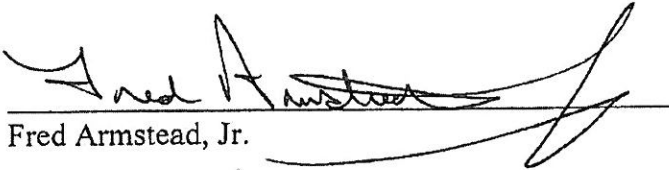


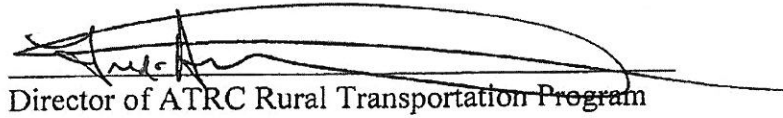
ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The **(Alabama-Tombigbee Regional Commission)**, hereby known as the **(Alabama-Tombigbee Regional Commission)** has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The **(Alabama-Tombigbee Regional Commission)** agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The **(Alabama-Tombigbee Regional Commission)** has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

  
Fred Armstead, Jr.

  
Director of ATRC Rural Transportation Program

3/11

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The ARISE, INC.(Area referral and informational services for the elderly) (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Michael M. McKezie

Name

Executive Director

Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Autauga County Commission / Rural Transportation (hereby known as the Commission), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Transit agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The Commission has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

*Jean DeFee*

\_\_\_\_\_

Name

Director

\_\_\_\_\_

Title

3/1/17

ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Baldwin County Commission, hereby known as Baldwin Regional Area Transit System "BRATS", has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. Baldwin Regional Area Transit System agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

Baldwin Regional Area Transit System has designated the following person as its Accountable Executive. This individual will be responsible for approving each annual performance target.

*Taylor Rider*

*2/24/17*

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Taylor Rider, Director of Transportation

5311

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Blount County Commission, hereby known as Blount County Public Transportation, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. Blount County Public Transportation agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

Blount County Commission has designated the following person as its Accountable Executive. This individual will be responsible for approving each annual performance target.

Carla Cleveland

Name

Director

Title

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FEB 23 2017

TRANSPORTATION PLANNING  
& MODAL PROGRAMS

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ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Chilton County Commission (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Jessica Carter

Name

Director of Transportation

Title

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FEB 24 2017

5/11

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The ClasTran (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Shari Spencer

Name

Assistant Executive Director

Title

~~03/20/17~~  
RPT-20  
~~531~~ 531

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Covington Area Transit System (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Kaytel Bards  
Name

Director  
Title

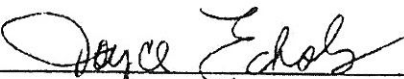


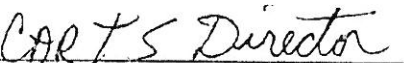
## ALDOT SUBRECIPIENTS

### TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Cullman County Commission – CARTS, hereby known as the Cullman Area Rural Transportation System, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Cullman County Commission – CARTS agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The Cullman County Commission – CARTS has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

  
Name

  
Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The DEKALB COUNTY COMMISSION, hereby known as DEKALB COUNTY COMMISSION, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The AGENCY agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The DEKALB COUNTY COMMISSION has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Emily McCamy  
Name

Director

Title

5/17/17

## ALDOT SUBRECIPIENTS

### TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The East Alabama Regional Planning and Development Commission, hereby known as the Commission, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Commission agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The Commission has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.



Shane Christian

Project Director

Title

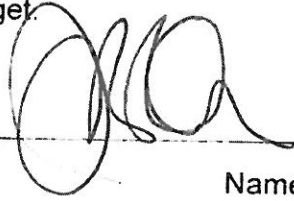
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ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Educational Center for Independence, Inc. (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.



Name

Director, ECI

Title

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FEB 24 2017

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Escambia County Alabama Transit System (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Awendelyn Gaines

Name

Director of (ECATS)

Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Etowah County Commission (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The AGENCY agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Lora Weaver

Name

Transit Director

Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The City of Eufaula hereby known as Eufaula Barbour Transit Authority, has agreed to participate in the development of the Transit Asset (TAM) Group Plan for the State of Alabama. The Eufaula Barbour Transit Authority agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The Eufaula Barbour Transit Authority has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Zaneta Daniels

Name

Manager

Title

**ALDOT SUBRECIPIENTS****TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT**

**The City of Guntersville D/B/A Guntersville Senior Center, hereby known as the Guntersville Senior Center, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Guntersville Senior Center agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.**

**The Guntersville Senior Center has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.**

**Reita T. Graham**

**Senior Center Director**



## **ALDOT SUBRECIPIENTS**

### **TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT**

**The City of Guntersville D/B/A Guntersville Public Transportation, hereby known as the Guntersville Public Transportation, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Guntersville Public Transportation agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.**

**The Guntersville Public Transportation has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.**

**Lori S. Kirkland**

**Transportation Director**

**ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT**

H.E.L.P., Inc., hereby known as H.E.L.P., Inc., has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. H.E.L.P., Inc. agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

H.E.L.P., Inc. has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Patricia McCafferty  
Name

Director  
Title

ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Jackson County Rural Public Transportation, hereby known as the Jackson County Rural Public Transportation, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The Jackson County Rural Public Transportation agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The Jackson County Rural Public Transportation has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

\_\_\_\_\_ Lynne S Thurmond \_\_\_\_\_

Name

\_\_\_\_\_ Director \_\_\_\_\_

Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The LEE-RUSSELL COUNCIL OF GOVERNMENTS (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

MIKE CANNON

Name

TRANSIT DIRECTOR

Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The MACON COUNTY RURAL TRANSPORTATION PROGRAM, hereby known as MACON COUNTY RTP, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The AGENCY agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The MACON COUNTY RTP has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Kimberly Colds-Ray  
Name

Executive Director

Title

996

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Madison County Commission (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Anne W. Burkett  
Name

Director, Planning + Economic Development  
Title

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Alabama Department of Transportation

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The NARCOG Regional Transit Agency (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Bobby Cantrell  
Name


Director, NARCOG STA  
Title

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Northwest Ala Council of Local Governments (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

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The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

  
Name

Executive Director  
Title



ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Pike Area Transit System (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Donta Frasier  
Name

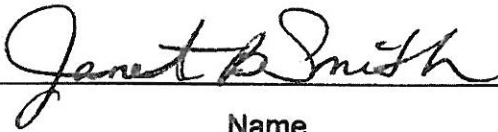
Director of PATS  
Title

ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The ST. CLAIR COUNTY RURAL TRANSPORTATION, hereby known as ST. CLAIR COUNTY RT, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The AGENCY agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The ST. CLAIR COUNTY RT has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

  
\_\_\_\_\_

Name

  
\_\_\_\_\_

Title

ALDOT SUBRECIPIENTS

TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The Walker County Commission (AGENCY NAME), hereby known as the (AGENCY NAME), has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The (AGENCY NAME) agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The (AGENCY NAME) has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

Cheryl Gentry  
Name

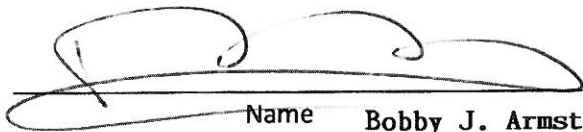
Administrator  
Title

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**ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT**

The WEST ALABAMA HEALTH SERVICES, INC., hereby known as the WAPT, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The WAPT agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The WAPT has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.



Name **Bobby J. Armstead**

Executive Director

Title

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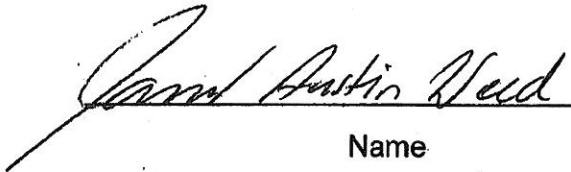
FEB 23 2017

TRANSPORTATION PLANNING  
& MODAL PROGRAMS

ALDOT SUBRECIPIENTS  
TRANSIT ASSET MANAGEMENT (TAM) PLAN STATEMENT

The WIREGRASS TRANSIT AUTHORITY, hereby known as WIREGRASS TRANSIT AUTHORITY, has agreed to participate in the development of the Transit Asset Management (TAM) Group Plan for the State of Alabama. The AGENCY agrees with the stated initial performance measures for Fiscal Year 2017 that were set by January 1, 2017.

The WIREGRASS TRANSIT AUTHORITY has designated the following person as its ACCOUNTABLE EXECUTIVE. This individual will be responsible for approving each annual performance target.

  
Name

  
Title

C. ASSET INVENTORY-ROLLING STOCK – REVENUE VEHICLES

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F62HB65111	WEST ALABAMA HEALTH SERVICES	2002	598,801	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F51HA10368	WEST ALABAMA HEALTH SERVICES	2000	552,934	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHRYSLER	TOWN & COUNTRY	1	1C4GP64L1VB28839	WEST ALABAMA HEALTH SERVICES	2000	551,810	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F9XHB56724	WEST ALABAMA HEALTH SERVICES	2000	518,698	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE30F8WHB64247	WEST ALABAMA HEALTH SERVICES	1998	510,763	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L38DB59632	WEST ALABAMA HEALTH SERVICES	2008	424,824	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB59633	WEST ALABAMA HEALTH SERVICES	2008	416,604	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE35L6YHC03692	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2000	405,209	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA32570	WEST ALABAMA HEALTH SERVICES	2011	402,607	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F6XHB56728	WEST ALABAMA HEALTH SERVICES	1999	400,000	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F11HA50351	WEST ALABAMA HEALTH SERVICES	2000	399,079	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L1VHC09866	WEST ALABAMA HEALTH SERVICES	1997	398,455	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0BDA02669	WEST ALABAMA HEALTH SERVICES	2010	382,095	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L8VHC09864	WEST ALABAMA HEALTH SERVICES	1998	369,943	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L4VHC09862	WEST ALABAMA HEALTH SERVICES	1997	349,201	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P48DA35663	WEST ALABAMA HEALTH SERVICES	2007	332,360	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35F51HA50353	WEST ALABAMA HEALTH SERVICES	2001	328,400	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P16HA67943	WEST ALABAMA HEALTH SERVICES	2006	325,000	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB59631	WEST ALABAMA HEALTH SERVICES	2008	317,461	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE30F8WHB71943	WEST ALABAMA HEALTH SERVICES	1998	313,410	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F31HA50349	WEST ALABAMA HEALTH SERVICES	2000	312,695	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F0XHB56725	WEST ALABAMA HEALTH SERVICES	1998	310,235	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	FDWE35P34HB26665	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	309,430	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0BDB36601	WEST ALABAMA HEALTH SERVICES	2013	306,816	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P05HA32499	WEST ALABAMA HEALTH SERVICES	2005	305,200	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L6VHC09863	WEST ALABAMA HEALTH SERVICES	1997	292,865	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L65HA19107	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2005	291,168	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P54HB26666	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	284,748	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	ECON	1	1FDWE35P05HA30476	WEST ALABAMA HEALTH SERVICES	2005	276,200	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L27DB36578	EDUCATIONAL CENTER FOR INDEPENDENCE - EXCEPTIONAL CHILDREN	2008	266,087	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADB02507	COVINGTON COUNTY COMMISSION	2010	257,659	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15300	WEST ALABAMA HEALTH SERVICES	2011	245,674	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P35HA30486	WEST ALABAMA HEALTH SERVICES	2004	242,400	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA02674	WEST ALABAMA HEALTH SERVICES	2010	235,500	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P74HB30102	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	232,554	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L78DB51601	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2008	231,678	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDB36597	WEST ALABAMA HEALTH SERVICES	2013	229,907	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA24587	WEST ALABAMA HEALTH SERVICES	2011	229,684	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F22HA43006	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2002	229,103	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0BDA29788	WEST ALABAMA HEALTH SERVICES	2010	228,526	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F8XHB56730	WEST ALABAMA HEALTH SERVICES	1999	224,815	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P28DA35662	WEST ALABAMA HEALTH SERVICES	2007	219,328	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P08DA35658	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2007	218,458	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F71HA50354	WEST ALABAMA HEALTH SERVICES	2000	217,911	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB26493	AUTAUGA COUNTY COMMISSION	2007	216,192	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB26492	AUTAUGA COUNTY COMMISSION	2007	215,712	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L78DB59634	WEST ALABAMA HEALTH SERVICES	2008	214,133	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL2BDA32563	WEST ALABAMA HEALTH SERVICES	2011	211,579	\$55,994.25
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L5HA19113	AUTAUGA COUNTY COMMISSION	2005	211,356	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFFE4FS2BDA05008	CULLMAN COUNTY COMMISSION	2010	257,659	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L85HB48899	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2007	206,848	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL0BDA24588	WEST ALABAMA HEALTH SERVICES	2011	206,712	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB51595	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2008	203,821	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL0BDA15292	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	202,914	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL9BDA32575	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	201,004	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35LV8DB47882	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2007	200,245	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL3BDA15285	WEST ALABAMA HEALTH SERVICES	2011	200,010	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FLXBDB36590	WEST ALABAMA HEALTH SERVICES	2013	199,597	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DB13602	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2007	195,290	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L3VHC09867	WEST ALABAMA HEALTH SERVICES	1997	193,278	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL7BDA32574	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	191,318	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL7ADA84673	AUTAUGA COUNTY COMMISSION	2010	191,002	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E450	1	1FTDSELXADA95340	EDUCATIONAL CENTER FOR INDEPENDENCE	2010	188,021	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB13601	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2007	187,339	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL1BDB36607	WEST ALABAMA HEALTH SERVICES	2013	185,834	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL2DDB00198	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2013	185,695	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P08DA35661	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2007	185,567	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E450	1	1FDXE4S55HA65917	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2005	182,815	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL3BDA32580	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	181,428	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB13600	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2007	181,300	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L48DB56772	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2008	175,338	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L45HA30462	EDUCATIONAL CENTER FOR INDEPENDENCE	2005	172,355	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL9BDA15288	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	171,947	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL4ADA58550	AUTAUGA COUNTY COMMISSION	2010	170,971	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L25HA30458	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	169,640	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2D4RN4DG4BR795007	ST CLAIR COUNTY COMMISSION	2011	168,422	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FLXBDA29782	WEST ALABAMA HEALTH SERVICES	2010	168,261	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL1BDA15303	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	167,988	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	CHEVROLET	E450	1	1GB6B5BL8B11015816	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	217,690	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL4BDA32564	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2010	166,355	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DB36577	EDUCATIONAL CENTER FOR INDEPENDENCE - EXCEPTIONAL CHILDREN	2008	165,294	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L45HB48902	AUTAUGA COUNTY COMMISSION	2005	162,100	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL8BDA15301	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	160,864	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL9EDA90285	WEST ALABAMA HEALTH SERVICES	2014	160,595	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB51600	CHILTON COUNTY COMMISSION	2008	158,000	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL6ADA90142	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	157,793	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL9CDA71250	ETOWAH COUNTY COMMISSION	2012	157,463	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL7ADB02508	COVINGTON COUNTY COMMISSION	2010	156,622	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL3ADA84671	AUTAUGA COUNTY COMMISSION	2010	155,505	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL8BDA15282	WEST ALABAMA HEALTH SERVICES	2011	155,176	\$55,994.25



Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L68DB51590	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	154,864	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8ADA82351	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	152,477	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA02673	WEST ALABAMA HEALTH SERVICES	2010	148,608	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADA82347	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2010	147,193	\$55,994.25
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L45HA19106	AUTAUGA COUNTY COMMISSION	2005	146,490	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADB02504	COVINGTON COUNTY COMMISSION	2010	145,918	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P74HB30105	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	145,820	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L94HB38980	ESCAMBIA COUNTY COMMISSION	2004	145,762	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15295	WEST ALABAMA HEALTH SERVICES	2011	145,429	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB51593	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2008	139,510	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45SX8DA98555	BALDWIN COUNTY COMMISSION - BRATS (Lillian)	2008	189,100	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FD3E35P68DA35664	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2005	139,017	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L24HB38979	ESCAMBIA COUNTY COMMISSION	2004	138,943	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADB00487	ETOWAH COUNTY COMMISSION	2010	137,666	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7ADB01617	ETOWAH COUNTY COMMISSION	2010	137,026	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB46197	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	136,323	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L38DB46198	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	135,857	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE5V1939F400571	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	235,239	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADA58554	WALKER COUNTY COMMISSION	2010	134,986	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L68DB40167	NARCOG - LAWRENCE COUNTY COMMISSION	2008	130,942	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADA84672	AUTAUGA COUNTY COMMISSION	2010	129,960	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S1BDA13360	ST CLAIR COUNTY COMMISSION	2010	179,924	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P46HB14883	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2004	128,980	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L04HB38981	ESCAMBIA COUNTY COMMISSION	2004	128,783	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA29789	WEST ALABAMA HEALTH SERVICES	2011	128,741	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L4SHA15007	EDUCATIONAL CENTER FOR INDEPENDENCE	2005	128,319	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5EDA90283	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2014	126,851	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA15294	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	126,386	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADA90158	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	125,625	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE5V1989F400498	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	225,611	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDA34713	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	125,323	\$55,994.25
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDEE3FL3ADA90163	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	124,183	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADB01582	BLOUNT COUNTY COMMISSION	2010	123,000	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S3BDA13358	ST CLAIR COUNTY COMMISSION	2010	171,661	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADB00490	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	121,549	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADB01614	CHILTON COUNTY COMMISSION	2010	120,400	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2ADB00486	CHILTON COUNTY COMMISSION	2010	120,258	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8ADB00489	ETOWAH COUNTY COMMISSION	2010	119,574	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG4DR617539	ST. CLAIR COUNTY COMMISSION	2009	119,318	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L57DB47526	ESCAMBIA COUNTY COMMISSION	2007	119,059	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S47DB32503	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2007	218,116	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADB02505	ETOWAH COUNTY COMMISSION	2010	117,670	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W58D206240	NARCOG - MORGAN COUNTY COMMISSION	2009	117,161	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL2ADB01576	NARCOG - MORGAN COUNTY COMMISSION	2010	117,121	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W28D206082	CHILTON COUNTY COMMISSION	2012	117,000	\$37,756.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E350	1	1FTDS3EL1BDA36209	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	116,656	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDA94427	ST CLAIR COUNTY COMMISSION	2012	114,700	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADA82350	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2010	113,457	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS1BDA13357	ST CLAIR COUNTY COMMISSION	2010	163,363	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA15283	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	113,111	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA71251	DEKALB COUNTY COMMISSION	2012	112,298	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0EDA9269	WEST ALABAMA HEALTH SERVICES	2014	110,522	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L97DA13411	ESCAMBIA COUNTY COMMISSION	2007	110,185	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3BDA15271	ARISE	2010	109,226	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL2ADA86847	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	109,117	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL4ADB01577	NARCOG - MORGAN COUNTY COMMISSION	2010	107,040	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADA58548	WALKER COUNTY COMMISSION	2010	105,668	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GALVAL	1	1FTD53EL9BDB13778	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2011	104,483	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA15280	ARISE	2010	104,369	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG1CR225794	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2012	102,648	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6ADB01581	BLOUNT COUNTY COMMISSION	2010	102,030	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15281	EUFAULA BARBOUR TRANSIT AUTHORITY	2010	101,731	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADB01616	ETOWAH COUNTY COMMISSION	2010	100,610	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9ADA90149	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	2010	100,004	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L15HA09875	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2004	99,587	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W48D206617	NARCOG - MORGAN COUNTY COMMISSION	2009	98,850	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL6BDA32551	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	98,581	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDA71259	ETOWAH COUNTY COMMISSION	2012	98,533	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS7ADA69978	NARCOG - MORGAN COUNTY COMMISSION	2010	148,352	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F413340	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	197,813	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1959F412417	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	197,773	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1DDB09734	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2013	97,763	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADA86856	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	97,672	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L11HB77493	EUFAULA BARBOUR TRANSIT AUTHORITY	2006	97,159	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDEE3FL1BDA29783	WEST ALABAMA HEALTH SERVICES	2011	96,000	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3CDA71258	DEKALB COUNTY COMMISSION	2012	94,986	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADB01613	ESCAMBIA COUNTY COMMISSION	2010	94,900	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9EDA05770	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	2013	94,875	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3ADB01615	ETOWAH COUNTY COMMISSION	2010	94,083	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1999F412338	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	192,983	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0EDA90272	WEST ALABAMA HEALTH SERVICES	2014	92,973	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXCDB09360	DEKALB COUNTY COMMISSION	2012	92,003	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA15291	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	91,425	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADA90169	BLOUNT COUNTY COMMISSION	2010	90,476	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1BDA15298	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	90,016	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V19X9F413322	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	190,013	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	Freightliner	Goshen	1	4UZAABBW33CL69108	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2003	139,994	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS5BDA13362	ST CLAIR COUNTY COMMISSION	2010	139,702	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1EDA05777	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	2013	89,572	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DA13399	JACKSON COUNTY COMMISSION	2007	88,938	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA15293	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	88,439	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E250	1	1GBLP37N753317114	WEST ALABAMA HEALTH SERVICES	1995	88,100	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS8ADA90130	EDUCATIONAL CENTER FOR INDEPENDENCE	2010	137,908	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA95999	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2012	87,120	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL4ADB01580	NARCOG - MORGAN COUNTY COMMISSION	2010	86,582	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2ADA90154	ESCAMBIA COUNTY COMMISSION	2010	85,057	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL9ADA90110	NARCOG - MORGAN COUNTY COMMISSION	2010	84,624	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DA13403	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (OAK GROVE)	2007	84,119	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4CDB19043	MADISON COUNTY COMMISSION	2013	82,681	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS4ADA76029	DEKALB COUNTY COMMISSION	2010	132,261	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L88DB42972	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	81,432	\$55,994.25
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1919F402187	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	280,886	\$90,087.50
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS3BDA05244	CULLMAN COUNTY COMMISSION	2010	130,241	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDEE3FLOADA90167	ESCAMBIA COUNTY COMMISSION	2010	79,872	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	GOSHEN	1	2C4RDGBG5CR265229	NARCOG	2012	79,610	\$37,756.00
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1909F412387	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	178,903	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0DDA85630	ST. CLAIR COUNTY COMMISSION	2013	127,428	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADB00488	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	76,413	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F413161	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	175,765	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1969F412359	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	175,662	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9ADA90152	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	75,060	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8EDA05792	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	2014	74,552	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W58D206464	BALDWIN COUNTY COMMISSION - BRATS	2009	74,400	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADA90172	CHILTON COUNTY COMMISSION	2010	74,200	\$55,994.25
Revenue Vehicles	Van	N/A	RICON	E350	1	1FDEE3FL5CDB19018	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2013	72,557	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA29792	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	72,383	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW65CU57207	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2005	122,206	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL0EDB17700	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	2014	70,745	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS0BDA05007	CULLMAN COUNTY COMMISSION	2010	120,701	\$58,545.88
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5ER380096	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2014	70,369	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADA90175	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	69,851	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7ADA90179	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	69,549	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6ADB01578	NARCOG - MORGAN COUNTY COMMISSION	2010	69,437	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS6ADA68899	NARCOG - MORGAN COUNTY COMMISSION	2010	119,262	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA15302	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	69,060	\$55,994.25
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	Freightliner	CHAMPION	1	4UZACSDT6FCGT6682	WEST ALABAMA HEALTH SERVICES	2013	269,000	\$90,087.50
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG4DR780966	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2013	68,759	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35LX8DB46196	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	68,516	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS7FDA03342	WEST ALABAMA HEALTH SERVICES	2014	118,297	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3ADA90163	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	67,745	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7BDA15290	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	67,677	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FREIGHTLINER	CHAMPION	1	4UZAACBW27CY89117	BALDWIN COUNTY COMMISSION - BRATS	2007	167,550	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS4ADA68898	NARCOG - MORGAN COUNTY COMMISSION	2010	116,549	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXGDC17192	AUTAUGA COUNTY COMMISSION	2015	66,275	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA17131	CHILTON COUNTY COMMISSION	2013	66,230	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL5CDA92905	BLOUNT COUNTY COMMISSION	2012	65,617	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL9ADA90166	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	2010	65,577	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDWE35L16DB32956	NARCOG - LAWRENCE COUNTY COMMISSION	2006	164,870	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1929F412391	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	164,074	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4FS4ADA79061	NARCOG - MORGAN COUNTY COMMISSION	2010	113,742	\$58,545.88
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L27DB47516	ESCAMBIA COUNTY COMMISSION	2007	63,404	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL5ADA84658	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	62,254	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL6EDA72858	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2014	62,104	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL5GDC17195	AUTAUGA COUNTY COMMISSION	2015	61,934	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S38DB56814	NARCOG - MORGAN COUNTY COMMISSION	2008	111,889	\$58,545.88
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGB8CR225792	BALDWIN COUNTY COMMISSION - BRATS	2012	60,860	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL2CDA92909	BLOUNT COUNTY COMMISSION	2012	60,758	\$55,994.25
Revenue Vehicles	Van	N/A	RICON	E350	1	1FDDEE3FL1CDB19016	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2013	60,701	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL4EDA72860	ESCAMBIA COUNTY COMMISSION	2014	60,111	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL3DDA05864	NARCOG - MORGAN COUNTY COMMISSION	2013	59,468	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4S4BDA05009	CULLMAN COUNTY COMMISSION	2010	109,341	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL1CDA92903	BLOUNT COUNTY COMMISSION	2012	58,844	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4FS9ADA79069	NARCOG - MORGAN COUNTY COMMISSION	2010	108,727	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FLXBDA02663	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	57,760	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4FS7BDA05246	CULLMAN COUNTY COMMISSION	2010	107,711	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	Ford	E450	1	1FDXE45S77DB36643	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2007	157,679	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4FS0ADA69983	NARCOG - MORGAN COUNTY COMMISSION	2010	106,498	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS2FDA00767	WEST ALABAMA HEALTH SERVICES	2014	106,312	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL7BDA15273	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	55,738	\$55,994.25
Revenue Vehicles	Van	N/A	GOSHEN	E350	1	1FDDEE3FL7CDB13141	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2012	55,722	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F409370	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	155,175	\$61,833.40
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADB01579	NARCOG - MORGAN COUNTY COMMISSION	2010	53,963	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1979F413309	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	153,660	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	5500	1	1GBE5V1286F422421	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2006	153,656	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FLXBDA15297	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	53,102	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35PX8DA35666	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	52,994	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDEE4FS0BDA05010	CULLMAN COUNTY COMMISSION	2010	102,969	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL2EDA83680	DEKALB COUNTY COMMISSION	2014	52,868	\$55,994.25
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1929F402277	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	252,819	\$90,087.50
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL5DDA05865	NARCOG - MORGAN COUNTY COMMISSION	2012	52,659	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S27DB13612	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2007	152,528	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL5BDA15286	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	52,186	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	GOSHEN	1	2C4RDGBG1CR265230	NARCOG	2012	52,116	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG8GR388650	ST CLAIR COUNTY COMMISSION	2016	51,614	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FLXADA90161	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	51,556	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL1EDA72847	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2014	51,196	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	GM	C3500	1	1GBE5V1206F413695	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2006	101,076	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL4ADA90141	BLOUNT COUNTY COMMISSION	2014	50,920	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL8EDA72845	MADISON COUNTY COMMISSION	2014	50,463	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDDEE3FL9CDA66436	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2012	49,801	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5GR372468	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2016	49,178	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FLXADA86857	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	49,172	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDDE4FS1EDA13475	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2014	49,004	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXEDA17121	CHILTON COUNTY COMMISSION	2013	48,539	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA02671	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	48,219	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDEE3FLXEDA46456	NARCOG	2014	47,826	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL8EDB17699	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	2014	47,783	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8BDA02662	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	46,723	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S68DB56824	BALDWIN COUNTY COMMISSION - BRATS	2008	146,500	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S78DB59683	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	145,929	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2EDA83677	MADISON COUNTY COMMISSION	2014	45,742	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG6DR780953	NARCOG - LAWRENCE COUNTY COMMISSION	2013	45,287	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2EDA72839	MADISON COUNTY COMMISSION	2014	44,980	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHRYSLER	TOWN & COUNTRY	1	1CHGP54R1TB216402	WEST ALABAMA HEALTH SERVICES	2000	44,200	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL1DDB04845	NARCOG - MORGAN COUNTY COMMISSION	2013	44,143	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6EDA78708	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2014	42,964	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FLXFDA03077	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2014	42,908	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT0CEB81940	CULLMAN COUNTY COMMISSION	2012	142,051	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA92908	BLOUNT COUNTY COMMISSION	2010	41,888	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA17123	CHILTON COUNTY COMMISSION	2013	41,000	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1EDA78714	BALDWIN COUNTY COMMISSION - BRATS	2014	40,830	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDE4FS1FDA12327	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	40,692	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA02661	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	40,407	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1GDC45687	COVINGTON COUNTY COMMISSION	2016	39,326	\$55,994.25
Revenue Vehicles	Van	N/A	DODGE	CARAVAN	1	2C7WDGB3FR599446	NARCOG - MORGAN COUNTY COMMISSION	2015	39,100	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL1EDA46457	NARCOG - MORGAN COUNTY COMMISSION	2013	38,627	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3GDC45688	MADISON COUNTY COMMISSION	2016	37,859	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6EDA83682	DEKALB COUNTY COMMISSION	2014	37,499	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL3DDB04846	NARCOG - MORGAN COUNTY COMMISSION	2013	36,867	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FD3E35P88DA35665	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	36,245	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5GR372454	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2016	36,151	\$37,756.00
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG0FR599436	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2015	35,868	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0BDA02672	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	35,864	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS1HDC22337	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2016	35,545	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4DDB09727	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2013	35,313	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4FS2ADA79074	NARCOG - MORGAN COUNTY COMMISSION	2010	85,295	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S47DB36633	BALDWIN COUNTY COMMISSION - BRATS	2007	135,270	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7ADA90165	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	35,220	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDWE3FL2GDC19085	AUTAUGA COUNTY COMMISSION	2015	35,121	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDA14946	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	34,948	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8CDB15951	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	34,856	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL0FDA27867	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2015	34,808	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GB6G5BL5B1101062	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2010	133,385	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1939F412299	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	133,053	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9FDA27866	EDUCATIONAL CENTER FOR INDEPENDENCE	2015	32,477	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4GDC45683	BALDWIN COUNTY COMMISSION - BRATS	2016	31,465	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL1DA27862	EUFAULA BARBOUR TRANSIT AUTHORITY	2015	30,887	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFF4FS9ADA79072	NARCOG - MORGAN COUNTY COMMISSION	2010	80,885	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDFF4FS3FDA12328	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	30,427	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDA02666	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	30,390	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8DDB09732	CHILTON COUNTY COMMISSION	2013	30,000	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E450	1	1FDFF4FS7BDA02654	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	29,925	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8ADA90174	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	29,425	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W68D206554	EUFAULA BARBOUR TRANSIT AUTHORITY	2010	28,955	\$61,833.40
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG7GR372469	EUFAULA BARBOUR TRANSIT AUTHORITY	2010	28,955	\$61,833.40
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE35L79DA17407	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2CDA71252	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDB05358	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6CDB19027	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7BDB05359	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8ADA90143	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8CDA71255	JACKSON COUNTY COMMISSION	2010	28,955	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1989F413173	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	128,727	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0DDA85627	ST. CLAIR COUNTY COMMISSION	2013	76,455	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E 350	1	1FDEE3FL2EDA13418	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2013	26,281	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5GDC45708	ARISE	2016	26,015	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E350	1	1FDFF4FS5CDB21997	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2013	125,550	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS1HDC23469	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2016	24,775	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG1DR787194	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2013	24,622	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S48DB56837	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2008	124,610	\$61,833.40
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG8DR787192	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2013	24,071	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS1HDC46072	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2017	23,614	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG3DR787259	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2013	23,322	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFF4FS8BDA05241	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2010	123,106	\$61,833.40
Revenue Vehicles	Van	N/A	INTERNATIONAL	E350	1	1HTMKAAMOBH319960	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2010	22,273	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDB19049	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	22,197	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFF4FS5BDA05245	NARCOG - LAWRENCE COUNTY COMMISSION	2010	71,746	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFF4FS2BD805249	NARCOG - LAWRENCE COUNTY COMMISSION	2010	71,439	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDFF4FS5GDC13262	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	21,317	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6BDA05760	ARISE	2010	20,920	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS8HDC46067	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2017	20,544	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15278	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	20,468	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8FDA27874	BALDWIN COUNTY COMMISSION - BRATS	2015	20,350	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5FDA27864	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	20,350	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FLXFDA03074	BLOUNT COUNTY COMMISSION	2010	20,190	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FSXHDC46071	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2017	20,059	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1BDA02664	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	19,829	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E 350	1	1FDEE3FL9EDA13383	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2013	19,722	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA90282	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2014	18,089	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBGXDR787193	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2013	17,945	\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1FDA27876	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	17,523	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3BDA02665	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	17,389	\$55,994.25
Revenue Vehicles	Van	N/A	DODGE	CARAVAN	1	2C4RDGBGXDR617514	CULLMAN COUNTY COMMISSION	2013	15,997	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S58DA98558	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2008	115,768	\$61,833.40
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG9DR787279	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2013	15,255	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDB19038	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	15,243	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4GDC12487	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	15,240	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDB15944	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	15,214	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S28DB56822	NARCOG - LAWRENCE COUNTY COMMISSION	2008	115,202	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1G59F408928	BALDWIN COUNTY COMMISSION - BRATS	2008	214,375	\$90,087.50
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5CEC27337	BALDWIN COUNTY COMMISSION - BRATS	2012	114,200	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6GDC45409	EDUCATIONAL CENTER FOR INDEPENDENCE	2016	12,539	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	GOSHEN	1	1FDGF5G49CEC73947	WEST ALABAMA HEALTH SERVICES	2012	62,500	\$58,545.88
Revenue Vehicles	Van	N/A	CHEROKEE	E350	1	1FDEE3FL9GDC33304	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	12,328	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG6GR262335	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2016	11,971	\$37,756.00
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0DDDB28976	NARCOG - MORGAN COUNTY COMMISSION	2013	61,800	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5GDC15432	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	11,189	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS4DDA85629	NARCOG - MORGAN COUNTY COMMISSION	2013	60,685	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDWE3FL5GDC19078	NARCOG - MORGAN COUNTY COMMISSION	2015	10,619	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG7GR262313	CHILTON COUNTY COMMISSION	2016	10,115	\$37,756.00
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5CEC27340	BALDWIN COUNTY COMMISSION - BRATS	2012	109,800	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFE4FS5ADA76024	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	2012	59,513	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5FDA27878	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	9,388	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXGDC45686	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2016	9,137	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDWE3FS8GDC57217	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2016	8,395	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2CDB19042	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	8,062	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	STARCRAFT	1	1FDFE4FS4EDA13518	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2014	57,919	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GM	C3500	1	1GBE5V1296F422542	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2006	107,596	\$61,833.40
Revenue Vehicles	Mini-Van	N/A	PLYMOUTH	VOYAGER	1	1P4GP44R7B273404	WEST ALABAMA HEALTH SERVICES	2002	443,587	\$37,756.00
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7CDB15942	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	7,361	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8FDA03076	BLOUNT COUNTY COMMISSION	2014	6,243	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAABW83CL64373	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2003	210,020	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	STARCRAFT	1	1FDFE4FS5FDA17658	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2015	56,164	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0GDC12557	ST. CLAIR COUNTY COMMISSION	2015	56,109	\$58,545.88
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS2HDC41642	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2017	5,458	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P75HA51826	EUFAULA BARBOUR TRANSIT AUTHORITY	2004	149,693	\$55,994.25
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW5CU57209	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2005	204,403	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW85CU57208	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2005	223,980	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GTXCEB81945	CULLMAN COUNTY COMMISSION	2012	104,736	\$61,833.40
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4GDC15423	MADISON COUNTY COMMISSION	2015	4,481	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3GDC12481	MADISON COUNTY COMMISSION	2015	2,200	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5GDC45403	MADISON COUNTY COMMISSION	2016	955	\$55,994.25
Revenue Vehicles	Mini-Van	N/A	DODGE	CARVAN	1	2C7WDGBG8GR372464	DEKALB COUNTY COMMISSION	2016	510	\$37,756.00
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L36DB15737	AUTAUGA COUNTY COMMISSION	2006	274	\$55,994.25
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS0HDC22328	EUFAULA BARBOUR TRANSIT AUTHORITY	2016		\$55,994.25

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E250	1	1FTNS24W09DA17459	WALKER COUNTY COMMISSION	2009		\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY7CEC27341	BALDWIN COUNTY COMMISSION - BRATS	2012	97,814	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT4CEB81939	CULLMAN COUNTY COMMISSION	2012	96,245	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS1DDA85619	NARCOG - MORGAN COUNTY COMMISSION	2013	45,328	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT2CEB81941	CULLMAN COUNTY COMMISSION	2012	95,321	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FPFE4F57DBA93332	CULLMAN COUNTY COMMISSION	2013	93,500	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY9FEA05081	BALDWIN COUNTY COMMISSION - BRATS	2014	92,359	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FSXGDC12565	ST. CLAIR COUNTY COMMISSION	2015	41,857	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS8EDB05608	ST CLAIR COUNTY COMMISSION	2014	91,235	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9DDA75639	CULLMAN COUNTY COMMISSION	2013	90,587	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1BDA05016	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	90,282	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS3DDA93327	BALDWIN COUNTY COMMISSION - BRATS	2013	88,000	\$61,833.40
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L55HB48911	AUTAUGA COUNTY COMMISSION	2005	249,487	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L35HB48891	NARCOG - LAWRENCE COUNTY COMMISSION	2005	156,461	\$55,994.25
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L85HB48904	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (ANNISTON)	2006	158,389	\$55,994.25
Revenue Vehicles	Van	N/A	CHAMPION	E450	1	1FDXE45SX5HA65914	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2004	173,358	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT4CEB81942	CULLMAN COUNTY COMMISSION	2012	87,320	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS1GDC17237	NARCOG - MORGAN COUNTY COMMISSION	2015	36,677	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS5DDA95287	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2013	85,083	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS2EDB05605	ST CLAIR COUNTY COMMISSION	2014	84,591	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS6DDA85710	CULLMAN COUNTY COMMISSION	2013	84,451	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE51VG39F409124	BALDWIN COUNTY COMMISSION - BRATS	2008	183,800	\$90,087.50
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L46DB32966	AUTAUGA COUNTY COMMISSION	2006	173,837	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L56DB15738	AUTAUGA COUNTY COMMISSION	2006	226,790	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS7CDB22004	DEKALB COUNTY COMMISSION	2013	83,161	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9DDA85720	CULLMAN COUNTY COMMISSION	2013	81,944	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS1DDB28985	NARCOG - MORGAN COUNTY COMMISSION	2013	30,913	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS5DDA93314	BALDWIN COUNTY COMMISSION - BRATS	2013	80,295	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS5DDA93281	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2013	80,154	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS0DDA85685	CULLMAN COUNTY COMMISSION	2013	79,972	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS5DDA93328	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2013	79,755	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS0DDA93284	BALDWIN COUNTY COMMISSION - BRATS	2013	79,452	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY7CEC27338	BALDWIN COUNTY COMMISSION - BRATS	2012	78,320	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAABBW73CL64168	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2003	177,325	\$90,087.50
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS6GDC12546	NARCOG - MORGAN COUNTY COMMISSION	2015	27,305	\$58,545.88
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS7GDC13277	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2015	27,252	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9GDC03821	CULLMAN COUNTY COMMISSION	2015	76,925	\$61,833.40
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DA13402	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (COOSA)	2007	135,955	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB36585	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	141,955	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DA13409	ESCAMBIA COUNTY COMMISSION	2007	146,799	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L47DB13609	NARCOG	2007	159,931	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DB47529	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (OXFORD)	2007	166,435	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L77DB47530	JACKSON COUNTY COMMISSION	2007	193,809	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L14DB26494	AUTAUGA COUNTY COMMISSION	2007	277,077	\$55,994.25
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L77DB47527	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2007	164,229	\$55,994.25



Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L67DB36566	BALDWIN COUNTY COMMISSION - BRATS	2007	176,145	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L67DB36583	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2008	182,275	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4FS0BDA05248	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	76,116	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS5GDC13276	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2015	26,113	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S07DB13611	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2007	76,037	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS5HDC26661	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM - ClasTran	2017	25,941	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT8CEB81944	CULLMAN COUNTY COMMISSION	2012	75,212	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS7GDC05540	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	2016	74,975	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS9DDA75625	CULLMAN COUNTY COMMISSION	2013	74,760	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4FS5BDA02653	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	74,549	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS5DDA85679	CULLMAN COUNTY COMMISSION	2013	73,316	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS9DDA85703	CULLMAN COUNTY COMMISSION	2013	72,673	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS4DDA93319	BALDWIN COUNTY COMMISSION - BRATS	2013	72,400	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4FS2BDA09916	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	72,290	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS9DDA75642	CULLMAN COUNTY COMMISSION	2013	71,925	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	STARCRAFT	1	1FDDE4FS7GDC03817	WEST ALABAMA HEALTH SERVICES	2016	68,410	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS8DDA85675	CULLMAN COUNTY COMMISSION	2013	68,297	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1G79F408834	BALDWIN COUNTY COMMISSION - BRATS	2008	167,890	\$90,087.50
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E350	1	1FDXE45S52HA10167	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	2001	203,707	\$61,833.40
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L35HB48910	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (GOODWATER)	2005	108,554	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DB36569	BALDWIN COUNTY COMMISSION - BRATS	2007	112,900	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L47DB36565	BALDWIN COUNTY COMMISSION - BRATS	2007	113,800	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L76DB13540	ARISE	2006	118,259	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB36567	BALDWIN COUNTY COMMISSION - BRATS	2007	122,170	\$55,994.25
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L37DB36573	BALDWIN COUNTY COMMISSION - BRATS	2007	124,750	\$55,994.25
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT1CEB81946	CULLMAN COUNTY COMMISSION	2012	67,879	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4FS0BDA05766	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	67,355	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4FS9BDA05247	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	66,589	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE3FS8GDC12547	NARCOG - MORGAN COUNTY COMMISSION	2015	15,050	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS2DDA95277	NARCOG - LAWRENCE COUNTY COMMISSION	2013	63,150	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDF24FS8DDA93291	NARCOG - LAWRENCE COUNTY COMMISSION	2013	61,635	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS4DDA85673	CULLMAN COUNTY COMMISSION	2013	60,352	\$61,833.40
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE3FS1GDC16234	NARCOG - MORGAN COUNTY COMMISSION	2015	10,022	\$58,545.88
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FSXDDA75651	CULLMAN COUNTY COMMISSION	2013	58,935	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY3FEA15928	BALDWIN COUNTY COMMISSION - BRATS	2014	57,380	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS8FDA03253	BALDWIN COUNTY COMMISSION - BRATS	2014	56,182	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDGF5GT5FEA78534	WEST ALABAMA HEALTH SERVICES	2014	54,774	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS2DDA75613	CULLMAN COUNTY COMMISSION	2013	53,331	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS5FDA03260	BALDWIN COUNTY COMMISSION - BRATS	2014	53,002	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT6CEB81943	CULLMAN COUNTY COMMISSION	2012	52,254	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS6FDA03252	BALDWIN COUNTY COMMISSION - BRATS	2014	51,375	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5FEA15929	BALDWIN COUNTY COMMISSION - BRATS	2014	51,000	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE3FS9CDB22005	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2013	50,067	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FS8DDA93274	CULLMAN COUNTY COMMISSION	2013	49,949	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDE4FSXDDA85676	CULLMAN COUNTY COMMISSION	2013	49,767	\$61,833.40

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0BDA16945	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	49,763	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9GDC05441	CULLMAN COUNTY COMMISSION	2015	46,897	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1BDA16940	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	46,150	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS0GDC03903	CULLMAN COUNTY COMMISSION	2015	46,069	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS9BDA13378	NARCOG - LAWRENCE COUNTY COMMISSION	2010	45,898	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS2HDC01457	BALDWIN COUNTY COMMISSION - BRATS	2016	44,115	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0HDC01456	BALDWIN COUNTY COMMISSION - BRATS	2016	42,600	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FSXGDC05450	CULLMAN COUNTY COMMISSION	2015	42,436	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FSXGDC05447	CULLMAN COUNTY COMMISSION	2015	42,436	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3HDC01452	BALDWIN COUNTY COMMISSION - BRATS	2016	41,970	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS5HDC01453	BALDWIN COUNTY COMMISSION - BRATS	2016	41,335	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS7FDA16009	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2015	38,803	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3BDA16941	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	38,259	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS1GDC05451	BALDWIN COUNTY COMMISSION - BRATS	2015	37,320	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1HDC01448	BALDWIN COUNTY COMMISSION - BRATS	2016	35,525	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS3HDC01418	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM - ClasTran	2016	35,506	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1HDC01451	BALDWIN COUNTY COMMISSION - BRATS	2016	33,463	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS3GDC05452	BALDWIN COUNTY COMMISSION - BRATS	2015	31,377	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS4GDC05461	BALDWIN COUNTY COMMISSION - BRATS	2015	31,200	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS6GDC05459	BALDWIN COUNTY COMMISSION - BRATS	2015	30,660	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS4HDC01444	BALDWIN COUNTY COMMISSION - BRATS	2016	30,410	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT0EHFS5644	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT9EHFS5643	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT0CHBP0004	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT2CHBN3933	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT7CHBP0002	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT9CHBP0003	GREYHOUND LINES, INC	2010	28,955	\$90,087.50
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GB6G5BL3B1124873	EUFULA BARBOUR TRANSIT AUTHORITY	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S08DB47889	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S28DB51667	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S78DB47887	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0ADA76044	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS2BDA05011	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S17DB36640	HELP, INC	2010	28,955	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS6HDC02577	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2016	28,704	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS0GDC05442	DEKALB COUNTY COMMISSION	2015	28,368	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS8GDC05446	DEKALB COUNTY COMMISSION	2015	27,151	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FSXBDA05015	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2010	27,051	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9GDC03818	CULLMAN COUNTY COMMISSION	2015	27,034	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3ADA79066	NARCOG - MORGAN COUNTY COMMISSION	2010	24,779	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS9GDC13278	CULLMAN COUNTY COMMISSION	2015	24,182	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FSXADA79064	NARCOG - MORGAN COUNTY COMMISSION	2010	21,694	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS8HDC02578	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2016	19,801	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FSXFDA17722	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2014	14,994	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFE4FS7GDC13263	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2015	14,847	\$61,833.40

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GY6CEC16315	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2012	14,715	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GM	C3500	1	1GBE5V1246F422643	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2006	13,410	\$61,833.40
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDFF4FS8FDA03284	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2014	4,139	\$61,833.40
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GLAVAL	ENTOURAGE	1	1FDGF5GYXDEA94110	BALDWIN COUNTY COMMISSION - BRATS	2013	80,650	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW35CU57214	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	2005	78,335	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW95CU57217	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2005	74,956	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW55CU57215	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	2005	70,108	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	Freightliner	CHAMPION	1	4UZACSDT5DCCBZ3793	WEST ALABAMA HEALTH SERVICES	2015	69,000	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1908F406312	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2007	60,500	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GY7GEA17537	BALDWIN COUNTY COMMISSION - BRATS	2015	46,650	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GLAVAL	ENTOURAGE	1	1FDGF5GY7DEA94100	BALDWIN COUNTY COMMISSION - BRATS	2013	45,600	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GY5GEA17536	BALDWIN COUNTY COMMISSION - BRATS	2015	30,000	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GYGEA17535	BALDWIN COUNTY COMMISSION - BRATS	2015	25,935	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1FDGF5GYXGEC06943	BALDWIN COUNTY COMMISSION - BRATS	2016	22,804	\$90,087.50
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1FDGF5GY7GEC06933	BALDWIN COUNTY COMMISSION - BRATS	2016	17,244	\$90,087.50

**D. CONDITION ANALYSIS-ROLLING STOCK – REVENUE VEHICLES**

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F62HB65111	WEST ALABAMA HEALTH SERVICES	15	598,801	\$55,994.25	4	-11
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F51HA10368	WEST ALABAMA HEALTH SERVICES	17	552,934	\$55,994.25	4	-13
Revenue Vehicles	Mini-Van	N/A	CHRYSLER	TOWN & COUNTRY	1	1C4GP64L1VB28839	WEST ALABAMA HEALTH SERVICES	15	551,810	\$37,756.00	4	-11
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F9XHB56724	WEST ALABAMA HEALTH SERVICES	17	518,698	\$55,994.25	4	-13
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE30F8WHB64247	WEST ALABAMA HEALTH SERVICES	19	510,763	\$55,994.25	4	-15
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L38DB59632	WEST ALABAMA HEALTH SERVICES	9	424,824	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB59633	WEST ALABAMA HEALTH SERVICES	9	416,604	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE35L6YHC03692	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	17	405,209	\$55,994.25	4	-13
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLX8DA32570	WEST ALABAMA HEALTH SERVICES	6	402,607	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F6XHB56728	WEST ALABAMA HEALTH SERVICES	18	400,000	\$55,994.25	4	-14
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F11HA50351	WEST ALABAMA HEALTH SERVICES	17	399,079	\$55,994.25	4	-13
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L1VHC09866	WEST ALABAMA HEALTH SERVICES	20	398,455	\$55,994.25	4	-16
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLOBDA02669	WEST ALABAMA HEALTH SERVICES	7	382,095	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L8VHC09864	WEST ALABAMA HEALTH SERVICES	19	369,943	\$55,994.25	4	-15
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L4VHC09862	WEST ALABAMA HEALTH SERVICES	20	349,201	\$55,994.25	4	-16
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P48DA35663	WEST ALABAMA HEALTH SERVICES	9	332,360	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35F51HA50353	WEST ALABAMA HEALTH SERVICES	16	328,400	\$55,994.25	4	-12
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P16HA67943	WEST ALABAMA HEALTH SERVICES	11	325,000	\$55,994.25	4	-7
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB59631	WEST ALABAMA HEALTH SERVICES	9	317,461	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE30F8WHB71943	WEST ALABAMA HEALTH SERVICES	19	313,410	\$55,994.25	4	-15
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F31HA50349	WEST ALABAMA HEALTH SERVICES	17	312,695	\$55,994.25	4	-13
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F0XHB56725	WEST ALABAMA HEALTH SERVICES	19	310,235	\$55,994.25	4	-15
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	FDWE35P34HB26665	ALABAMA-TOMBIGEE REGIONAL COMMISSION	13	309,430	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLOBDB36601	WEST ALABAMA HEALTH SERVICES	6	306,816	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P05HA32499	WEST ALABAMA HEALTH SERVICES	13	305,200	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L6VHC09863	WEST ALABAMA HEALTH SERVICES	20	292,865	\$55,994.25	4	-16
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L65HA19107	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	12	291,168	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P54HB26666	ALABAMA-TOMBIGEE REGIONAL COMMISSION	13	284,748	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	FORD	ECON	1	1FDWE35P05HA30476	WEST ALABAMA HEALTH SERVICES	12	276,200	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L27DB36578	EDUCATIONAL CENTER FOR INDEPENDENCE - EXCEPTIONAL CHILDREN	10	266,087	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADB02507	COVINGTON COUNTY COMMISSION	7	257,659	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15300	WEST ALABAMA HEALTH SERVICES	6	245,674	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35P35HA30486	WEST ALABAMA HEALTH SERVICES	13	242,400	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA02674	WEST ALABAMA HEALTH SERVICES	7	235,500	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P74HB30102	ALABAMA-TOMBIGEE REGIONAL COMMISSION	13	232,554	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L78DB51601	LEE-RUSSELL COUNCIL OF GOVERNMENTS	9	231,678	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDB36597	WEST ALABAMA HEALTH SERVICES	6	229,907	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA24587	WEST ALABAMA HEALTH SERVICES	6	229,684	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F22HA43006	ALABAMA-TOMBIGEE REGIONAL COMMISSION	15	229,103	\$55,994.25	4	-11
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLOBDA29788	WEST ALABAMA HEALTH SERVICES	6	228,526	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDSE30F8XHB56730	WEST ALABAMA HEALTH SERVICES	18	224,815	\$55,994.25	4	-14
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P28DA35662	WEST ALABAMA HEALTH SERVICES	9	219,328	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P08DA35658	ALABAMA-TOMBIGEE REGIONAL COMMISSION	9	218,458	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35F71HA50354	WEST ALABAMA HEALTH SERVICES	17	217,911	\$55,994.25	4	-13
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB26493	AUTAUGA COUNTY COMMISSION	9	216,192	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB26492	AUTAUGA COUNTY COMMISSION	9	215,712	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L78DB59634	WEST ALABAMA HEALTH SERVICES	9	214,133	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA32563	WEST ALABAMA HEALTH SERVICES	6	211,579	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L5HA19113	AUTAUGA COUNTY COMMISSION	12	211,356	\$55,994.25	4	-8
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD3E45S2BDA05008	CULLMAN COUNTY COMMISSION	7	257,659	\$58,545.88	5	-2

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L85HB48899	LEE-RUSSELL COUNCIL OF GOVERNMENTS	12	206,848	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL0BDA24588	WEST ALABAMA HEALTH SERVICES	6	206,712	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB51595	LEE-RUSSELL COUNCIL OF GOVERNMENTS	9	203,821	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL0BDA15292	ALABAMA-TOMBIGEE REGIONAL COMMISSION	6	202,914	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL9BDA32575	ALABAMA-TOMBIGEE REGIONAL COMMISSION	6	201,004	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L8DB47882	LEE-RUSSELL COUNCIL OF GOVERNMENTS	9	200,245	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL3BDA15285	WEST ALABAMA HEALTH SERVICES	6	200,010	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FLX8DB36590	WEST ALABAMA HEALTH SERVICES	6	199,597	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DB13602	LEE-RUSSELL COUNCIL OF GOVERNMENTS	10	195,290	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDJE30L3VHC09867	WEST ALABAMA HEALTH SERVICES	20	193,278	\$55,994.25	4	-16
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL7BDA32574	ALABAMA-TOMBIGEE REGIONAL COMMISSION	6	191,318	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL7ADA84673	AUTAUGA COUNTY COMMISSION	7	191,002	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E450	1	1FTDSELXADA95340	EDUCATIONAL CENTER FOR INDEPENDENCE	7	188,021	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB13601	LEE-RUSSELL COUNCIL OF GOVERNMENTS	10	187,339	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL18DB36607	WEST ALABAMA HEALTH SERVICES	6	185,834	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL2DDB00198	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	4	185,695	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35P08DA35661	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	9	185,567	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E450	1	1FDXE4S55HA65917	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	12	182,815	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL3BDA32580	ALABAMA-TOMBIGEE REGIONAL COMMISSION	6	181,428	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB13600	LEE-RUSSELL COUNCIL OF GOVERNMENTS	10	181,300	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L48DB56772	LEE-RUSSELL COUNCIL OF GOVERNMENTS	9	175,338	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L45HA30462	EDUCATIONAL CENTER FOR INDEPENDENCE	12	172,355	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL9BDA15288	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	171,947	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL4ADA58550	AUTAUGA COUNTY COMMISSION	7	170,971	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L25HA30458	ALABAMA-TOMBIGEE REGIONAL COMMISSION	12	169,640	\$55,994.25	4	-8
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2D4RN4DG4BR795007	ST CLAIR COUNTY COMMISSION	6	168,422	\$37,756.00	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FLX8DA29782	WEST ALABAMA HEALTH SERVICES	6	168,261	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL1BDA15303	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	167,988	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	CHEVROLET	E450	1	1GB6B5L8B11015816	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	217,690	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL4BDA32564	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	6	166,355	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DB36577	EDUCATIONAL CENTER FOR INDEPENDENCE - EXCEPTIONAL CHILDREN	10	165,294	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L45HB48902	AUTAUGA COUNTY COMMISSION	12	162,100	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8BDA15301	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	160,864	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL9EDA90285	WEST ALABAMA HEALTH SERVICES	3	160,595	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L58DB51600	CHILTON COUNTY COMMISSION	9	158,000	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL6ADA90142	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	157,793	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL9CDA71250	ETOWAH COUNTY COMMISSION	5	157,463	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL7ADB02508	COVINGTON COUNTY COMMISSION	7	156,622	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL3ADA84671	AUTAUGA COUNTY COMMISSION	7	155,505	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8BDA15282	WEST ALABAMA HEALTH SERVICES	6	155,176	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L68DB51590	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	154,864	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8ADA82351	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	152,477	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL2BDA02673	WEST ALABAMA HEALTH SERVICES	7	148,608	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL6ADA82347	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	6	147,193	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L45HA19106	AUTAUGA COUNTY COMMISSION	12	146,490	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FLXADB02504	COVINGTON COUNTY COMMISSION	7	145,918	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P74HB30105	ALABAMA-TOMBIGEE REGIONAL COMMISSION	13	145,820	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L94HB38980	ESCAMBIA COUNTY COMMISSION	13	145,762	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL6BDA15295	WEST ALABAMA HEALTH SERVICES	6	145,429	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB51593	LEE-RUSSELL COUNCIL OF GOVERNMENTS	9	139,510	\$55,994.25	4	-5

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45SX8DA98555	BALDWIN COUNTY COMMISSION - BRATS (Lillian)	9	189,100	\$58,545.88	5	-4
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FD3E35P68DA35664	ALABAMA-TOMBIGEE REGIONAL COMMISSION	9	139,017	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L24HB38979	ESCAMBIA COUNTY COMMISSION	13	138,943	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADB00487	ETOWAH COUNTY COMMISSION	7	137,666	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7ADB01617	ETOWAH COUNTY COMMISSION	7	137,026	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L18DB46197	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	136,323	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L38DB46198	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	135,857	\$55,994.25	4	-5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE5V1939F400571	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	235,239	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADA58554	WALKER COUNTY COMMISSION	7	134,986	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L68DB40167	NARCOG - LAWRENCE COUNTY COMMISSION	9	130,942	\$55,994.25	4	-5
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADA84672	AUTAUGA COUNTY COMMISSION	7	129,960	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S1BDA13360	ST CLAIR COUNTY COMMISSION	6	179,924	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35P46HB14883	ALABAMA-TOMBIGEE REGIONAL COMMISSION	12	128,980	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35LO4HB38981	ESCAMBIA COUNTY COMMISSION	13	128,783	\$55,994.25	4	-9
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA29789	WEST ALABAMA HEALTH SERVICES	6	128,741	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L4SHA15007	EDUCATIONAL CENTER FOR INDEPENDENCE	12	128,319	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5EDA90283	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	3	126,851	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA15294	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	126,386	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADA90158	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	125,625	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE5V1989F400498	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	225,611	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDA34713	ALABAMA-TOMBIGEE REGIONAL COMMISSION	6	125,323	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDEE3FL3ADA90163	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	124,183	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADB01582	BLOUNT COUNTY COMMISSION	7	123,000	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S3BDA13358	ST CLAIR COUNTY COMMISSION	6	171,661	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADB00490	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	121,549	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADB01614	CHILTON COUNTY COMMISSION	7	120,400	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2ADB00486	CHILTON COUNTY COMMISSION	7	120,258	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8ADB00489	ETOWAH COUNTY COMMISSION	7	119,574	\$55,994.25	4	-3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG4DR617539	ST. CLAIR COUNTY COMMISSION	4	119,318	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L57DB47526	ESCAMBIA COUNTY COMMISSION	10	119,059	\$55,994.25	4	-6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S47DB32503	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	10	218,116	\$61,833.40	7	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1ADB02505	ETOWAH COUNTY COMMISSION	7	117,670	\$55,994.25	4	-3
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W58D206240	NARCOG - MORGAN COUNTY COMMISSION	9	117,161	\$37,756.00	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL2ADB01576	NARCOG - MORGAN COUNTY COMMISSION	7	117,121	\$55,994.25	4	-3
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W28D206082	CHILTON COUNTY COMMISSION	9	117,000	\$37,756.00	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FTDS3EL1BDA36209	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	116,656	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDA94427	ST CLAIR COUNTY COMMISSION	5	114,700	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADA82350	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	7	113,457	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S1BDA13357	ST CLAIR COUNTY COMMISSION	6	163,363	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA15283	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	113,111	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA71251	DEKALB COUNTY COMMISSION	5	112,298	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0EDA9269	WEST ALABAMA HEALTH SERVICES	3	110,522	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L97DA13411	ESCAMBIA COUNTY COMMISSION	10	110,185	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3BDA15271	ARISE	6	109,226	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL2ADA86847	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	109,117	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL4ADB01577	NARCOG - MORGAN COUNTY COMMISSION	7	107,040	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADA58548	WALKER COUNTY COMMISSION	7	105,668	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	GALVAL	1	1FTD53EL9BDB13778	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	104,483	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4BDA15280	ARISE	6	104,369	\$55,994.25	4	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG1CR225794	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	5	102,648	\$37,756.00	4	-1

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6ADB01581	BLOUNT COUNTY COMMISSION	7	102,030	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15281	EUFULA BARBOUR TRANSIT AUTHORITY	6	101,731	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5ADB01616	ETOWAH COUNTY COMMISSION	7	100,610	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9ADA90149	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	7	100,004	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L15HA09875	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	12	99,587	\$55,994.25	4	-8
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W48D206617	NARCOG - MORGAN COUNTY COMMISSION	9	98,850	\$37,756.00	4	-5
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL6BDA32551	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	6	98,581	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDA71259	ETOWAH COUNTY COMMISSION	5	98,533	\$55,994.25	4	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F57ADA69978	NARCOG - MORGAN COUNTY COMMISSION	7	148,352	\$58,545.88	5	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F413340	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	197,813	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1959F412417	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	197,773	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1DDB09734	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	4	97,763	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADA86856	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	97,672	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FDWE35L11HB77493	EUFULA BARBOUR TRANSIT AUTHORITY	16	97,159	\$55,994.25	4	-12
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDEE3FL1BDA29783	WEST ALABAMA HEALTH SERVICES	6	96,000	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3CDA71258	DEKALB COUNTY COMMISSION	5	94,986	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADB01613	ESCAMBIA COUNTY COMMISSION	7	94,900	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9EDA05770	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	3	94,875	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3ADB01615	ETOWAH COUNTY COMMISSION	7	94,083	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1999F412338	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	192,983	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0EDA90272	WEST ALABAMA HEALTH SERVICES	3	92,973	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXCDB09360	DEKALB COUNTY COMMISSION	5	92,003	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA15291	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	91,425	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADA90169	BLOUNT COUNTY COMMISSION	7	90,476	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1BDA15298	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	90,016	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V19X9F413322	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	190,013	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	Freightliner	Goshen	1	4UZAABBW33CL69108	LEE-RUSSELL COUNCIL OF GOVERNMENTS	14	139,994	\$58,545.88	5	-9
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F55BDA13362	ST CLAIR COUNTY COMMISSION	6	139,702	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1EDA05777	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	3	89,572	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DA13399	JACKSON COUNTY COMMISSION	10	88,938	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA15293	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	6	88,439	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E250	1	1GBLP37N753317114	WEST ALABAMA HEALTH SERVICES	18	88,100	\$55,994.25	4	-14
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F58ADA90130	EDUCATIONAL CENTER FOR INDEPENDENCE	7	137,908	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA95999	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	5	87,120	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL4ADB01580	NARCOG - MORGAN COUNTY COMMISSION	7	86,582	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2ADA90154	ESCAMBIA COUNTY COMMISSION	7	85,057	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL9ADA90110	NARCOG - MORGAN COUNTY COMMISSION	7	84,624	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DA13403	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (OAK GROVE)	10	84,119	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4CDB19043	MADISON COUNTY COMMISSION	4	82,681	\$55,994.25	4	0
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F54ADA76029	DEKALB COUNTY COMMISSION	7	132,261	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35L88DB42972	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	81,432	\$55,994.25	4	-5
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1919F402187	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	280,886	\$90,087.50	10	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F53BDA05244	CULLMAN COUNTY COMMISSION	7	130,241	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDEE3FL0ADA90167	ESCAMBIA COUNTY COMMISSION	7	79,872	\$55,994.25	4	-3
Revenue Vehicles	Mini-Van	N/A	DODGE	GOSHEN	1	2C4RDGBG5CR265229	NARCOG	5	79,610	\$37,756.00	4	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1909F412387	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	178,903	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3F50DDA85630	ST. CLAIR COUNTY COMMISSION	4	127,428	\$58,545.88	5	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6ADB00488	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	76,413	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F413161	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	175,765	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1969F412359	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	175,662	\$61,833.40	7	-1



Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9ADA90152	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	75,060	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8EDA05792	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	3	74,552	\$55,994.25	4	1
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W58D206464	BALDWIN COUNTY COMMISSION - BRATS	9	74,400	\$37,756.00	4	-5
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADA90172	CHILTON COUNTY COMMISSION	7	74,200	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	RICON	E350	1	1FDEE3FL5CDB19018	ALABAMA-TOMBIGEE REGIONAL COMMISSION	4	72,557	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2BDA29792	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	72,383	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW65CU57207	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	13	122,206	\$58,545.88	5	-8
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL0EDB17700	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	3	70,745	\$55,994.25	4	1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F50BDA05007	CULLMAN COUNTY COMMISSION	7	120,701	\$58,545.88	5	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5ER380096	ALABAMA-TOMBIGEE REGIONAL COMMISSION	3	70,369	\$37,756.00	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADA90175	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	69,851	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7ADA90179	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	69,549	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6ADB01578	NARCOG - MORGAN COUNTY COMMISSION	7	69,437	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F56ADA68899	NARCOG - MORGAN COUNTY COMMISSION	7	119,262	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA15302	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	69,060	\$55,994.25	4	-2
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	Freightliner	CHAMPION	1	4UZACSDT6FCGT6682	WEST ALABAMA HEALTH SERVICES	4	269,000	\$90,087.50	10	6
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG4DR780966	ALABAMA-TOMBIGEE REGIONAL COMMISSION	4	68,759	\$37,756.00	4	0
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35LX8DB46196	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	68,516	\$55,994.25	4	-5
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE4F57FDA03342	WEST ALABAMA HEALTH SERVICES	2	118,297	\$58,545.88	5	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3ADA90163	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	67,745	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7BDA15290	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	67,677	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FREIGHTLINER	CHAMPION	1	4UZAACBW27CY89117	BALDWIN COUNTY COMMISSION - BRATS	10	167,550	\$61,833.40	7	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F54ADA68898	NARCOG - MORGAN COUNTY COMMISSION	7	116,549	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXGDC17192	AUTAUGA COUNTY COMMISSION	1	66,275	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA17131	CHILTON COUNTY COMMISSION	3	66,230	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5CDA92905	BLOUNT COUNTY COMMISSION	5	65,617	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9ADA90166	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	7	65,577	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDWE35L16DB32956	NARCOG - LAWRENCE COUNTY COMMISSION	11	164,870	\$61,833.40	7	-4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1929F412391	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	164,074	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F54ADA79061	NARCOG - MORGAN COUNTY COMMISSION	7	113,742	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L27DB47516	ESCAMBIA COUNTY COMMISSION	10	63,404	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL5ADA84658	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	62,254	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6EDA72858	LEE-RUSSELL COUNCIL OF GOVERNMENTS	3	62,104	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5GDC17195	AUTAUGA COUNTY COMMISSION	1	61,934	\$55,994.25	4	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S38DB56814	NARCOG - MORGAN COUNTY COMMISSION	9	111,889	\$58,545.88	5	-4
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGB8CR225792	BALDWIN COUNTY COMMISSION - BRATS	5	60,860	\$37,756.00	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2CDA92909	BLOUNT COUNTY COMMISSION	5	60,758	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	RICON	E350	1	1FDEE3FL1CDB19016	ALABAMA-TOMBIGEE REGIONAL COMMISSION	4	60,701	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4EDA72860	ESCAMBIA COUNTY COMMISSION	3	60,111	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL3DDA05864	NARCOG - MORGAN COUNTY COMMISSION	4	59,468	\$55,994.25	4	0
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F54BDA05009	CULLMAN COUNTY COMMISSION	7	109,341	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1CDA92903	BLOUNT COUNTY COMMISSION	5	58,844	\$55,994.25	4	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F59ADA79069	NARCOG - MORGAN COUNTY COMMISSION	7	108,727	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXBDA02663	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	57,760	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F57BDA05246	CULLMAN COUNTY COMMISSION	6	107,711	\$58,545.88	5	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	Ford	E450	1	1FDXE45S77DB36643	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	10	157,679	\$61,833.40	7	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F50ADA69983	NARCOG - MORGAN COUNTY COMMISSION	7	106,498	\$58,545.88	5	-2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDE4F52FDA00767	WEST ALABAMA HEALTH SERVICES	2	106,312	\$58,545.88	5	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7BDA15273	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	55,738	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	GOSHEN	E350	1	1FDEE3FL7CDB13141	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	5	55,722	\$55,994.25	4	-1

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1919F409370	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	155,175	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8ADB01579	NARCOG - MORGAN COUNTY COMMISSION	7	53,963	\$55,994.25	4	-3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1979F413309	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	153,660	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	5500	1	1GBE5V1286F422421	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	11	153,656	\$61,833.40	7	-4
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLX8DA15297	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	53,102	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FD3E35PX8DA35666	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	52,994	\$55,994.25	4	-5
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDFE4F50BDA05010	CULLMAN COUNTY COMMISSION	7	102,969	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2EDA83680	DEKALB COUNTY COMMISSION	3	52,868	\$55,994.25	4	1
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1929F402277	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	252,819	\$90,087.50	10	2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL5DDA05865	NARCOG - MORGAN COUNTY COMMISSION	5	52,659	\$55,994.25	4	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S27DB13612	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	10	152,528	\$61,833.40	7	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5BDA15286	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	52,186	\$55,994.25	4	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	GOSHEN	1	2C4RDGBG1CR265230	NARCOG	5	52,116	\$55,994.25	4	-1
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG8GR388650	ST CLAIR COUNTY COMMISSION	1	51,614	\$37,756.00	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXADA90161	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	51,556	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1EDA72847	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	3	51,196	\$55,994.25	4	1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	GM	C3500	1	1GBE5V1206F413695	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	11	101,076	\$58,545.88	5	-6
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4ADA90141	BLOUNT COUNTY COMMISSION	7	50,920	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8EDA72845	MADISON COUNTY COMMISSION	3	50,463	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL9CDA66436	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	5	49,801	\$55,994.25	4	-1
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5GR372468	ALABAMA-TOMBIGEE REGIONAL COMMISSION	1	49,178	\$37,756.00	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FLXADA86857	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	49,172	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	FORD	STARCRAFT	1	1FDFE4F51EDA13475	LEE-RUSSELL COUNCIL OF GOVERNMENTS	3	49,004	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXEDA17121	CHILTON COUNTY COMMISSION	3	48,539	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL9BDA02671	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	48,219	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDEE3FLXEDA46456	NARCOG	3	47,826	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL8EDB17699	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	3	47,783	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8BDA02662	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	46,723	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S68DB56824	BALDWIN COUNTY COMMISSION - BRATS	9	146,500	\$61,833.40	7	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S78DB59683	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	9	145,929	\$61,833.40	7	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2EDA83677	MADISON COUNTY COMMISSION	3	45,742	\$55,994.25	4	1
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG6DR780953	NARCOG - LAWRENCE COUNTY COMMISSION	4	45,287	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2EDA72839	MADISON COUNTY COMMISSION	3	44,980	\$55,994.25	4	1
Revenue Vehicles	Mini-Van	N/A	CHRYSLER	TOWN & COUNTRY	1	1CHGP54R1TB216402	WEST ALABAMA HEALTH SERVICES	17	44,200	\$37,756.00	4	-13
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL1DDB04845	NARCOG - MORGAN COUNTY COMMISSION	4	44,143	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6EDA78708	ALABAMA-TOMBIGEE REGIONAL COMMISSION	3	42,964	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FLXFDA03077	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2	42,908	\$55,994.25	4	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT0CEB81940	CULLMAN COUNTY COMMISSION	5	142,051	\$61,833.40	7	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDA92908	BLOUNT COUNTY COMMISSION	5	41,888	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA17123	CHILTON COUNTY COMMISSION	3	41,000	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1EDA78714	BALDWIN COUNTY COMMISSION - BRATS	3	40,830	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDFE4F51FDA12327	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2	40,692	\$55,994.25	4	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA02661	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	40,407	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1GDC45687	COVINGTON COUNTY COMMISSION	1	39,326	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	DODGE	CARAVAN	1	2C7WDGB3FR599446	NARCOG - MORGAN COUNTY COMMISSION	1	39,100	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL1EDA46457	NARCOG - MORGAN COUNTY COMMISSION	4	38,627	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3GDC45688	MADISON COUNTY COMMISSION	1	37,859	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6EDA83682	DEKALB COUNTY COMMISSION	3	37,499	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL3DDB04846	NARCOG - MORGAN COUNTY COMMISSION	4	36,867	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	PACER II	1	1FD3E35P88DA35665	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	10	36,245	\$55,994.25	4	-6

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG5GR372454	ALABAMA-TOMBIGEE REGIONAL COMMISSION	1	36,151	\$37,756.00	4	3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG0FR599436	ALABAMA-TOMBIGEE REGIONAL COMMISSION	2	35,868	\$37,756.00	4	2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL0BDA02672	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	35,864	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FS1HDC22337	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	35,545	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL4DDB09727	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	4	35,313	\$55,994.25	4	0
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F52ADA79074	NARCOG - MORGAN COUNTY COMMISSION	7	85,295	\$58,545.88	5	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE4S547DB36633	BALDWIN COUNTY COMMISSION - BRATS	10	135,270	\$61,833.40	7	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL7ADA90165	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	35,220	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDWE3FL2GDC19085	AUTAUGA COUNTY COMMISSION	1	35,121	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL5BDA14946	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	34,948	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8CDB15951	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	5	34,856	\$55,994.25	4	-1
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL0FDA27867	MACON-RUSSELL COMMUNITY ACTION AGENCY, INC	2	34,808	\$55,994.25	4	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GB6G5BL5B1101062	LEE-RUSSELL COUNCIL OF GOVERNMENTS	6	133,385	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1939F412299	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	133,053	\$61,833.40	7	-1
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL9FDA27866	EDUCATIONAL CENTER FOR INDEPENDENCE	2	32,477	\$55,994.25	4	2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL4GDC45683	BALDWIN COUNTY COMMISSION - BRATS	1	31,465	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FL1DA27862	EUFAULA BARBOUR TRANSIT AUTHORITY	2	30,887	\$55,994.25	4	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F59ADA79072	NARCOG - MORGAN COUNTY COMMISSION	7	80,885	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDDE4F53FDA12328	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	2	30,427	\$55,994.25	4	2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL5BDA02666	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	30,390	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8DDB09732	CHILTON COUNTY COMMISSION	4	30,000	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	E450	1	1FDDE4F57BDA02654	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	29,925	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8ADA90174	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	7	29,425	\$55,994.25	4	-3
Revenue Vehicles	Mini-Van	N/A	CHEVROLET	CARAVAN	1	1GBDV13W68D206554	EUFAULA BARBOUR TRANSIT AUTHORITY	6	28,955	\$61,833.40	4	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG7GR372469	EUFAULA BARBOUR TRANSIT AUTHORITY	6	28,955	\$61,833.40	4	-2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE35L79DA17407	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL2CDA71252	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL5BDB05358	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL6CDB19027	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL7BDB05359	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8ADA90143	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL8CDA71255	JACKSON COUNTY COMMISSION	6	28,955	\$55,994.25	4	-2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GBE4V1989F413173	SOUTHEAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	8	128,727	\$61,833.40	7	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRRAFT	E450	1	1FDEE3FS0DDA85627	ST. CLAIR COUNTY COMMISSION	4	76,455	\$58,545.88	5	1
Revenue Vehicles	Van	N/A	STARCRRAFT	E 350	1	1FDEE3FL2EDA13418	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	3	26,281	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL5GDC45708	ARISE	1	26,015	\$55,994.25	4	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E350	1	1FDDE4F55CDB21997	LEE-RUSSELL COUNCIL OF GOVERNMENTS	4	125,550	\$61,833.40	7	3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FS1HDC23469	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	24,775	\$55,994.25	4	3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG1DR787194	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	24,622	\$55,994.25	4	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E4S548DB56837	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	9	124,610	\$61,833.40	7	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG8DR787192	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	24,071	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FS1HDC46072	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	0	23,614	\$55,994.25	4	4
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG3DR787259	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	23,322	\$55,994.25	4	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDE4F58BDA05241	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	6	123,106	\$61,833.40	7	1
Revenue Vehicles	Van	N/A	INTERNATIONAL	E350	1	1HTMKAAMOBH319960	ALABAMA-TOMBIGEE REGIONAL COMMISSION	7	22,273	\$55,994.25	4	-3
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDEE3FL5CDB19049	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	22,197	\$55,994.25	4	0
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F55BDA05245	NARCOG - LAWRENCE COUNTY COMMISSION	6	71,746	\$58,545.88	5	-1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FDDE4F52BD805249	NARCOG - LAWRENCE COUNTY COMMISSION	6	71,439	\$58,545.88	5	-1
Revenue Vehicles	Van	N/A	STARCRRAFT	E350	1	1FDDE4F55GDC13262	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	21,317	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL6BDA05760	ARISE	6	20,920	\$55,994.25	4	-2

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS8HDC46067	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	0	20,544	\$55,994.25	4	4
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6BDA15278	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	20,468	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL8FDA27874	BALDWIN COUNTY COMMISSION - BRATS	2	20,350	\$55,994.25	4	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5FDA27864	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	20,350	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDEE3FLXFDA03074	BLOUNT COUNTY COMMISSION	3	20,190	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FSXHDC46071	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	0	20,059	\$55,994.25	4	4
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1BDA02664	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	19,829	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E 350	1	1FDEE3FL9EDA13383	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	3	19,722	\$55,994.25	4	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3EDA90282	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	3	18,089	\$55,994.25	4	1
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBGXDR787193	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	17,945	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL1FDA27876	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	17,523	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL3BDA02665	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	17,389	\$55,994.25	4	-2
Revenue Vehicles	Van	N/A	DODGE	CARAVAN	1	2C4RDGBGXDR617514	CULLMAN COUNTY COMMISSION	4	15,997	\$55,994.25	4	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S58DA98558	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	9	115,768	\$61,833.40	7	-2
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C4RDGBG9DR787279	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	15,255	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDB19038	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	15,243	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4GDC12487	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	15,240	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL0CDB15944	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	5	15,214	\$55,994.25	4	-1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S28DB56822	NARCOG - LAWRENCE COUNTY COMMISSION	9	115,202	\$61,833.40	7	-2
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1G59F408928	BALDWIN COUNTY COMMISSION - BRATS	8	214,375	\$90,087.50	10	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5CEC27337	BALDWIN COUNTY COMMISSION - BRATS	5	114,200	\$61,833.40	7	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL6GDC45409	EDUCATIONAL CENTER FOR INDEPENDENCE	1	12,539	\$55,994.25	4	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	GOSHEN	1	1FDGF5G49CEC73947	WEST ALABAMA HEALTH SERVICES	5	62,500	\$58,545.88	5	0
Revenue Vehicles	Van	N/A	CHEROKEE	E350	1	1FDEE3FL9GDC33304	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	12,328	\$55,994.25	4	3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG6GR262335	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	1	11,971	\$37,756.00	4	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0DDB28976	NARCOG - MORGAN COUNTY COMMISSION	3	61,800	\$58,545.88	5	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5GDC15432	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	11,189	\$55,994.25	4	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS4DDA85629	NARCOG - MORGAN COUNTY COMMISSION	4	60,685	\$58,545.88	5	1
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDWE3FL5GDC19078	NARCOG - MORGAN COUNTY COMMISSION	1	10,619	\$55,994.25	4	3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARAVAN	1	2C7WDGBG7GR262313	CHILTON COUNTY COMMISSION	1	10,115	\$37,756.00	4	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5CEC27340	BALDWIN COUNTY COMMISSION - BRATS	5	109,800	\$61,833.40	7	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	E450	1	1FD4E45S5ADA76024	MARSHAL COUNTY COMMISSION - CITY OF GUNTERSVILLE	7	59,513	\$58,545.88	5	-2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL5FDA27878	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	9,388	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FLXGDC45686	ALABAMA-TOMBIGEE REGIONAL COMMISSION	1	9,137	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDWE3FS8GDC57217	ALABAMA-TOMBIGEE REGIONAL COMMISSION	1	8,395	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL2CDB19042	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	8,062	\$55,994.25	4	0
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	STARCRAFT	1	1FD4E45S4EDA13518	LEE-RUSSELL COUNCIL OF GOVERNMENTS	3	57,919	\$58,545.88	5	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GM	C3500	1	1GBE5V1296F422542	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	11	107,596	\$61,833.40	7	-4
Revenue Vehicles	Mini-Van	N/A	PLYMOUTH	VOYAGER	1	1P4GP44R7B273404	WEST ALABAMA HEALTH SERVICES	15	443587	\$37,756.00	4	-11
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL7CDB15942	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	4	7,361	\$55,994.25	4	0
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3FL8FDA03076	BLOUNT COUNTY COMMISSION	2	6,243	\$55,994.25	4	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAABBW83CL64373	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	15	210020	\$58,545.88	5	-10
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FORD	STARCRAFT	1	1FD4E45S5FDA17658	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2	56,164	\$58,545.88	5	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDEE3FS0GDC12557	ST. CLAIR COUNTY COMMISSION	1	56,109	\$58,545.88	5	4
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FS2HDC41642	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	0	5,458	\$55,994.25	4	4
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE3SP75HA51826	EUFAULA BARBOUR TRANSIT AUTHORITY	13	149693	\$55,994.25	4	-9
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBWX5CU57209	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	14	204403	\$58,545.88	5	-9
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW85CU57208	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	14	223980	\$58,545.88	5	-9
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GTXC8B1945	CULLMAN COUNTY COMMISSION	5	104,736	\$61,833.40	7	2
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDEE3FL4GDC15423	MADISON COUNTY COMMISSION	1	4,481	\$55,994.25	4	3

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL3GDC12481	MADISON COUNTY COMMISSION	1	2,200	\$55,994.25	4	3
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3FL5GDC45403	MADISON COUNTY COMMISSION	1	955	\$55,994.25	4	3
Revenue Vehicles	Mini-Van	N/A	DODGE	CARVAN	1	2C7WDGBG8GR372464	DEKALB COUNTY COMMISSION	1	510	\$37,756.00	4	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L36DB15737	AUTAUGA COUNTY COMMISSION	11	274	\$55,994.25	4	-7
Revenue Vehicles	Van	N/A	STARCRAFT	E350	1	1FDDEE3F0HDC22328	EUFAULA BARBOUR TRANSIT AUTHORITY	1		\$55,994.25	4	3
Revenue Vehicles	Van	N/A	FORD	E250	1	1FTNS24W09DA17459	WALKER COUNTY COMMISSION	8		\$55,994.25	4	-4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY7CEC27341	BALDWIN COUNTY COMMISSION - BRATS	5	97,814	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT4CEB81939	CULLMAN COUNTY COMMISSION	5	96,245	\$61,833.40	7	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3F51DDA85619	NARCOG - MORGAN COUNTY COMMISSION	4	45,328	\$58,545.88	5	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT2CEB81941	CULLMAN COUNTY COMMISSION	5	95,321	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FPFE4F57DBA93332	CULLMAN COUNTY COMMISSION	4	93,500	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY9FEA05081	BALDWIN COUNTY COMMISSION - BRATS	2	92,359	\$61,833.40	7	5
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3FSXGDC12565	ST. CLAIR COUNTY COMMISSION	1	41,857	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3FS8EDB05608	ST CLAIR COUNTY COMMISSION	2	91,235	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS9DDA75639	CULLMAN COUNTY COMMISSION	4	90,587	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDDEE4FS1BDA05016	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	90,282	\$61,833.40	7	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS3DDA93327	BALDWIN COUNTY COMMISSION - BRATS	4	88,000	\$61,833.40	7	3
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L55HB48911	AUTAUGA COUNTY COMMISSION	12	249487	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L35HB48891	NARCOG - LAWRENCE COUNTY COMMISSION	12	156461	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L85HB48904	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (ANNISTON)	12	158389	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	CHAMPION	E450	1	1FDXE45SX5HA65914	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	12	173358	\$55,994.25	4	-8
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT4CEB81942	CULLMAN COUNTY COMMISSION	5	87,320	\$61,833.40	7	2
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3F51GDC17237	NARCOG - MORGAN COUNTY COMMISSION	1	36,677	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS5DDA95287	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	4	85,083	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3FS2EDB05605	ST CLAIR COUNTY COMMISSION	2	84,591	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS6DDA85710	CULLMAN COUNTY COMMISSION	4	84,451	\$61,833.40	7	3
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE51VG39F409124	BALDWIN COUNTY COMMISSION - BRATS	8	183,800	\$90,087.50	10	2
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L46DB32966	AUTAUGA COUNTY COMMISSION	11	173837	\$55,994.25	4	-7
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L56DB15738	AUTAUGA COUNTY COMMISSION	11	226790	\$55,994.25	4	-7
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS7CDB22004	DEKALB COUNTY COMMISSION	4	83,161	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS9DDA85720	CULLMAN COUNTY COMMISSION	4	81,944	\$61,833.40	7	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3F51DDB28985	NARCOG - MORGAN COUNTY COMMISSION	3	30,913	\$58,545.88	5	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS5DDA93314	BALDWIN COUNTY COMMISSION - BRATS	4	80,295	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS5DDA93281	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	4	80,154	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS0DDA85685	CULLMAN COUNTY COMMISSION	4	79,972	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS5DDA93328	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	4	79,755	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS0DDA93284	BALDWIN COUNTY COMMISSION - BRATS	4	79,452	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY7CEC27338	BALDWIN COUNTY COMMISSION - BRATS	5	78,320	\$61,833.40	7	2
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAABBW73CL64168	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	15	177,325	\$90,087.50	10	-5
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE3FS6GDC12546	NARCOG - MORGAN COUNTY COMMISSION	1	27,305	\$58,545.88	5	4
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS7GDC13277	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	1	27,252	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRAFT	E450	1	1FDDEE4FS9GDC03821	CULLMAN COUNTY COMMISSION	1	76,925	\$61,833.40	7	6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DA13402	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (COOSA)	10	135955	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35LX7DB36585	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	10	141955	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DA13409	ESCAMBIA COUNTY COMMISSION	10	146799	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	GOSHEN	1	1FDWE35L47DB13609	NARCOG	10	159931	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L07DB47529	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (OXFORD)	10	166435	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L77DB47530	JACKSON COUNTY COMMISSION	10	193809	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L14DB26494	AUTAUGA COUNTY COMMISSION	10	277077	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L77DB47527	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	10	164229	\$55,994.25	4	-6

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L67DB36566	BALDWIN COUNTY COMMISSION - BRATS	10	176145	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L67DB36583	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	10	182275	\$55,994.25	4	-6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0BDA05248	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	76,116	\$61,833.40	7	1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS5GDC13276	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	1	26,113	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S07DB13611	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	10	76,037	\$61,833.40	7	-3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS5HDC26661	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM - ClasTran	0	25,941	\$58,545.88	5	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT8CEB81944	CULLMAN COUNTY COMMISSION	5	75,212	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS7GDC05540	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM	1	74,975	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9DDA75625	CULLMAN COUNTY COMMISSION	4	74,760	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS5BDA02653	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	74,549	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS5DDA85679	CULLMAN COUNTY COMMISSION	4	73,316	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9DDA85703	CULLMAN COUNTY COMMISSION	4	72,673	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS4DDA93319	BALDWIN COUNTY COMMISSION - BRATS	4	72,400	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS2BDA09916	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	72,290	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9DDA75642	CULLMAN COUNTY COMMISSION	4	71,925	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	STARCRRAFT	1	1FDFE4F57GDC03817	WEST ALABAMA HEALTH SERVICES	1	68,410	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS8DDA85675	CULLMAN COUNTY COMMISSION	4	68,297	\$61,833.40	7	3
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1G79F408834	BALDWIN COUNTY COMMISSION - BRATS	8	167,890	\$90,087.50	10	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E350	1	1FDXE45S52HA10167	CITY OF TROY - PIKE AREA TRANSIT SYSTEM	16	203707	\$61,833.40	7	-9
Revenue Vehicles	Van	N/A	Ford	E350	1	1FDWE35L35HB48910	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION (GOODWATER)	12	108554	\$55,994.25	4	-8
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L17DB36569	BALDWIN COUNTY COMMISSION - BRATS	10	112900	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L47DB36565	BALDWIN COUNTY COMMISSION - BRATS	10	113800	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L76DB13540	ARISE	11	118259	\$55,994.25	4	-7
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L87DB36567	BALDWIN COUNTY COMMISSION - BRATS	10	122170	\$55,994.25	4	-6
Revenue Vehicles	Van	N/A	FORD	E350	1	1FDWE35L37DB36573	BALDWIN COUNTY COMMISSION - BRATS	10	124750	\$55,994.25	4	-6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT1CEB81946	CULLMAN COUNTY COMMISSION	5	67,879	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0BDA05766	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	67,355	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS9BDA05247	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	66,589	\$61,833.40	7	1
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRRAFT	E450	1	1FDEE3FS8GDC12547	NARCOG - MORGAN COUNTY COMMISSION	1	15,050	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS2DDA95277	NARCOG - LAWRENCE COUNTY COMMISSION	4	63,150	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDF24FS8DDA93291	NARCOG - LAWRENCE COUNTY COMMISSION	4	61,635	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS4DDA85673	CULLMAN COUNTY COMMISSION	4	60,352	\$61,833.40	7	3
Revenue Vehicles	Small Buses (17-21 passengers)	N/A	STARCRRAFT	E450	1	1FDEE3FS1GDC16234	NARCOG - MORGAN COUNTY COMMISSION	1	10,022	\$58,545.88	5	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FSXDDA75651	CULLMAN COUNTY COMMISSION	4	58,935	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY3FEA15928	BALDWIN COUNTY COMMISSION - BRATS	2	57,380	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS8FDA03253	BALDWIN COUNTY COMMISSION - BRATS	2	56,182	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDGF5GT5FEA78534	WEST ALABAMA HEALTH SERVICES	3	54,774	\$61,833.40	7	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS2DDA75613	CULLMAN COUNTY COMMISSION	4	53,331	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS5FDA03260	BALDWIN COUNTY COMMISSION - BRATS	2	53,002	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GT6CEB81943	CULLMAN COUNTY COMMISSION	5	52,254	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS6FDA03252	BALDWIN COUNTY COMMISSION - BRATS	2	51,375	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E550	1	1FDGF5GY5FEA15929	BALDWIN COUNTY COMMISSION - BRATS	2	51,000	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE3FS9CDB22005	LEE-RUSSELL COUNCIL OF GOVERNMENTS	4	50,067	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS8DDA93274	CULLMAN COUNTY COMMISSION	4	49,949	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FSXDDA85676	CULLMAN COUNTY COMMISSION	4	49,767	\$61,833.40	7	3
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0BDA16945	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	49,763	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9GDC05441	CULLMAN COUNTY COMMISSION	1	46,897	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1BDA16940	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	46,150	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS0GDC03903	CULLMAN COUNTY COMMISSION	1	46,069	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS9BDA13378	NARCOG - LAWRENCE COUNTY COMMISSION	6	45,898	\$61,833.40	7	1

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS2HDC01457	BALDWIN COUNTY COMMISSION - BRATS	1	44,115	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0HDC01456	BALDWIN COUNTY COMMISSION - BRATS	1	42,600	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FSXGDC05450	CULLMAN COUNTY COMMISSION	1	42,436	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FSXGDC05447	CULLMAN COUNTY COMMISSION	1	42,436	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3HDC01452	BALDWIN COUNTY COMMISSION - BRATS	1	41,970	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS5HDC01453	BALDWIN COUNTY COMMISSION - BRATS	1	41,335	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS7FDA16009	LEE-RUSSELL COUNCIL OF GOVERNMENTS	2	38,803	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3BDA16941	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	6	38,259	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS1GDC05451	BALDWIN COUNTY COMMISSION - BRATS	1	37,320	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1HDC01448	BALDWIN COUNTY COMMISSION - BRATS	1	35,525	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS3HDC01418	BIRMINGHAM REGIONAL PARATRANSIT CONSORTIUM - ClasTran	1	35,506	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS1HDC01451	BALDWIN COUNTY COMMISSION - BRATS	1	33,463	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS3GDC05452	BALDWIN COUNTY COMMISSION - BRATS	1	31,377	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS4GDC05461	BALDWIN COUNTY COMMISSION - BRATS	1	31,200	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS6GDC05459	BALDWIN COUNTY COMMISSION - BRATS	1	30,660	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS4HDC01444	BALDWIN COUNTY COMMISSION - BRATS	1	30,410	\$61,833.40	7	6
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT0EHFS5644	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT9EHFS5643	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT0CHBP0004	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT2CHBN3933	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GCA	SENTINEL	1	1FVACWDT7CHBP0002	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	SENTINEL	1	1FVACWDT9CHBP0003	GREYHOUND LINES, INC	6	28,955	\$90,087.50	10	4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	CHEVROLET	E450	1	1GB6G5BL3B1124873	EUFAULA BARBOUR TRANSIT AUTHORITY	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S08DB47889	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S28DB51667	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FD4E45S78DB47887	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS0ADA76044	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS2BDA05011	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDXE45S17DB36640	HELP, INC	6	28,955	\$61,833.40	7	1
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS6HDC02577	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	28,704	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS0GDC05442	DEKALB COUNTY COMMISSION	1	28,368	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS8GDC05446	DEKALB COUNTY COMMISSION	1	27,151	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FSXBDA05015	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	7	27,051	\$61,833.40	7	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9GDC03818	CULLMAN COUNTY COMMISSION	1	27,034	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS3ADA79066	NARCOG - MORGAN COUNTY COMMISSION	7	24,779	\$61,833.40	7	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS9GDC13278	CULLMAN COUNTY COMMISSION	1	24,182	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FSXADA79064	NARCOG - MORGAN COUNTY COMMISSION	7	21,694	\$61,833.40	7	0
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	FORD	E450	1	1FDFE4FS8HDC02578	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	19,801	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FSXFDA17722	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2	14,994	\$61,833.40	7	5
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS7GDC13263	EAST ALABAMA REGIONAL PLANNING & DEVELOPMENT COMMISSION	1	14,847	\$61,833.40	7	6
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GOSHEN COACH	C4500	1	1FDGF5GY6CEC16315	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	5	14,715	\$61,833.40	7	2
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	GM	C3500	1	1GBE5V1246F422643	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	11	13,410	\$61,833.40	7	-4
Revenue Vehicles	Small Buses (24-27 passengers)	N/A	STARCRRAFT	E450	1	1FDFE4FS8FDA03284	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	2	4,139	\$61,833.40	7	5
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GLAVAL	ENTOURAGE	1	1FDGF5GYXDEA94110	BALDWIN COUNTY COMMISSION - BRATS	4	80,650	\$90,087.50	10	6
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW35CU57214	LEE-RUSSELL COUNCIL OF GOVERNMENTS/PEX	13	78,335	\$90,087.50	10	-3
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW95CU57217	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	14	74,956	\$90,087.50	10	-4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FREIGHTLINER	GOSHEN	1	4UZAACBW55CU57215	LEE-RUSSELL COUNCIL OF GOVERNMENTS/LETA	14	70,108	\$90,087.50	10	-4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	Freightliner	CHAMPION	1	4UZACSDT5DCCBZ3793	WEST ALABAMA HEALTH SERVICES	2	69,000	\$90,087.50	10	8
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1GBE5V1908F406312	NORTHWEST ALABAMA COUNCIL OF LOCAL GOVERNMENTS	9	60,500	\$90,087.50	10	1
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GY7GEA17537	BALDWIN COUNTY COMMISSION - BRATS	1	46,650	\$90,087.50	10	9

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Vehicle Age	Vehicle Mileage	Replacement Cost/Value	ULB Age	Absolute UL Remaining
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	GLAVAL	ENTOURAGE	1	1FDGF5GY7DEA94100	BALDWIN COUNTY COMMISSION - BRATS	4	45,600	\$90,087.50	10	6
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GY5GEA17536	BALDWIN COUNTY COMMISSION - BRATS	1	30,000	\$90,087.50	10	9
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	FORD	GALVAL	1	1FDGF5GYGEA17535	BALDWIN COUNTY COMMISSION - BRATS	1	25,935	\$90,087.50	10	9
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1FDGF5GYXGEC06943	BALDWIN COUNTY COMMISSION - BRATS	1	22,804	\$90,087.50	5	4
Revenue Vehicles	Full Size Bus (28+ passengers)	N/A	CHEVROLET	ENTOURAGE	1	1FDGF5GY7GEC06933	BALDWIN COUNTY COMMISSION - BRATS	1	17,244	\$90,087.50	10	9





**E. DATA COLLECTION TEMPLATE MOCK-UPS**









